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NOTICE OF MEETING



# AUDIT AND PERFORMANCE REVIEW PANEL

will meet on

# WEDNESDAY, 6TH SEPTEMBER, 2017

at

# 7.00 PM

in the

# **COUNCIL CHAMBER - TOWN HALL, MAIDENHEAD,**

TO: MEMBERS OF THE AUDIT AND PERFORMANCE REVIEW PANEL

COUNCILLOR SAYONARA LUXTON (CHAIRMAN)
COUNCILLORS ADAM SMITH (VICE-CHAIRMAN), STUART CARROLL,
DR LILLY EVANS, JACK RANKIN, MJ SAUNDERS, EDWARD WILSON AND
WISDOM DA COSTA

SUBSTITUTE MEMBERS
COUNCILLORS DAVID EVANS, RICHARD KELLAWAY, ROSS MCWILLIAMS,
EILEEN QUICK, COLIN RAYNER, WESLEY RICHARDS, JOHN STORY,
MALCOLM BEER, LYNNE JONES AND SIMON WERNER

Karen Shepherd - Democratic Services Manager Issued: 29/08/2017

Members of the Press and Public are welcome to attend Part I of this meeting.

The agenda is available on the Council's web site at <a href="www.rbwm.gov.uk">www.rbwm.gov.uk</a> or contact the Panel Administrator **David Cook** 

**Fire Alarm -** In the event of the fire alarm sounding or other emergency, please leave the building quickly and calmly by the nearest exit. Do not stop to collect personal belongings and do not use the lifts. Congregate in the Town Hall Car Park, Park Street, Maidenhead (immediately adjacent to the Town Hall) and do not re-enter the building until told to do so by a member of staff.

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# <u>AGENDA</u>

# <u>PART I</u>

<u>ITEM</u>	<u>SUBJECT</u>	WARD	PAGE NO
1.	APOLOGIES To receive any apologies for absence.		-
2.	DECLARATIONS OF INTEREST To receive any declarations of interest.		5 - 6
3.	MINUTES To approve the Part I minutes of the meeting held on 14 June 2017.		7 - 10
4.	POST AUDIT STATEMENT OF ACCOUNTS 2016-17 To consider the report.		11 - 104
5.	AUDIT MEMO - ISA 260 REPORT To consider the report.		To Follow
6.	APPOINTMENT OF EXTERNAL AUDITORS FOR 2018/19 ACCOUNTS To consider the report.		105 - 108
7.	KEY RISK REPORT To consider the report.		To Follow

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# Agenda Item 2

# MEMBERS' GUIDE TO DECLARING INTERESTS IN MEETINGS

#### **Disclosure at Meetings**

If a Member has not disclosed an interest in their Register of Interests, they **must make** the declaration of interest at the beginning of the meeting, or as soon as they are aware that they have a DPI or Prejudicial Interest. If a Member has already disclosed the interest in their Register of Interests they are still required to disclose this in the meeting if it relates to the matter being discussed.

A member with a DPI or Prejudicial Interest may make representations at the start of the item but must not take part in the discussion or vote at a meeting. The speaking time allocated for Members to make representations is at the discretion of the Chairman of the meeting. In order to avoid any accusations of taking part in the discussion or vote, after speaking, Members should move away from the panel table to a public area or, if they wish, leave the room. If the interest declared has not been entered on to a Members' Register of Interests, they must notify the Monitoring Officer in writing within the next 28 days following the meeting.

# Disclosable Pecuniary Interests (DPIs) (relating to the Member or their partner) include:

- Any employment, office, trade, profession or vocation carried on for profit or gain.
- Any payment or provision of any other financial benefit made in respect of any expenses occurred in carrying out member duties or election expenses.
- Any contract under which goods and services are to be provided/works to be executed which has not been fully discharged.
- Any beneficial interest in land within the area of the relevant authority.
- Any licence to occupy land in the area of the relevant authority for a month or longer.
- Any tenancy where the landlord is the relevant authority, and the tenant is a body in which the relevant person has a beneficial interest.
- Any beneficial interest in securities of a body where:
  - a) that body has a piece of business or land in the area of the relevant authority, and
  - b) either (i) the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body  $\underline{or}$  (ii) the total nominal value of the shares of any one class belonging to the relevant person exceeds one hundredth of the total issued share capital of that class.

Any Member who is unsure if their interest falls within any of the above legal definitions should seek advice from the Monitoring Officer in advance of the meeting.

A Member with a DPI should state in the meeting: 'I declare a Disclosable Pecuniary Interest in item x because xxx. As soon as we come to that item, I will leave the room/ move to the public area for the entire duration of the discussion and not take part in the vote.'

Or, if making representations on the item: 'I declare a Disclosable Pecuniary Interest in item x because xxx. As soon as we come to that item, I will make representations, then I will leave the room/ move to the public area for the entire duration of the discussion and not take part in the vote.'

# **Prejudicial Interests**

Any interest which a reasonable, fair minded and informed member of the public would reasonably believe is so significant that it harms or impairs the Member's ability to judge the public interest in the item, i.e. a Member's decision making is influenced by their interest so that they are not able to impartially consider relevant issues.

A Member with a Prejudicial interest should state in the meeting: 'I declare a Prejudicial Interest in item x because xxx. As soon as we come to that item, I will leave the room/ move to the public area for the entire duration of the discussion and not take part in the vote.'

Or, if making representations in the item: 'I declare a Prejudicial Interest in item x because xxx. As soon as we come to that item, I will make representations, then I will leave the room/ move to the public area for the entire duration of the discussion and not take part in the vote.'

# **Personal interests**

Any other connection or association which a member of the public may reasonably think may influence a Member when making a decision on council matters.

Members with a Personal Interest should state at the meeting: 'I wish to declare a Personal Interest in item x because xxx'. As this is a Personal Interest only, I will take part in the discussion and vote on the matter.

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# Agenda Item 3

# AUDIT AND PERFORMANCE REVIEW PANEL

# WEDNESDAY, 14 JUNE 2017

PRESENT: Councillors Adam Smith (Vice-Chair, in the Chair), Stuart Carroll, Dr Lilly Evans, Jack Rankin, Edward Wilson and Wisdom Da Costa

Officers: Alison Alexander, Mary Kilner, Catherine Hickman and David Cook

# **APOLOGIES**

Apologies for the inability to attend the meeting were received from Cllr Luxton and Cllr Saunders. Cllr Kellaway attended the meeting as a substitute.

Cllr Carrol reported he would be late.

# **DECLARATIONS OF INTEREST**

There were no declarations of interest received.

# **MINUTES**

The Part I minutes of the meetings held on 16<sup>th</sup> and 28<sup>th</sup> February 2017 were approved as a true and correct record.

# 2016/17 SHARED AUDIT AND INVESTIGATION SERVICE ANNUAL REPORT AND SELF-ASSESSMENT OF COMPLIANCE WITH THE PUBLIC SECTOR INTERNAL AUDIT STANDARDS

The Panel considered the 2016/17 Shared Audit and Investigation Service Annual Report and Self-Assessment of Compliance with the Public Sector Internal Audit Standards.

The Panel were informed that the overall audit opinion, which was largely a reflection of the system and procedural controls against the identified risks and mitigating treatment measures, for the audits that had been completed and a final report issued. The overall opinion was that they were "Substantially Complete and Generally Effective but with some improvements required".

Based on the above and taking into account other sources of assurance, including External Audit, most key controls are in place and are operating effectively, with the majority of residual risks being reduced to an acceptable level. A small number of exceptions were identified and these had been summarised in the body of the report.

The Panel were informed that the number of audits receiving the highest audit opinion (complete and effective) had increased from 3 to 8. Following the recommendation from the Panel managers were now given one month to addresses any issues raised before the final audit opinion was issues; one area had successfully used this.

The Panel were informed that paragraph 19 of the report showed other areas of work that Corporate Investigations had been involved with and it was highlighted that the New Homes Bonus Grant Scheme had helped bring 109 properties back into use.

The Vice-Chairman commented that on agenda page 22 under paragraph 7 the second bullet point had been repeated as the last bullet point. He also mentioned that the report showed that the Shared Audit and Investigation Service had been able to increase its caseload and

exceed its revenue target; he questioned if this had imposed any strain on the services ability to operate.

In response the Panel were informed that the service had an income target of £70k per year and this had been exceeded with the additional funds being shared between the two authorities. If the external offer was to be expanded, which was a vision, then additional resources may be required to prevent the service being stretched.

The vice-Chairman also asked if the increase in audits being awarded the highest opinion was due to the on months grace they now had. The Panel were informed that one audit opinion had been changed due to the additional month.

Cllr E Wilson said that given the recent events in London should there be a audit of fire safety for the boroughs estate and if polices are being adhered to. The Panel were informed that fire safety surveys had been carried out and that adherence to policies could be scheduled.

Cllr L Evans mentioned that there was no audit of planning and the Panel were informed that this was because the audit plan was based on key financial processes and key risks.

(Cllr Carroll joined the meeting)

Cllr E Wilson asked if managers challenged audit opinions and it was confirmed that they did.

Cllr Da Costa asked when the reports deadline was and was informed that it went to the end of the financial year and that there was a requirement to give an overall audit opinion.

With regards to the audits that received an overall audit opinion of 3 Cllr Da Costa mentioned that there were 8 receiving this opinion but only 4 were mentioned. The Panel were informed that page 28 listed the audits and that four had already been reported.

Cllr Da Costa also asked how the team were judged to be successful and was informed that this was via meeting the audit plan and work covered by the investigations team covered in paragraph 18 of the report.

Cllr E Wilson asked that with regards to ICT security if joiners and leavers access to our systems. The Panel were informed that this was covered as part of the payroll audit and ICT audits.

The Chairman mentioned that 49% of the council's expenditure was going out due to outsourcing and asked how this would be audited. The Panel were informed that with regards to delivering differently in children's and adult services it was written in the contract that our auditors would be used.

Resolved unanimously: that the A&PRP note the Shared Audit and Investigation Service activity for the financial year ended 31 March 2017, progress in achieving the 2016/17 Internal Audit Plan and note the outcome of the self-assessment of the Shared Internal Audit Service against the PSIAS.

# ANNUAL GOVERNANCE STATEMENT

The Panel considered the report that presented the 2016/17 Annual Governance Statement and were informed that its purpose was to ensure sound and effective financial controls and strong corporate governance in accordance with the law and proper accounting principles.

The Head of Law and Governance informed the Panel that the Council has adopted a process of review when preparing the Annual Governance Statement that required each Head of Service to prepare a Management Assurance Statement (MAS) which requires a declaration on five principles:

- the use of effective control systems
- · awareness of significant risks
- compliance with the Council's Constitution
- responsibility to report unresolved concerns
- the Whistleblowing Policy

The MAS statements were analysed and reviewed with resulting action points being placed in the 2016/17 Corporate Action Plan.

Cllr E Wilson commented that he had looked at other authorities statements and the one presented today was 'bang on' he also recommended that in section 3.1 the word policies be added. Cllr Wilson felt the statement was very accurate.

The Vice Chairman mentioned that this was a programme of continues improvement and he was please to see that the report continued to be streamlined.

Cllr E Wilson mentioned that any resident reading the report would be able to understand it and be assured that the Council are doing thinks in the right way.

The Chairman mentioned that at the top of page 12 it should say 2017/18 directorate plans, that the years in 4.7 also needed to be updated and that it says there are 5 corporate areas however it is not five as seen in appendix 2 the first three items were carried forward from the previous year. So we only have budget pressures and heath and safety as two new areas.

In response to questions from Cllr Da Costa it was confirmed that the recommendations did allow this Panel to identify any specific issues to be brought to Cabinets attention and that the Council objectives would be set in the Strategic Plan.

Resolved unanimously: that the Audit and Performance Review Panel notes the report and:

- Considered the draft 2016/17 AGS.
- Recommend the 2016/17 AGS to the Leader and Managing Director for signature and publication with the Council's Statement of Accounts.
- Noted the revisions that have been made to the Council's Annual Governance processes for 2016/17 compared to previous years.

LOCAL GOVERNMENT ACT 1972 - EXCLUSION OF THE PRESS AND PUBLIC

RESOLVED UNANIMOUSLY: That under Section 100(A)(4) of the Local Government Act 1972, the public be excluded from the remainder of the meeting whilst discussion takes place on the grounds that they involve the likely disclosure of exempt information as defined in Paragraphs 1-7 of part I of Schedule 12A of the Act.

The meeting, which began at 7.30 pm, finishe	ed at 8.15 pm
	CHAIRMAN
	DATE



# Agenda Item 4

Report Title:	Post Audit Statement of Accounts 2016-17
Contains Confidential or Exempt Information?	NO - Part I
Member reporting:	Councillor Saunders, Lead Member for Finance
Meeting and Date:	Audit and Performance Review Panel 6th September 2017.
Responsible Officer(s):	Russel O'Keefe, Executive Director, Rob Stubbs, Deputy Director and Head of Finance.
Wards affected:	All



# REPORT SUMMARY

- This report presents RBWM's Statement of Accounts following audit by KPMG.
- 2. It recommends that the Chair of the Audit and Performance Review Panel approves the accounts by signing them before the 30th September 2017.
- 3. These recommendations are being made because the Council has a statutory duty to approve the Statement of Accounts every year.

# 1 DETAILS OF RECOMMENDATION(S)

RECOMMENDATION: That Audit and Performance Review Panel notes the report and:

i) Approves the audited accounts, a copy of which is then signed by the Chairman before the 30th September 2017.

# 2 REASON(S) FOR RECOMMENDATION(S) AND OPTIONS CONSIDERED

- 2.1 Because of the statutory requirement for the Council to produce audited and signed accounts no other options are considered in producing this report.
- 2.2 The format and content of the accounts is subject to legislation and guidance contained in the Code of Practice on Local Authority Accounting. Members of the Audit and Performance Review Panel can however, ask questions of the Council's officers and auditors (KPMG) and make recommendations that may assist a reader of the Statement of Accounts.

# 3 KEY IMPLICATIONS

**Table 1: Key implications** 

Unmet	Met	Exceeded	Significantly	Date of
Duda Baland	Duda Bala a al	Deale Baland		delivery
			N/A	30
				September
30	before 30			2017
September	September	September		
or receive	with an	with an		
a qualified	unqualified	unqualified		
opinion or	opinion	opinion		
> 5	and 1-4	and no		
material	material	changes.		
changes.	changes.	•		
ŭ	3			
	Published later than 30 September or receive a qualified opinion or > 5 material	Published later than 30 before 30 September or receive a qualified opinion or > 5 and 1-4 material	Published later than 30 before 30 before 30 September or receive a qualified opinion or > 5 and 1-4 material Published on or before 30 before 30 September with an unqualified opinion and 1-4 and no changes.	Published Published on or or before 30 before 30 September or receive a qualified opinion or before 30 on or with an unqualified opinion or and 1-4 material Exceeded  Published Published on or before 30 before 30 September with an unqualified opinion and 1-4 and no material changes.

# 4 FINANCIAL DETAILS / VALUE FOR MONEY

- 4.1 One material change was required to the accounts following the audit. This was the result of an asset valuation not being recorded correctly in the Fixed Asset Register (FAR). A new procedure for checking the FAR prior to running reports has been implemented which will avoid such an error re-occurring. A small number of minor changes have also been made to the accounts but these are mainly presentational and there are no financial implications as a result.
- 4.2 This report does not include the details of KPMG's findings as these are contained in a separate report (ISA260) which will also be presented to the Panel on the 6<sup>th</sup> September 2017 by KPMG. The report will also include KPMG's audit opinion which will be included in the final published accounts.
- 4.3 A management representation letter is required by KPMG as part of the audit and a copy of this, signed by the Head of Finance, is appended to this report.

# 5 LEGAL IMPLICATIONS

5.1. In producing, reviewing, auditing and approving the accounts the Council is meeting its legal obligations.

# **6 RISK MANAGEMENT**

Table 2: Impact of risk and mitigation

Risks	Uncontrolled Risk	Controls	Controlled Risk
None			

# 7 POTENTIAL IMPACTS

# 7.1 None

# **8 CONSULTATION**

8.1 A public notice dated 1 June 2016 was put onto the Council's website giving residents the opportunity to inspect the accounts and related transactions and correspondence.

# 9 TIMETABLE FOR IMPLEMENTATION

9.1 This section is not applicable.

# 10 APPENDICES

Appendix A Statement of Accounts 2016-17

• Appendix B Management Representation Letter

# 11 BACKGROUND DOCUMENTS

11.1 Background Papers: Budget Report to Council February 2016.

# 12 CONSULTATION (MANDATORY)

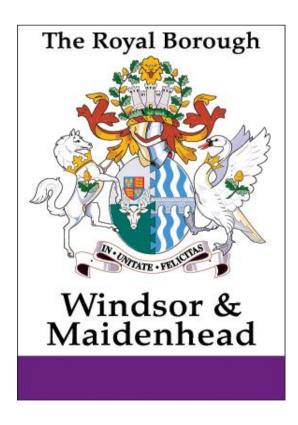
Name of	Post held	Date	Commented
consultee		sent	& returned
Cllr Saunders	Lead Member for Finance	25/8/17	28/8/17
Russell O'Keefe	Executive Director	25/8/17	28/8/17
Rob Stubbs	Section 151 Officer	23/8/17	24/8/17

# REPORT HISTORY

Decision type: Non-key decision	Urgency item? No	
Report Author: Richard Bunn, Chief Accountant, 01628 796510		

# Statement of Accounts

2016/17



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# STATEMENT OF ACCOUNTS FOR THE YEAR ENDED 31st MARCH 2017

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- Provides an explanation of the authority's financial position	
- Assists in the interpretation of the financial statements	
<ul> <li>Contains a commentary on the major influences affecting the authority's income and expenditure, cash flow and information on the financial needs and resources of the authority.</li> </ul>	
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<ul> <li>shows the net cost for the year of all the functions for which the authority is responsible and demonstrates how that cost is financed from general government grants and income from local taxpayers.</li> </ul>	
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<ul> <li>shows how the Income and Expenditure Account impacts on the Council Tax and General Fund Balances.</li> </ul>	
- shows those gains and losses that are not reflected in the Income and Expenditure Account.	
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<ul> <li>is fundamental to the understanding of the Council's financial position at the year end. It shows the balances and reserves and its long-term indebtedness.</li> </ul>	
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<ul> <li>summarises the inflows and outflows of cash arising from transactions with third parties for revenue and capital purposes.</li> </ul>	
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- provide explanatory notes for the Royal Borough's financial statements.	
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<ul> <li>shows the income derived from Council Tax and Non-Domestic Rates and illustrates how these are distributed to the preceptors and the General Fund.</li> </ul>	
Royal County of Berkshire Pension Fund Accounts	65
<ul> <li>provides information about the financial position, performance and financial adaptability of the Pension Fund. They show how the resources entrusted to it have been managed and nature of its assets at the year end.</li> </ul>	
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# INTRODUCTION

The Statement of Accounts has been prepared in accordance with the requirements of the Chartered Institute of Public Finance and Accountancy (CIPFA). The accounts provide reassurance to residents and other stakeholders that the public money for which the Council is responsible has been accounted for properly.

The aim of the accounts is to enable members of the public, residents, council members, partners and other stakeholders to understand the financial position of the Council as at 31 March 2017 and also be assured that the can demonstrate financial resilience moving forward.

The Council's Financial Statements for the year are set out on the following pages. They consist of:

Expenditure	and	Funding	Analysis

- shows how annual expenditure is used and funded from resources in comparison with those resources consumed or earned in accordance with generally accepted accounting practices.

Comprehensive Income and Expenditure Statement

- shows the net cost of the Royal Borough's services and their funding.

**Movement in Reserves Statement** 

- shows the movement in the year on different reserves

held by the authority.

**Balance Sheet** 

- setting out the financial position of the Council at 31st  $\,$ 

March 2017

**Cash Flow Statement** 

- showing cash movements from transactions with third

parties.

These accounts are supported by the Statement of Accounting Policies, and various notes to the accounts.

The Royal Borough is the Administering Authority for the Royal County of Berkshire Pension Fund and a summarised statement of these accounts is included.

Expenditure on services is classified into two main types, revenue expenditure and capital expenditure. Revenue expenditure is, broadly, day to day expenditure e.g. salaries, wages, rents etc. whilst capital expenditure creates or contributes to the acquisition of assets, e.g. land, buildings, vehicles etc. Current accounting policies require that the Council calculates an annual charge for the use of capital assets and these annual charges form part of the revenue expenditure of the Council.

# **OUTTURN POSITION**

The financial standing of the Council continues to be robust with well embedded financial management disciplines, processes and procedures. Recent years have been challenging and this year has been no different and we expect this to continue into future years with the intention that local government becomes more self-supporting with less funding coming directly from central government.

We continue to provide cost effective quality services that our residents need. The future financial challenges are also coupled with growth in the population, especially the older with higher, more complex needs.

The 2016/17 net budget for the Royal Borough was £83.156m. Within the revenue budget for 2016/17 we have reduced costs through an achievable savings programme. This programme has sought innovative ways to reduce spend and deliver our services differently to protect and improve front line services.

Against these challenges, strong management has resulted in the net approved budget of £83.156m underspending by £477,000. This saving will go into the Council's general fund reserve which now stands at £5.215m.

Cabinet receives a monthly Finance Update with the year end report available at:

http://www3.rbwm.gov.uk/downloads/200125/budgets\_spending\_and\_performance

Details of the Council Budget for 2016/17 can be found at:

http://www3.rbwm.gov.uk/downloads/200125/budgets spending and performance

# **Revenue Expenditure**

Gross expenditure and income represents the total value of transactions going out of and coming into the Royal Borough. Schools represent a large element of the value of transactions within the year which are covered by a central government grant known as Dedicated Schools Grant (DSG). DSG must be used in support of schools and central services as prescribed in regulations. Any DSG surplus or deficit must be added to or deducted from the Borough's DSG allocation in following years, and therefore has no impact on the Borough's final out-turn position in 2016/17.

The approved estimate in the table overleaf includes all budget adjustments in 2016/17. The table compares the actual outturn with the approved estimate for the year for the General Fund. This reflects the structure used for monitoring the budget during the year which focuses on the direct cost of services.

For the first time this year, the Comprehensive Income and Expenditure Account statement and Expenditure and Funding Analysis are presented in the same Directorate format as required by the Chartered Institute of Public Finance Accounting Code of Practice.

GENERAL FUND	Original Budget	Approved Estimate	Actual	Variance
SERVICE EXPENDITURE	£'000	£'000	£'000	£'000
Adult, Children and Health Services	56,800	57,112	57,100	(12)
Operations & Customer Services	20,806	21,637	21,353	(284)
Corporate & Community Services	4,046	4,407	4,308	(99)
N 40 4 60 1	04.050	00.450	00.704	(205)
Net Cost of Services	81,652	83,156	82,761	(395)
Contribution to/ (from) Development Fund	1,133	355	355	-
Pensions Deficit Recovery	2,115	2,115	2,115	-
Pay reward	500	5	-	(5)
Transfer to/(from) Provision for the clearance of Shurlock Roa	-	(180)	(180)	-
Transfer from Provision for Redundancy	-	(450)	(450)	-
Transfer to Provision for Redundancy	-	263	263	-
Transfer to/ (from) Capital Fund	-	(263)	(263)	-
Transfer to the provision for MMI	-	272	272	-
Transfer to the bad debt provision	-	27	27	-
Environment Agency Levy	150	150	150	-
Capital Financing including Interest Receipts	5,128	5,258	5,260	2
Net Budget Requirement	90,678	90,708	90,310	(398)
Net Budget Nequirement	90,070	90,700	90,310	(390)
Less - Special Expenses	(981)	(981)	(981)	_
Variance on other grants	-	-	(79)	(79)
Transfer (from)/to balances	-	(30)	447	477
		,		
GROSS COUNCIL TAX REQUIREMENT	89,697	89,697	89,697	-
New Homes Bonus	(4,026)	(4,026)	(4,026)	-
Revenue Support Grant / Business Rate Support	(21,026)	(21,026)	(21,026)	-
Parish Equalisation Grant	64	64	64	-
Transition Grant	(1,278)	(1,278)	(1,278)	-
Collection Fund Surplus / Deficit	(1,625)	(1,625)	(1,625)	-
Education Services Grant	(1,031)	(1,031)	(1,031)	-
NET COUNCIL TAX REQUIREMENT	60,775	60,775	60,775	_
=	50,110	30,110	50,770	

Special Expenses are RBWM's cost of providing parish services to its unparished areas.

All services showed an underspend against their controllable net budget for the year.

#### Adults, Children and Health

The Directorate underspent £12,000 on a controllable net budget of £57,112,000. A number of significant pressures impacted on the Directorate throughout the year, however these were offset in full by savings elsewhere in the budget. The main budget variances are:

- · Increased numbers of children in care requiring support from the council.
- Increased numbers of people requiring support in temporary accommodation.
- Increase in the provision of home to school transport.
- · Costs of employment of agency staff for difficult to fill posts.
- · Higher than expected fees for childcare lawyers.
- Unexpected cost arising from "ordinary residence" dispute.
- · Reduced cost of support for children leaving care.
- · Lower than anticipated demand for social care support for residents in the community.
- · Increased income from contributions towards the cost of personal budgets.
- Increased income from the Department of Health towards the cost of nursing care.
- · Lower than expected cost to meet duties under Deprivation of Liberty & safeguarding requirements.

# Operations and Customer Services

The principal elements of the underspend in 2016/17 were in the Waste and Parking services.

- In Waste there were lower disposal tonnages, increased recycling and high demand for garden waste services.
- In the Parking service, strong income performance in Maidenhead and Windsor car parks combined with the positive impact of an enforcement pilot.
- Several minor variances across the remaining services account for the balance.

The highlights of the budget savings achieved for these services included:

- Strong processing performance in Revenues and Benefits plus associated improved benefit subsidy recovery and debt collection.
- · Attainment of parking income targets
- Customer Services and IT delivering on or under budget.
- · Contract efficiencies in the Waste business.

# Corporate and Community Services

A small overall underspend was achieved in the directorate. Underspends in key services, Finance and Legal, were offset by minor overspends in Planning and Communities.

Additional pressures were again experienced here during the year related to:

- The levels of income generated by the Guildhall and the Tourist Information Service not achieving the targets set.
- Additional legal costs in Planning
- · A shortfall in Land Charges income

These issues have been mitigated through careful budget management and savings made to cover the budget overall.

## Capital Expenditure

Capital expenditure still accounts for significant amounts of major maintenance items on schools (£5.65m). Other areas of significant expenditure include Strategic Asset Management of infrastructure assets (£9.03m) and Regeneration (£8.77m).

The table overleaf sets out the comparison between the approved estimate for the capital programme and the actual expenditure for the year.

	Original Budget £'000	Approved Estimate £'000	Actual £'000
Community & Corporate Services			
SMILE Leisure	428	1,464	817
Community Facilities	155	369	299
Outdoor Facilities	370	1,429	537
Property & Development	-	512	192
Governance, Policy, Performance Partnerships	588	756	482
Regeneration & Economic Development*	6,377	15,594	8,769
Total Community & Corporate Services	7,918	20,124	11,096
Operations & Customer Services			
Technology & Change Delivery	_	335	238
Revenues & Benefits	_	210	84
Customer Services	_	476	266
Green Spaces & Parks	343	638	540
Highways & Transport	9,609	12,636	9,025
Community, Protection & Enforcement Services	890	1,952	773
Libraries, Arts & Heritage	367	958	143
Total Operations & Customer Services	11,209	17,205	11,069
Adult, Children & Health			
Adult Social Care	41	265	206
Housing	· ·	2,407	632
Non Schools	_	477	211
Schools - Non Devolved	4,550	7,851	4,186
Schools - Devolved Capital	250	2,114	1,459
Total Adult, Children & Health	4,841	13,114	6,694
Total Capital Expenditure	23,968	50,443	28,859
Revenue Expenditure Funded from Capital Under Statute **			(8,544)
Capital Expenditure on Property, Plant & Equipment			20,315

<sup>\*</sup> The regeneration budget includes projects to enhance Maidenhead such as the Nicholson's car park & Central House scheme and Maidenhead Waterways project.

Any unspent budget is carried forward to the following year to complete the agreed capital programme works.

When necessary, the Royal Borough borrows long term, to support its capital programme, and short term, to maintain positive cash flow, through approved financial institutions.

## **Pension Fund**

This Council is responsible for the management of the Berkshire Pension Fund. The Council is required to disclose its share of the surplus or deficit of assets compared with the liabilities of the whole fund enshrined in accounting regulations (IAS19). The Council's actuarial figures are reproduced in Note 49 to the accounts.

# **Treasury Management**

The Borough operates a Treasury Management policy based on the CIPFA Code of Practice. Cash balances are managed in-house and are reviewed daily. Decisions are taken which attempt to balance the security of the Council's cash with the need to achieve a return on investments.

The Council's policy continues to be to take a conservative approach to the list of counterparties that it is prepared to deal with, to ensure security of cash and to extend the periods that a proportion of deposits are made beyond the usual 364 days in order to achieve a better return. The Council has also taken advantage of the Pension Fund's investment strategy by prepaying contributions at a discounted rate agreed with the Fund's Actuary.

<sup>\*\*</sup> Revenue Expenditure Funded from Capital Under Statute (REFCUS) is expenditure which enhances assets which are not owned by the authority. The majority of the expenditure in this category relates to academy schools and school buildings not owned by the authority. Other expenditure includes adaptations to private homes funded by disabled facilities grant.

#### **LOOKING FORWARD**

The Royal Borough of Windsor and Maidenhead is an organisation focused on investing in its communities. It aims to be a great place to live, work, play and do business, supported by a modern, dynamic and successful Council.

The Royal Borough's ambition is to continue to deliver high quality services against a diminishing financial envelope by seeking new and innovative outcome-based delivery models which promote partnership, growth and sustainability.

Overall, the Council's finances remain strong. To maintain this position the Council operates continuous monitoring of both income and expenditure. This ensures that services are delivered within approved budgets and ensures value for money is achieved for our residents.

Looking to the future we will begin a significant level of investment in the Maidenhead town centre regeneration programme as well as continuing our schools expansion programme and also building new sports facilities to replace the Magnet Leisure Centre. This will be the largest and most exciting capital programme we have ever invested in but we also expect a significant level of income from the developments to help support services in the future. Our new partnerships with Achieving for Children (Children's Services) and Optalis (Adults Services) will also get underway as well as our £30 million schools expansion programme.

In summary, the financial year 2016/17 has seen continued change in the way we deliver our services. The delivering differently programme will continue to give the authority the best possible foundation from which to meet future challenges and to continue to deliver those services most needed and appreciated by our residents.

#### CONCLUSION

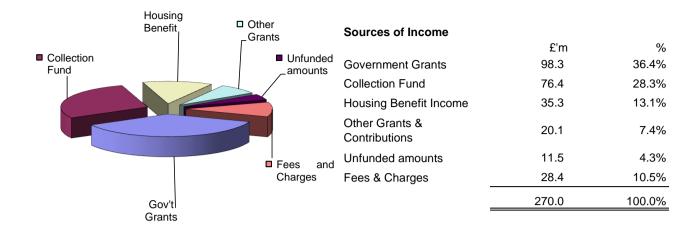
I wish to extend my thanks to all Council's staff who have contributed throughout the year to the financial management of the Council and the publication of these accounts.

I also wish to extend my thanks to the staff from KPMG LLP who are responsible for the external audit of the Council's financial affairs and who continue to provide much valuable advice and help throughout the year.

If you have any queries or comments relating to this document please contact me on 01628 796222.

Robert Stubbs
Deputy Director and Head of Finance

# **NARRATIVE REPORT (GRAPHS)**

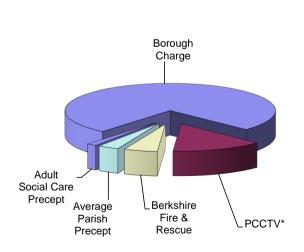


Source: Comprehensive Income and Expenditure Statement, Notes 13 & 8

#### Main Services Expenditure % £'m Adult, Children and Health 170.9 63.4% Services Operations & Customer 79.7 29.5% Services Corporate & Community 19.4 7.1% Services Adult, Corporate Operations Children & Customer and Health 270.0 100.0% Community Services Services Services

Source: Comprehensive Income and Expenditure Statement

This diagram shows the gross Council Tax levied at band D and amount raised before allowing for Government Grants and the contribution from the national non-domestic rate.

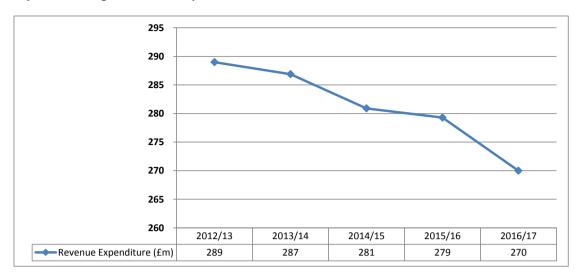


	Band D (£)	£'000 to be received
Council Tax Analysis	2016/17	2016/17
Borough Charge	906.95	60,565
PCCTV*	166.96	10,969
Berkshire Fire & Rescue	61.27	4,025
Average Parish Precept	38.64	1,237
Adult Social Care Precept	18.14	1,191
	285.01	17,422

<sup>\*</sup> Police & Crime Commissioner for Thames Valley Source: Notes to the Collection Fund

# **NARRATIVE REPORT (GRAPHS)**

# 5 year trend of gross service expenditure

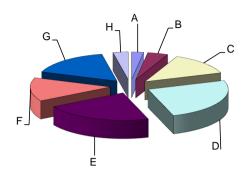


# **NARRATIVE REPORT (GRAPHS)**

The following diagrams provide an analysis of the Council Tax.

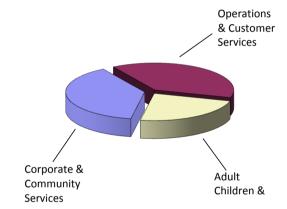
# **Domestic Properties eligible for Council Tax**

Charge Band	No.	%
Α	1,309	2.5%
В	2,243	4.1%
С	7,158	13.2%
D	13,619	25.1%
E	11,786	21.7%
F	7,505	13.8%
G	8,921	16.5%
Н	1,657	3.1%
Total Properties	54,198	100.0%



Source: Internal analysis, figures are from the collection fund notes.

The Council spent £28.86 million on capital projects in the year and the diagrams below show the proportions for each directorate and the sources from which this expenditure was financed.



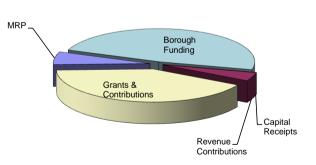
# **Capital Expenditure**

	£ 000	%
Corporate & Community Services	11,097	38.5%
Operations & Customer Services	11,069	38.4%
Adult, Children & Health	6,694	23.2%
	28,860	100.0%

Source: Capital expenditure from the narrative report.

# **Sources of Capital Finance**

	£'000	%
1 Capital Receipts	-	0.0%
2 Revenue Contributions	1,200	4.2%
3 Grants & Contributions	11,949	41.4%
4 MRP	1,827	6.3%
5 Borough Funding	13,885	48.1%
	28,860	100.0%
•		



Source: Capital Finance from Note 42.

- 1 Capital Receipts are amounts received as consideration when assets are sold. These are initially credited to the capital receipts reserve.
- 2 Revenue Contributions are amounts charged to revenue to fund the capital programme. These are initially credited to the Capital Fund Reserve.
- 3 Grants & Contributions are external funding amounts mainly received from Central Government and Developers.
- 4 MRP (Minimum Revenue Provision) is a charge to revenue which over a period of time is equivalent to the principal amount of external debt.
- 5 Borough Funding is the underlying need to borrow or short term use of the Council's balances.

# APPROVAL OF THE ACCOUNTS

# Approval of the Statement of Accounts by full Council

Council have delegated the approval of the draft statement of accounts to the Audit and Performance Review Panel. The Panel met on 6th September 2017 to approve the audited accounts.

Signed Date: 6th September 2017

**Councillor Sayonara Luxton** 

# STATEMENT OF RESPONSIBILITIES FOR THE STATEMENT OF ACCOUNTS

# The Authority's Responsibilities

The Authority is required to:

- make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this Authority, that officer is the Head of Finance.
- manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets.
- approve the Statement of Accounts.

#### The Head of Finance's Responsibilities

The Head of Finance is responsible for the preparation of the Authority's Statement of Accounts in accordance with proper practice as set out in the CIPFA / LASAAC *Code of Practice on Local Authority Accounting in the United Kingdom (the Code).* 

I certify that in preparing this Statement of Accounts, I have :-

- selected suitable accounting policies and then applied them consistently;
- made judgements and estimates that were reasonable and prudent;
- complied with the local authority Code except as indicated in the body of this statement;
- kept proper accounting records which were up to date;
- taken reasonable steps for the prevention and detection of fraud and other irregularities.

and certify that the Statement of Accounts set out on pages 14 to 81 presents fairly the financial position of the Royal Borough of Windsor and Maidenhead at the accounting date and its income and expenditure for the year ended 31st March 2017.

Signed Dated: 31st July 2017

Rob Stubbs
Deputy Director and Head of Finance

# **EXPENDITURE AND FUNDING ANALYSIS**

The Expenditure and Funding Analysis shows how annual expenditure is used and funded from resources (government grants, rents, council tax and business rates) in comparison with those resources consumed or earned in accordance with generally accepted accounting practices. It also shows how this expenditure is allocated for decision making purposes between the Council's directorates. Income and expenditure accounted for under generally accepted accounting practices is presented more fully in the Comprehensive Income and Expenditure Statement.

	2015/16				2016/17	
Net Expenditure chargeable to the General Fund £'000	Adjustments between the funding and accounting (Note 7) basis £'000	Expenditure in the Comprehensive Income & Expenditure Account £'000		Net Expenditure chargeable to the General Fund £'000	Adjustments between the funding and accounting (Note 7) basis £'000	Expenditure in the Comprehensive Income & Expenditure Account £'000
56,802	9,471	66,273	Adult, Children and Health Services	58,091	5,643	63,734
22,968	5,954	28,922	Operations & Customer Services	22,003	5,811	27,814
5,064	406	5,470	Corporate & Community Services	4,782	0	4,782
84,834	15,831	100,665	Net Cost of Services	84,876	11,454	96,330
(88,023)	1,310	(86,713)	Other Income and Expenditure	(83,896)	17,331	(66,565)
3,027	(3,027)	-	Transfer to / from Earmarked Reserves	(1,427)	1,427	
(162)	14,114	13,952	(Surplus) / Deficit	(447)	30,212	29,765
(4,606)			Opening General Fund Balance	(4,768)		
(162)			Less/Plus (Surplus) or Deficit on General Fund Balance in Year	(447)		
(4,768)			Closing General Fund Balance at 31 March	(5,215)		

# COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT

This Statement shows the economic cost in the year of providing services in accordance with generally accepted accounting practices, rather than the amount to be funded from taxation. Authorities raise taxation to cover expenditure in accordance with regulations; this may be different from the accounting cost. The taxation position is shown in both the Expenditure and Funding Analysis and the Movement in Reserves Statement. The Cost of Services for 2015-16 has been restated to reflect the Council's management structure in 2016-17. This is also in line with the Expenditure and Funding Analysis.

2015/16				2016/17	
Gross and Gross and Gross Income	o Expenditure		. Gross oo Expenditure	000.3 Gross Income	000. Expenditure
178,619 (112,346) 66,5	273	Adult, Children and Health Services	170,813	(107,079)	63,734
	922	Operations & Customer Services	79,700	(51,886)	27,814
, ,	470	Corporate & Community Services	19,372	(14,590)	4,782
279,292 (178,627) 100,		Cost of Services	269,885	(173,555)	96,330
1	,264	Precepts paid to parishes			1,301
1	147 137)	Precepts & Levies Adjustments to provisions			149 (112)
(	78	Adjustment to School Balances via Schools Reserve			2,620
(1	924)	Adjustment to other reserves taken through the cost of services			8
12	,335	Loss on the disposal of school fixed assets on co Academies or Free Schools.	onversion to		24,342
	(84)	(Gain) / loss on the disposal of other fixed assets			-
	-	Other Operating Expenditure Other Operating Income			84
5	,371	Revenue expenditure funded from capital under statute			8,544
	050	Other Operating (Income) / Expenditure (Note	11)		36,936
	,870	Interest payable and similar charges			2,840
·	129	Pensions interest cost			8,065
,	646)	Interest income			(517)
<u>`</u>	854)	Changes in the fair value of investment properties			(12,036)
5,	499	Financing & Investment Income & Expenditure (Note 12)	е		(1,648)
(110,	262)	Taxation and Non-Specific Grant Income (Note 13)			(101,853)
13,	952	(Surplus) or Deficit on Provision of Services		_	29,765
	449)	(Surplus) or deficit on revaluation of Property Plant and Equipment assets			(56,702)
31	,644	Other adjustments to value of Property, Plant and Equipment assets			9,926
(24,	172)	Remeasurements of the net defined benefit liability (asset)			55,097
6	,023	Other Comprehensive Income and Expenditure	·e		8,321
19,	975	Total Comprehensive Income and Expenditure	е		38,086

# **MOVEMENT IN RESERVES STATEMENT**

This Statement shows the movement in the year on the different reserves held by the authority, analysed into 'usable reserves' (i.e. those that can be applied to fund expenditure or reduce local taxation) and other reserves. The 'Surplus or (deficit) on the provision of services' line shows the true economic cost of providing the authority's services, more details of which are shown in the Comprehensive Income and Expenditure Statement. These are different from the statutory amounts required to be charged to the General Fund Balance for Council Tax setting. The 'Net increase /Decrease before transfers to earmarked reserves' line shows the statutory General Fund Balance before any discretionary transfers to or from earmarked reserves undertaken by the Council.

	ਲ General Fund 00 Balance	සි Earmarked 00 Reserves	್ಲಿ Capital Grants O Unapplied	School Belances	Capital	P. Total Usable O Reserves	⊕ Unusable 00 Reserves	P. Total Authority O Reserves
Balance at 31 March 2015	4,606	4,681	8,292	4,229	-	21,808	106,369	128,177
Total Comprehensive Expenditure and Income	(13,952)	-	-	-	-	(13,952)	(6,023)	(19,975)
Adjustments between accounting basis & funding basis under regulations (Note 9)	17,141		930			18,071	(18,071)	_
Net Increase / (Decrease) before Transfers to Earmarked Reserves Transfers to / from Earmarked	3,189	-	930	-	-	4,119	(24,094)	(19,975)
Reserves (Note 10)	(3,027)	1,170	-	(78)	-	(1,935)	1,935	-
Increase / (Decrease) in Year	162	1,170	930	(78)	<u>.</u>	2,184	(22,159)	(19,975)
Balance at 31 March 2016	4,768	5,851	9,222	4,151	-	23,992	84,210	108,202
Total Comprehensive Expenditure and Income	(29,765)	-	-	-	-	(29,765)	(8,321)	(38,086)
Adjustments between accounting basis & funding basis under regulations (Note 9)	28,785	-	(597)	-	-	28,188	(28,188)	_
Net Increase / (Decrease) before Transfers to Earmarked Reserves	(980)		(597)			(1,577)	(36,509)	(38,086)
Transfers to / from Earmarked Reserves (Note 10)	1,427	(7)	_	(2,620)	-	(1,200)	1,200	-
		, ,						(22.222)
Increase / (Decrease) in Year	447	(7)	(597)	(2,620)	•	(2,777)	(35,309)	(38,086)

# **BALANCE SHEET**

# Balance Sheet as at 31st March 2017

The Balance Sheet shows the value as at the Balance Sheet date of the assets and liabilities recognised by the authority. The net assets of the authority (assets less liabilities) are matched by the reserves. Reserves are reported in two categories. The first category of reserves are usable reserves i.e. those reserves that the authority may use to provide services, subject to the need to maintain a prudent level of reserves and any statutory limitations on their use (for example the Capital Receipts Reserve that may only be used to fund capital or repay debt). The second category of reserves are those that the authority is not able to use to provide services. This category of reserves includes reserves that hold unrealised gains and losses (for example the Revaluation Reserve), where amounts would only become available to provide services if the assets are sold; and reserves that hold timing differences shown in the Movement in Reserves Statement line 'Adjustments between accounting basis and funding basis under regulations'.

31 Mar 16		Note	31 Mar 17
£'000	Assets		£'000
050 704	Non-current assets		004.000
353,721	Property, Plant and Equipment	14	384,888
64,674	Investment Properties	16	76,611
3,877 2,280	Intangible Assets	17 14	3,317
	Surplus Assets Long Term Investments	14	2,540 1,041
1,562 36	Long Term Debtors	18	34
426,150	Long Term Debiors	10	468,431
120,100	Current assets		100, 101
17,445	Short Term Investments	18	_
97	Inventories	19	275
21,859	Short Term Debtors	21	30,810
<u>-</u>	Cash and Cash Equivalents	22	997
39,401	·		32,082
465,551	Total assets		500,513
	Liabilities		
	Current Liabilities		
(1,174)	Bank Overdraft	20	-
(750)	Short Term Borrowing	18	(13,259)
(28,240)	Short Term Creditors	24	(27,543)
(30,164)	Non current liabilities		(40,802)
(250)	Long Term Creditors	18	(250)
(3,057)	Provisions	25	(2,684)
(57,499)	Long Term Borrowing	18	(57,049)
(15,794)	Capital Grants Receipts in Advance	40	(16,029)
(250,585)	Retirement Benefit Obligations	49	(313,583)
(327,185)			(389,595)
,			, ,
108,202	Net assets		70,116
	Equity		
	Usable Reserves	26	
4,768	Fund Balances and Reserves		5,215
19,224	Other Reserves		16,000
	Unusable Reserves	27	
205,741	Capital Adjustment Account		160,065
130,198	Revaluation Reserve		204,793
(250,585)	Pensions Reserve		(313,583)
1,637	Collection Fund Adjustment Account		43
(2,781)	Accumulated Absences Account		(2,417)
108,202			70,116

# **CASH FLOW STATEMENT**

The Cash Flow Statement shows the changes in cash and cash equivalents of the authority during the reporting period. The statement shows how the authority generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities. The amount of net cash flows arising from operating activities is a key indicator of the extent to which the operations of the authority are funded by way of taxation and grant income or from the recipients of services provided by the authority. Investing activities represent the extent to which cash outflows have been made for resources which are intended to contribute to the authority's future service delivery. Cash flows arising from financing activities are useful in predicting claims on future cash flows by providers of capital (i.e. borrowing) to the authority.

At 31 March 2016	Cash Flow Statement (Indirect Method)		At 31 March 2017
£'000	· · · · · · · · · · · · · · · · · · ·	ote	£'000
(13,952)	Net surplus or (deficit) on the provision of services		(29,765)
31,992	Adjust net surplus or deficit on the provision of services for noncash movements	28	39,956
	Adjust for items included in the net surplus or deficit on the provision of services that are investing and financing activities		
(27,780)		28	(29,317)
(9,740)	Net cash flows from Operating Activities		(19,126)
(1,665)	Net cash flows from Investing Activities	29	9,238
(400)	Net cash flows from Financing Activities	30	12,059
(11,805)	Net Increase or Decrease in Cash and Cash Equivalents		2,171
10,631	Cash and cash equivalents at the beginning of the reporting period		(1,174)
(1,174)	Cash and Cash Equivalents at the end of the reporting period		997

# 1 Accounting Policies

## General Principles

The Statement of Accounts summarises the Authority's transactions for the 2016/17 financial year and its position at the year-end of 31 March 2017. The Authority is required to prepare an annual Statement of Accounts by the Accounts and Audit Regulations 2016 which those Regulations require to be prepared in accordance with proper accounting practices. These practices primarily comprise the Code of Practice on Local Authority Accounting in the United Kingdom 2016/17 and the Service Reporting Code of Practice 2016/17, supported by International Financial Reporting Standards (IFRS). The accounting convention adopted in the Statement of Accounts is principally historic cost, modified by the revaluation of certain categories of non-current assets and financial instruments.

#### ii Accruals of Income and Expenditure

Activity is accounted for in the year that it takes place, not simply when cash payments are made or received. In particular:

- Revenue from the sale of goods is recognised when the Authority transfers the significant risks and rewards of ownership to the purchaser and it is probable that economic benefits or service potential associated with the transaction will flow to the Authority.
- Revenue from the provision of services is recognised when the Authority can measure reliably the percentage of completion of the transaction and it is probable that economic benefits or service potential associated with the transaction will flow to the Authority.
- Supplies are recorded as expenditure when they are consumed where there is a gap between the date supplies are received and their consumption, they are carried as inventories on the Balance Sheet.
- Expenses in relation to services received (including services provided by employees) are recorded as expenditure when the services are received rather than when payments are made.
- Interest receivable on investments and payable on borrowings is accounted for respectively as income and expenditure on the basis of the effective interest rate for the relevant financial instrument rather than the cash flows fixed or determined by the contract.
- Where revenue and expenditure have been recognised but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet. Where debts may not be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected.

# iii Cash and Cash Equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are investments that mature in three months or less from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value. In the Cash Flow Statement, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Authority's cash management.

# iv Exceptional Items

When items of income and expense are material, their nature and amount is disclosed separately, either on the face of the Comprehensive Income and Expenditure Statement or in the notes to the accounts, depending on how significant the items are to an understanding of the Authority's financial performance.

# v Prior Period Adjustments, Changes in Accounting Policies and Estimates and Errors

Prior period adjustments may arise as a result of a change in accounting policies or to correct a material error. Changes in accounting estimates are accounted for prospectively, i.e. in the current and future years affected by the change and do not give rise to a prior period adjustment.

Changes in accounting policies are only made when required by proper accounting practices or the change provides more reliable or relevant information about the effect of transactions, other events and conditions on the Authority's financial position or financial performance. Where a change is made, it is applied retrospectively (unless stated otherwise) by adjusting opening balances and comparative amounts for the prior period as if the new policy had always been applied.

Material errors discovered in prior period figures are corrected retrospectively by amending opening balances and comparative amounts for the prior period.

# 1 Accounting Policies

## vi Charges to Revenue for Non-Current Assets

Services, support services and trading accounts are debited with the following amounts to record the cost of holding fixed assets during the year:

- · depreciation attributable to the assets used by the relevant service.
- revaluation and impairment losses on assets used by the service where there are no accumulated gains in the Revaluation Reserve against which the losses can be written off.
- · amortisation of intangible fixed assets attributable to the service.
- · impairment losses or amortisations.

However, it is required to make an annual contribution from revenue towards the reduction in its overall borrowing requirement equal to an amount calculated on a prudent basis determined by the authority in accordance with statutory guidance.

## vii Employee Benefits

#### **Benefits Payable During Employment**

Short-term employee benefits are those due to be settled within 12 months of the year-end. They include such benefits as wages and salaries, paid annual leave and paid sick leave, bonuses and non-monetary benefits (e.g. cars) for current employees and are recognised as an expense for services in the year in which employees render service to the Authority. An accrual is made for the cost of holiday entitlements (or any form of leave, e.g. time off in lieu) earned by employees but not taken before the year-end which employees can carry forward into the next financial year. The accrual is made at the wage and salary rates applicable in the following accounting year, being the period in which the employee takes the benefit. The accrual is charged to Surplus or Deficit on the Provision of Services, but then reversed out through the Movement in Reserves Statement so that holiday benefits are charged to revenue in the financial year in which the holiday absence occurs.

#### **Termination Benefits**

Termination benefits are amounts payable as a result of a decision by the Authority to terminate an officer's employment before the normal retirement date or an officer's decision to accept voluntary redundancy and are charged on an accruals basis to the Non Distributed Costs line in the Comprehensive Income and Expenditure Statement when the Authority is demonstrably committed to the termination of the employment of an officer or group of officers or making an offer to encourage voluntary redundancy. Where termination benefits involve the enhancement of pensions, statutory provisions require the General Fund balance to be charged with the amount payable by the Authority to the pension fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, appropriations are required to and from the Pensions Reserve to remove the notional debits and credits for pension enhancement termination benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end.

# **Post Employment Benefits**

Employees of the Authority are members of two separate pension schemes:

- The Teachers' Pension Scheme, administered by Capita Teachers' Pensions on behalf of the Department for Education (DfE).
- · The Local Government Pensions Scheme, administered by the Council.

Both schemes provided defined benefits to members (retirement lump sums and pensions), earned as employees worked for the Authority. However, the arrangements for the teachers' scheme mean that liabilities for these benefits cannot ordinarily be identified specifically to the Authority. The scheme is therefore accounted for as if it were a defined contribution scheme and no liability for future paymentsof benefits is recognised in the Balance Sheet. The Children's and Education Services line in the Comprehensive Income and Expenditure Statement is charged with the employer's contributions payable to Teachers' Pensions in the year.

# 1 Accounting Policies

#### The Local Government Pension Scheme

The Local Government Scheme is accounted for as a defined benefits scheme:

- The liabilities of the Berkshire pension fund attributable to the Authority are included in the Balance Sheet on an actuarial basis using the projected unit method i.e. an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates, etc., and projections of projected earnings for current employees.
- · Liabilities are discounted to their value at current prices, using a discount rate set by the Actuary.
- The assets of the Berkshire pension fund attributable to the Authority are included in the Balance Sheet at their fair value:
- quoted securities current bid price
- -- unquoted securities- professional estimate
- -- unitised securities- current bid price
- property market value.
- The change in the net pensions liability is analysed into seven components:
- current service cost the increase in liabilities as a result of years of service earned this year allocated in the Comprehensive Income and Expenditure Statement to the services for which the employees worked.
- past service cost the increase in liabilities arising from current year decisions whose effect relates to years of service earned in earlier years— debited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement as part of Non Distributed Costs.
- interest cost on liabilities the expected increase in the present value of liabilities during the year as they move one year closer to being paid debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.
- **interest on assets** the annual investment return on the fund assets attributable to the Authority, calculated with reference to the discount rate— credited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.
- gains or losses on settlements and curtailments the result of actions to relieve the Authority of liabilities or events that reduce the expected future service or accrual of Services in the Comprehensive Income and Expenditure Statement as part of Non Distributed Costs.
- actuarial gains and losses changes in the net pensions liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their assumptions debited to the Pensions Reserve.
- contributions paid to the Berkshire pension fund cash paid as employer's contributions to the pension fund in settlement of liabilities; not accounted for as an expense.

In relation to retirement benefits, statutory provisions require the General Fund balance to be charged with the amount payable by the Authority to the pension fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, this means that there are appropriations to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end. The negative balance that arises on the Pensions Reserve thereby measures the beneficial impact to the General Fund of being required to account for retirement benefits on the basis of cash flows rather than as benefits are earned by employees.

# **Discretionary Benefits**

The Authority also has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise as a result of an award to any member of staff (including teachers) are accrued in the year of the decision to make the award and accounted for using the same policies as are applied to the Local Government Pension Scheme.

# viii Events After the Balance Sheet Date

Events after the Balance Sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the end of the reporting period –the Statement of Accounts is adjusted to reflect such events
- those that are indicative of conditions that arose after the reporting period the Statement of Accounts is not adjusted to reflect such events, but where a category of events would have a material effect, disclosure is made in the notes of the nature of the events and their estimated financial effect. Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts.

# 1 Accounting Policies

#### ix Financial Instruments

#### **Financial Liabilities**

Financial liabilities are recognised on the Balance Sheet when the Authority becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value and are carried at their amortised cost. Annual charges to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest payable are based on the carrying amount of the liability, multiplied by the effective rate of interest for the instrument. The effective interest rate is the rate that exactly discounts estimated future cash payments over the life of the instrument to the amount at which it was originally recognised. For most of the borrowings that the Authority has, this means that the amount presented in the Balance Sheet is the outstanding principal repayable (plus accrued interest); and interest charged to the Comprehensive Income and Expenditure Statement is the amount payable for the vear according to the loan agreement. Gains and losses on the repurchase or early settlement of borrowing are credited and debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement in the year of repurchase/settlement. However, where repurchase has taken place as part of a restructuring of the loan portfolio that involves the modification or exchange of existing instruments, the premium or discount is respectively deducted from or added to the amortised cost of the new or modified loan and the write-down to the Comprehensive Income and Expenditure Statement is spread over the life of the loan by an adjustment to the effective interest rate.Where premiums and discounts have been charged to the Comprehensive Income and Expenditure Statement, regulations allow the impact on the General Fund Balance to be spread over future years. The Authority has a policy of spreading the gain or loss over the term that was remaining on the loan against which the premium was payable or discount receivable when it was repaid. The reconciliation of amounts charged to the Comprehensive Income and Expenditure Statement to the net charge required against the General Fund Balance is managed by a transfer to or from the Financial Instruments Adjustment Account in the Movement in Reserves Statement.

#### **Financial Assets**

Financial assets are classified into two types:

- loans and receivables assets that have fixed or determinable payments but are not quoted in an active market
- available-for-sale assets assets that have a quoted market price and/or do not have fixed or determinable payments.

#### Loans and Receivables

Loans and receivables are recognised on the Balance Sheet when the Authority becomesa party to the contractual provisions of a financial instrument and are initially measured at fair value. They are subsequently measured at their amortised cost. Annual credits to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest receivable are based on the carrying amount of the asset multiplied by the effective rate of interest for the instrument. For most of the loans that the Authority has made, this means that the amount presented in the Balance Sheet is the outstanding principal receivable (plus accrued interest) and interest credited to the Comprehensive Income and Expenditure Statement is the amount receivable for the year in the loan agreement. Where assets are identified as impaired because of a likelihood arising from a past event that payments due under the contract will not be made, the asset is written down and a charge made to the relevant service (for receivables specific to that service) or the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. The impairment loss is measured as the difference between the carrying amount and the present value of the revised future cash flows discounted at the asset's original effective interest rate. Any gains and losses that arise on the derecognition of an asset are credited or debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

# 1 Accounting Policies

#### Available-for-Sale Assets

Available-for-sale assets are recognised on the Balance Sheet when the Authority becomes a party to the contractual provisions of a financial instrument and are initially measured and carried at fair value. Where the asset has fixed or determinable payments, annual credits to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest receivable are based on the amortised cost of the asset multiplied by the effective rate of interest for the instrument. Where there are no fixed or determinable payments, income (e.g. dividends) is credited to the Comprehensive Income and Expenditure Statement when it becomes receivable by the Authority. Assets are maintained in the Balance Sheet at fair value. Values are based on the following principles:

- instruments with guoted market prices the market price
- · other instruments with fixed and determinable payments discounted cash flow analysis
- equity shares with no quoted market prices independent appraisal of company valuations.

Changes in fair value are balanced by an entry in the Available-for-Sale Reserve and the gain/loss is recognised in the Surplus or Deficit on Revaluation of Available-for-Sale Financial Assets. The exception is where impairment losses have been incurred - these are debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement, along with any net gain or loss for the asset accumulated in the Available-for-Sale Reserve. Where assets are identified as impaired because of a likelihood arising from a past event that payments due under the contract will not be made (fixed or determinable payments) or fair value falls below cost, the asset is written down and a charge made to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. If the asset has fixed or determinable payments, the impairment loss is measured as the difference between the carrying amount and the present value of the revised future cash flows discounted at the asset's original effective interest rate. Otherwise, the impairment loss is measured as any shortfall of fair value against the acquisition cost of the instrument (net of any principal repayment and amortisation). Any gains and losses that arise on the derecognition of the asset are credited or debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement, along with any accumulated gains or losses previously recognised in the Available-for-Sale Reserve.Where fair value cannot be measured reliably, the instrument is carried at cost (less any impairment losses).

# x Foreign Currency Translation

Where the Authority has entered into a transaction denominated in a foreign currency, the transaction is converted into sterling at the exchange rate applicable on the date the transaction was effective.

# xi Government Grants and Contributions

Whether paid on account, by instalments or in arrears, government grants and third party contributions and donations are recognised as due to the Authority when there is reasonable assurance that:

- · the Authority will comply with the conditions attached to the payments, and
- the grants or contributions will be received.

Amounts recognised as due to the Council are not credited to the Comprehensive Income and Expenditure Statement until conditions attached to the grant or contribution have been satisfied. Conditions are stipulations made by the donor as to how grants should be spent and the consequences for the Authority if it fails to meet the conditions. Monies advanced as grants and contributions for which conditions have not been satisfied are carried in the Balance Sheet as creditors. When conditions are satisfied, the grant or contribution is credited to the relevant service line (attributable revenue grants and contributions) or Taxation and Non-Specific Grant Income (non-ringfenced revenue grants and all capital grants) in the Comprehensive Income and Expenditure Statement. Where capital grants are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the General Fund Balance in the Movement in Reserves Statement. Where the grant has yet to be used to finance capital expenditure, it is posted to the Capital Grants Unapplied reserve. Where it has been applied, it is posted to the Capital Adjustment Account. Amounts in the Capital Grants Unapplied reserve are transferred to the Capital Adjustment Account once they have been applied to fund capital expenditure.

# 1 Accounting Policies

## xii Heritage Assets

Tangible and Intangible Assets described in this summary of significant accounting policies as heritage assets. The Authority's Heritage Assets are held in The Windsor & Royal Borough Museum which is a registered small local history museum situated at the Guildhall in Windsor. The collection relates to the history of Windsor, and the other towns and villages across the Borough in East Berkshire. The collection comprises approximately 11,000 objects including pre-historic tools, finds and Bronze Age, Roman and Saxon artefacts, maps, textiles, books, paintings, prints and photographs, together with objects and ephemera from before Victorian times up to World War II, the 1950s and the present day. The value of the collection is not reported in the Balance Sheet as the Council takes the view that the work involved in valuing the collection is disproportionate to the benefit that users would obtain from the additional disclosure. The Code of Practice for Local Government Accounting allows for this approach.

#### xiii Intangible Assets

Expenditure on non-monetary assets that do not have physical substance but are controlled by the Authority as a result of past events (e.g. software licences) is capitalised when it is expected that future economic benefits or service potential will flow from the intangible asset to the Authority. Internally generated assets are capitalised where it is demonstrable that the project is technically feasible and is intended to be completed (with adequate resources being available) and the Authority will be able to generate future economic benefits or deliver service potential by being able to sell or use the asset. Expenditure is capitalised where it can be measured reliably as attributable to the asset and is restricted to that incurred during the development phase (research expenditure cannot be capitalised). Expenditure on the development of websites is not capitalised if the website is solely or primarily intended to promote or advertise the Authority's goods or services. Intangible assets are measured initially at cost. Amounts are only revalued where the fair value of the assets held by the Authority can be determined by reference to an active market. In practice, no intangible asset held by the Authority meets this criterion, and they are therefore carried at amortised cost. The depreciable amount of an intangible asset is amortised over its useful life to the relevant service line(s) in the Comprehensive Income and Expenditure Statement. An asset is tested for impairment whenever there is an indication that the asset might be impaired - any losses recognised are posted to the relevant serviceline(s) in the Comprehensive Income and Expenditure Statement. Any gain or loss arising on the disposal or abandonment of an intangible asset is posted to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement. Where expenditure on intangible assets qualifies as capital expenditure for statutory purposes, amortisation, impairment losses and disposal gains and losses are not permitted to have an impact on the General Fund Balance. The gains and losses are therefore reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account and (for any sale proceeds greater than £10,000) the Capital Receipts Reserve.

## xiv Inventories and Long Term Contracts

Inventories are included in the Balance Sheet at the lower of cost and net realisable value.

# xv Investment Property

Investment properties are those that are used solely to earn rentals and/or for capital appreciation. The definition is not met if the property is used in any way to facilitate the delivery of services or production of goods or is held for sale. Investment properties are measured initially at cost and subsequently at fair value, based on the amount at which the asset could be exchanged between knowledgeable parties at arm's-length. Properties are not depreciated but are revalued annually according to market conditions at the year-end. Gains and losses on revaluation are posted to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. The same treatment is applied to gains and losses on disposal. Rentals received in relation to investment properties are credited to the Financing and Investment Income line and result in a gain for the General Fund Balance. However, revaluation and disposal gains and losses are not permitted by statutory arrangements to have an impact on the General Fund Balance. The gains and losses are therefore reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account and (for any sale proceeds greater than £10,000) the Capital Receipts Reserve.

# 1 Accounting Policies

## xvi Jointly Controlled Operations and Jointly Controlled Assets

Jointly controlled operations are activities undertaken by the Authority in conjunction with other venturers that involve the use of the assets and resources of the venturers rather than the establishment of a separate entity. The Authority recognises on its Balance Sheet the assets that it controls and the liabilities that it incurs and debits and credits the Comprehensive Income and Expenditure Statement with the expenditure its incurs and the share of income it earns from the activity of the operation. Jointly controlled assets are items of property, plant or equipment that are jointly controlled by the Authority and other venturers, with the assets being used to obtain benefits for the venturers. The joint venture does not involve the establishment of a separate entity. The Authority accounts for only its share of the jointly controlled assets, the liabilities and expenses that it incurs on its own behalf or jointly with others in respect of its interest in the joint venture and income that it earns from the venture.

#### xvii Leases

Leases are classified as finance leases where the terms of the lease transfer substantially all the risks and rewards incidental to ownership of the property, plant or equipment from the lessor to the lessee. All other leases are classified as operating leases. Where a lease covers both land and buildings, the land and buildings elements are considered separately for classification. Arrangements that do not have the legal status of a lease but convey a right to use an asset in return for payment are accounted for under this policy where fulfilment of the arrangement is dependent on the use of specific assets.

## The Authority as Lessee

#### **Finance Leases**

Property, plant and equipment held under finance leases is recognised on the Balance Sheet at the commencement of the lease at its fair value measured at the lease's inception (or the present value of the minimum lease payments, if lower). The asset recognised is matched by a liability for the obligation to pay the lessor. Initial direct costs of the Authority are added to the carrying amount of the asset. Premiums paid on entry into a lease are applied to writing down the lease liability. Contingent rents are charged as expenses in the periods in which they are incurred. Lease payments are apportioned between:

- a charge for the acquisition of the interest in the property, plant or equipment applied to write down the lease liability, and
- a finance charge (debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement).

Property, Plant and Equipment recognised under finance leases is accounted for using the policies applied generally to such assets, subject to depreciation being charged over the lease term if this is shorter than the asset's estimated useful life (where ownership of the asset does not transfer to the authority at the end of the lease period). The Authority is not required to raise council tax to cover depreciation or revaluation and impairment losses arising on leased assets. Instead, a prudent annual contribution is made from revenue funds towards the deemed capital investment in accordance with statutory requirements. Depreciation and revaluation and impairment losses are therefore substituted by a revenue contribution in the General Fund Balance, by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two.

## **Operating Leases**

Rentals paid under operating leases are charged to the Comprehensive Income and Expenditure Statement as an expense of the services benefitting from use of the leased property, plant or equipment. Charges are made on a straight-line basis over the life of the lease, even if this does not match the pattern of payments (e.g. there is a rent-free period atthe commencement of the lease).

# 1 Accounting Policies

# The Authority as Lessor Finance Leases

Where the Authority grants a finance lease over a property or an item of plant or equipment, the relevant asset is written out of the Balance Sheet as a disposal. At the commencement of the lease, the carrying amount of the asset in the Balance Sheet (whether Property, Plant and Equipment or Assets Held for Sale) is written off to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. Again, representing the Authority's net investment in the lease, is credited to the same line in the Comprehensive Income and Expenditure Statement also as part of the gain or loss on disposal (i.e. netted off against the carrying value of the asset at the time of disposal),matched by a lease (long-term debtor) asset in the Balance Sheet.Lease rentals receivable are apportioned between:

- a charge for the acquisition of the interest in the property applied to write down the lease debtor (together with any premiums received), and
- finance income (credited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement).

The gain credited to the Comprehensive Income and Expenditure Statement on disposal is not permitted by statute to increase the General Fund Balance and is required to be treated as a capital receipt. Where a premium has been received, this is posted out of the General Fund Balance to the Capital Receipts Reserve in the Movement in Reserves Statement. Where the amount due in relation to the lease asset is to be settled by the payment of rentals in future financial years, this is posted out of the General Fund Balance to the Deferred Capital Receipts Reserve in the Movement in Reserves Statement. When the future rentals are received, the element for the capital receipt for the disposal of the asset is used to write down the lease debtor. At this point, the deferred capital receipts are transferred to the Capital Receipts Reserve.The written-off value of disposals is not a charge against council tax, as the cost of fixed assets is fully provided for under separate arrangements for capital financing. Amounts are therefore appropriated to the Capital Adjustment Account from the General Fund Balance inthe Movement in Reserves Statement. Where the Authority grants an operating lease over a property or an item of plant or equipment, the asset is retained in the Balance Sheet, Rental income is credited to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement. Credits are made on a straight-line basis over the life of the lease, even if this does not match the pattern of payments (e.g. there is a premium paid at the commencement of the lease). Initial direct costs incurred in negotiating and arranging the lease are added to the carrying amount of the relevant asset and charged as an expense over the lease term on the same basis as rental income.

#### xviii Overheads and Support Services

The costs of overheads and support services are charged to those that benefit from the supply or service in accordance with the costing principles of the CIPFA Service Reporting Code of Practice 2016/17 (SERCOP). The total absorption costing principle is used – the full cost of overheads and support services are shared between users in proportion to the benefits received, with the exception of:

- Corporate and Democratic Core costs relating to the Authority's status as a multifunctional, democratic organisation.
- Non Distributed Costs the cost of discretionary benefits awarded to employees retiring early and impairment losses chargeable on Assets Held for Sale.

These two cost categories are defined in SERCOP and accounted for as separate headings in the Comprehensive Income and Expenditure Statement, as part of Net Expenditure on Continuing Services.

# 1 Accounting Policies

#### xix Property, Plant and Equipment

Assets that have physical substance and are held for use in the production or supply of goods or services, for rental to others, or for administrative purposes and that are expected to be used during more than one financial year are classified as Property, Plant and Equipment.

#### Recognition

Expenditure on the acquisition, creation or enhancement of Property, Plant and Equipment is capitalised on an accruals basis, provided that it is probable that the future economic benefits or service potential associated with the item will flow to the Authority and the cost of the item can be measured reliably. Expenditure that maintains but does not add to an asset's potential to deliver future economic benefits or service potential (i.e. repairs and maintenance)is charged as an expense when it is incurred.

#### Measurement

Assets are initially measured at cost, comprising:

- · the purchase price
- any costs attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management
- the initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located.

The Authority does not capitalise borrowing costs incurred whilst assets are under construction. The cost of assets acquired other than by purchase is deemed to be its fair value, unless the acquisition does not have commercial substance (i.e. it will not lead to a variation in the cashflows of the Authority). In the latter case, where an asset is acquired via an exchange, the cost of the acquisition is the carrying amount of the asset given up by the Authority. Donated assets are measured initially at fair value. The difference between fair value and any consideration paid is credited to the Taxation and Non-Specific Grant Income line of the Comprehensive Income and Expenditure Statement, unless the donation has been made conditionally. Until conditions are satisfied, the gain is held in the Donated Assets Account. Where gains are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the General Fund Balance to the Capital Adjustment Account in the Movement in Reserves Statement. Assets are then carried in the Balance Sheet using the following measurement bases:

- · infrastructure, community assets and assets under construction depreciated historicalcost
- · dwellings fair value, determined using the basis of existing use value for social housing(EUV-SH)
- all other assets fair value, determined as the amount that would be paid for the asset in its existing use (existing use value EUV). Where there is no market-based evidence of fair value because of the specialist nature of an asset, depreciated replacement cost (DRC) is used as an estimate of fair value. Where non-property assets that have short useful lives or low values (or both), depreciated historical cost basis is used as a proxy for fair value. Assets included in the Balance Sheet at fair value are revalued sufficiently regularly to ensure that their carrying amount is not materially different from their fair value at the year-end, but as a minimum every five years. Increases in valuations are matched by credits to the Revaluation Reserve to recognise unrealised gains. Exceptionally, gains might be credited to the Comprehensive Income and Expenditure Statement where they arise from the reversal ofa loss previously charged to a service. Where decreases in value are identified, they are accounted for by:
- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the accumulated gains)
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

The Revaluation Reserve contains revaluation gains recognised since 1 April 2007 only, the date of its formal implementation. Gains arising before that date have been consolidated into the Capital Adjustment Account.

# 1 Accounting Policies

#### **Impairment**

Assets are assessed at each year-end as to whether there is any indication that an asset may be impaired. Where indications exist and any possible differences are estimated to be material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset, an impairment loss is recognised for the shortfall. Where impairment losses are identified, they are accounted for by:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

Where an impairment loss is reversed subsequently, the reversal is credited to the relevant service line(s) in the Comprehensive Income and Expenditure Statement, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

#### Depreciation

Depreciation is provided for on all Property, Plant and Equipment assets by the systematic allocation of their depreciable amounts over their useful lives. An exception is made for assets without a determinable finite useful life (i.e. freehold land and certain Community Assets) and assets that are not yet available for use (i.e. assets under construction). Depreciation is calculated on the following bases:

- dwellings and other buildings straight-line allocation over the useful life of the property as estimated by the valuer
- vehicles, plant, furniture and equipment a percentage of the value of each class of assets in the Balance Sheet, as advised by a suitably qualified officer
- infrastructure straight-line allocation over 25 years.

Where an item of Property, Plant and Equipment asset has major components whose cost is significant in relation to the total cost of the item, the components are depreciated separately. Revaluation gains are also depreciated, with an amount equal to the difference between current value depreciation charged on assets and the depreciation that would have been chargeable based on their historical cost being transferred each year from the RevaluationReserve to the Capital Adjustment Account.

# Disposals and Non-current Assets Held for Sale

When it becomes probable that the carrying amount of an asset will be recovered principally through a sale transaction rather than through its continuing use, it is reclassified as an Asset Held for Sale. The asset is revalued immediately before reclassification and then carried at the lower of this amount and fair value less costs to sell. Where there is a subsequent decrease to fair value less costs to sell, the loss is posted to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement. Gains in fair value are recognised only up to the amount of any previously losses recognised in the Surplus or Deficit on Provision of Services. Depreciation is not charged on Assets Held for Sale. If assets no longer meet the criteria to be classified as Assets Held for Sale, they are reclassified back to non-current assets and valued at the lower of their carrying amount before they were classified as held for sale; adjusted for depreciation, amortisation or revaluations that would have been recognised had they not been classified as Held for Sale, and their recoverable amount at the date of the decision not to sell. Assets that are to be abandoned or scrapped are not reclassified as Assets Held for Sale.When an asset is disposed of or decommissioned, the carrying amount of the asset in the Balance Sheet (whether Property, Plant and Equipment or Assets Held for Sale) is written off to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. Receipts from disposals (if any) are credited to the same line in the Comprehensive Income and Expenditure Statement also as part of the gain or loss on disposal (i.e. netted off against the carrying value of the asset at the time of disposal). Any revaluation gains accumulated for the asset in the Revaluation Reserve are transferred to the Capital Adjustment Account. Amounts received for a disposal are categorised as capital receipts. The balance of receipts is required to be credited to the Capital Receipts Reserve, and can then only be used for new capital investment or set aside to reduce the Authority's underlying need to borrow (the capital financing requirement). Receipts are appropriated to the Reserve from the General Fund Balance in the Movement in Reserves Statement. The written-off value of disposals is not a charge against council tax, as the cost of fixed assets is fully provided for under separate arrangements for capital financing. Amounts are appropriated to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserves Statement.

# 1 Accounting Policies

# xx Provisions, Contingent Liabilities and Contingent Assets Provisions

Provisions are made where an event has taken place that gives the Authority a legal or constructive obligation that probably requires settlement by a transfer of economic benefits or service potential, and a reliable estimate can be made of the amount of the obligation. For instance, the Authority may be involved in a court case that could eventually result in the making of a settlement or the payment of compensation. Provisions are charged as an expense to the appropriate service line in the Comprehensive Income and Expenditure Statement in the year that the authority becomes aware of the obligation, and are measured at the best estimate at the balance sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties. When payments are eventually made, they are charged to the provision carried in the Balance Sheet. Estimated settlements are reviewed at the end of each financial year — where it becomes less than probable that a transfer of economic benefits will now be required (or a lower settlement than anticipated is made), the provision is reversed and credited back to the relevant service. Where some or all of the payment required to settle a provision is expected to be recovered from another party (e.g. from an insurance claim), this is only recognised as income for the relevant service if it is virtually certain that reimbursement will be received if the authority settles the obligation.

# **Contingent Liabilities**

A contingent liability arises where an event has taken place that gives the authority a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the authority. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the Balance Sheet but disclosed in a note to the accounts.

#### **Contingent Assets**

A contingent asset arises where an event has taken place that gives the authority a possible asset whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the authority. Contingent assets are not recognised in the Balance Sheet but disclosed in a note to the accounts where it is probable that there will be an inflow of economic benefits or service potential.

#### xxi Reserves

The Authority sets aside specific amounts as reserves for future policy purposes or to cover contingencies. Reserves are created by appropriating amounts out of the General Fund Balance in the Movement in Reserves Statement. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year to score against the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement. The reserve is then appropriated back into the General Fund Balance in the Movement in Reserves Statement so that there is no net charge against council tax for the expenditure. Certain reserves are kept to manage the accounting processes for noncurrent assets, financial instruments, retirement and employee benefits and do not represent usable resources for the Authority – these reserves are explained in the relevant policies.

# xxii Revenue Expenditure Funded from Capital under Statute

Expenditure incurred during the year that may be capitalised under statutory provisions but that does not result in the creation of a non-current asset has been charged as expenditure to the relevant service in the Comprehensive Income and Expenditure Statement in the year. Where the Authority has determined to meet the cost of this expenditure from existing capital resources or by borrowing, a transfer in the Movement in Reserves Statement from the General Fund Balance to the Capital Adjustment Account then reverses out the amounts charged so that there is no impact on the level of council tax.

# 1 Accounting Policies

#### xxiii Fair Value

The council measures some of its non-financial assets, such as surplus assets and investment properties, and some of its financial instruments, such as equity share holdings, at fair value at each reporting date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement assumes that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, the most advantageous market for the asset or liability

The council measures the fair value of an asset or liability on the same basis that market participants would use when pricing the asset or liability (assuming those market participants were acting in their economic best interest). When measuring the fair value of a non-financial asset, the Council takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use. The council uses appropriate valuation techniques for each circumstance, maximising the use of relevant known data and minimising the use of estimates or unknowns. This takes into account the three levels of categories for inputs to valuations for fair value assets:

- · Level 1 quoted prices,
- Level 2 inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- · Level 3 unobservable inputs for the asset or liability

#### xxiv VAT

VAT payable is included as an expense only to the extent that it is not recoverable from Her Majesty's Revenue and Customs. VAT receivable is excluded from income.

# 2 Accounting Standards Issued, Not Adopted

The Code of Practice on Local Authority Accounting in the United Kingdom (the Code) requires the disclosure of information relating to the expected impact of an accounting change that will be required by a new standard that has been issued but not yet adopted. This applies to the adoption of the following amended standards within the 2017/18 Code:

- Amendment to the reporting of pension fund scheme transaction costs.
- · Amendment to the reporting of pension fund investment concentration.

The Code requires implementation from 1 April 2017 and the changes are expected to be presentational and not material.

There is no impact on the 2016/17 Statement of Accounts.

#### 3 Critical Judgements in Applying Accounting Policies

#### Accounting for Schools - Balance Sheet Recognition of Schools

The Council recognises land and buildings used by schools in line with the Code of Practice on Local Authority Accounting. The code states that property used by local authority maintained schools should be recognised in accordance with the asset recognition tests relevant to the arrangements for each property.

The Council has the following types of maintained schools under its control.

School Type	No.
Community	19
Voluntary Aided	11
Voluntary Controlled	7

Where the Council directly owns the assets the schools non current (fixed) assets are recognised on its Balance Sheet. Community schools are owned by the Council and thus recognised on the balance sheet.

Voluntary aided and voluntary controlled school buildings are owned by the respective diocese with no formal rights to use the assets passed to the school or governing bodies. These schools are therefore not recognised in the balance sheet. Where the playing fields are owned by the Council these are recognised in the balance sheet. A school by school assessment has been undertaken to determine the treatment of each asset.

#### 4 Assumptions Made about the Future and Other Major Sources of Estimation Uncertainty

The Statement of Accounts contains estimated figures that are based on assumptions made by the Authority about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, for example in non current assets and pension liability, actual results could be materially different from the assumptions and estimates. Items in the Authority's Balance Sheet at 31 March 2017 are not considered to carry a significant risk of material adjustment in the forthcoming financial year.

# 5 Material Items of Income and Expense

All items of material income or expenditure have been disclosed in the Comprehensive Income and Expenditure Account.

#### 6 Events After the Balance Sheet Date

The Statement of Accounts was authorised for issue by the Head of Finance on the 28th September 2017. Events taking place after this date are not reflected in the financial statements or notes. Where events taking place before this date provided information about conditions existing at 31 March 2017, the figures in the financial statements and notes have been adjusted in all material respects to reflect the impact of this information. No further events have occurred which need to be reported here.

#### 7 Note to the Expenditure and Funding Analysis

Adjustments between Funding and Accounting B	asis 2016/17			
Adjustments from General Fund to arrive at the Comprehensive Income and Expenditure Statement amounts		Net change for the Pensions Adjustments	Other Differences	Total Adjustments
	£'000	£'000	£'000	£'000
Adult, Children and Health Services	2,910	(82)	2,815	5,643
Operations & Customer Services	7,603	(49)	(1,743)	5,811
Corporate & Community Services	1,469	(33)	(1,436)	-
Net Cost of Services	11,982	(164)	(364)	11,454
Other income and expenditure from the Expenditure and Funding Analysis	7,672	8,065	1,594	17,331
Transfers to / from Earmarked Reserves (Note 10)	-		1,427	1,427
Difference between General Fund surplus or deficit and Comprehensive Income and Expenditure Statement Surplus or Deficit on the Provision of Services.	19,654	7,901	2,657	30,212

Adjustments between Funding and Accounting E	Basis 2015/16				
Adjustments from General Fund to arrive at the Comprehensive Income and Expenditure Statement amounts	Adjustment for Capital Purposes	for Capital for the		Total Adjustments	
	£'000	£'000	£'000	£'000	
Adult, Children and Health Services	4,835	1,126	3,510	9,471	
Operations & Customer Services	7,101	650	(1,797)	5,954	
Corporate & Community Services	1,533	718	(1,845)	406	
Net Cost of Services	13,469	2,494	(132)	15,831	
Other income and expenditure from the Expenditure and Funding Analysis	(7,902)	8,129	1,083	1,310	
Transfers to / from Earmarked Reserves (Note 10)	-	-	(3,027)	(3,027)	
Difference between General Fund surplus or deficit and Comprehensive Income and Expenditure Statement Surplus or Deficit on the Provision of Services.	5,567	10,623	(2,076)	14,114	

# Adjustments for capital purposes

This column adjusts for depreciation and impairment and revaluation gains and losses in the service lines. The other income and expenditure line has adjustments for the following:

- $_{\pi}$  Capital disposals with a transfer of income on disposal of assets and the amounts written off for those assets.
- The statutory charges for capital financing i.e. Minimum Revenue Provision and other revenue contributions are deducted from other income and expenditure as these are not chargeable under generally accepted accounting practices.
- π Capital grants are adjusted for income not chargeable under generally accepted accounting practices. Revenue and capital grants are adjusted from those receivable in the year to those receivable without conditions or for which conditions were satisfied throughout the year.

# Net change for the Pensions Adjustments

This column includes the removal of employer pension contributions and the addition of IAS 19 Employee Benefits pension related expenditure and income in the service lines.

The other income and expenditure line has an adjustment for the net interest on the defined benefit liability which is charged to the Comprehensive Income and Expenditure Statement.

# Other Differences

Other differences between amounts debited/credited to the Comprehensive Income and Expenditure Statement and amounts payable/receivable to be recognised under statute are as follows:

The change in the total value of the accrual for accumulated absence (holiday pay) is not chargeable under generally accepted accounting practices, and removed in the service lines.

The difference between what is chargeable under statutory regulations for council tax and business rates that was projected to be received at the start of the year and the income recognised under generally accepted accounting practices. This is a timing difference as any difference will be brought forward in future Surpluses or Deficits on the Collection Fund.

Transfers to / from Earmarked Reserves are shown on a separate line in the other differences column. The details of reserve movements are shown in note 10.

#### 8 Expenditure and Income analysed by Nature

The Authority's Expenditure and Income is analysed as follows

The Additionty's Experiature and income is analysis	2015/16	2016/17
	£'000	£'000
Income		
Government Grants	(118,555)	(98,221)
Collection Fund	(74,354)	(76,395)
Housing Benefit Income	(36,286)	(35,348)
Other Grants & Contributions	(20,084)	(21,578)
Fees & Charges	(24,989)	(28,386)
Sales	(4,394)	(3,432)
Rent	(6,717)	(7,561)
Interest	(696)	(562)
Contributions from other funds/balances	(3,459)	(4,442)
Gross Income	(289,534)	(275,925)
Employees		
Direct Employee Costs	66,773	65,078
Teachers Pay	28,274	24,330
Indirect Employee Costs	7,314	4,401
Pension Interest Cost	8,129	8,065
Premises		
Repairs & Maintenance	2,821	2,835
Other Energy	131	120
Gas	277	236
Electricity	1,647	1,380
Other Rent & Rates	2,057	1,904
Rates	2,252	2,432
Water	245	225
Other Premises	2,036	2,158
Depreciation, Amortisation and Impairment	13,469	11,982
Supplies & Services		
Equipment, Furniture & Materials	2,068	1,713
Printing, Stationery & Office Expenses	2,853	2,620
Communications and Computing	3,884	4,178
Grants & Subscriptions	206	264
Other Supplies & Services	20,501	19,277
Transport	3,736	3,526
Contract Services	81,574	85,003
Housing Benefit Payment	37,173	36,307
Other Operating Expenditure and Income		
Interest Payments	2,870	2,840
Precepts and Levies	1,411	1,450
Changes in the fair value of Investment Properties	(4,854)	(12,036)
Gain or Loss on Disposal of Fixed Assets	12,251	24,342
Adjustment to School Balances	78	2,620
Adjustments to Provisions	(137)	(112)
Adjustments to Other Reserves	(924)	8
Revenue Expenditure Classified as Capital by Statute	5,371	8,544
Gross Expenditure	303,486	305,690
Surplus or Deficit on the Provision of Services	13,952	29,765

Adjustments between Accounting Basis and Funding Basis under Regulations

This note details the adjustments that are made to the total comprehensive income and expenditure recognised by the Authority in the year in accordance with proper accounting practice to the resources actually available to the Authority to meet future expenditure.

			Usable Reserv	ves		
2016/17	General Fund Balance	Capital Grants Unapplied	School Revenue Balances		Usable Reserves	Unusable Reserves
	£'000	£'000	£'000	£'000	£'000	£'000
Adjustments primarily involving the						
Capital Adjustment Account:						
Charges for depreciation and impairment of						
non-current assets	(11,982)				(11,982)	11,982
Movements in the market value of						
Investment Properties	12,036				12,036	(12,036)
Capital grants and contributions applied	7,316				7,316	(7,316)
Revenue expenditure funded from capital						
under statute	(8,544)				(8,544)	8,544
Amounts of non-current assets written off on disposal or sale as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	(24,342)				(24,342)	24,342
Statutory provision for the financing of						
capital investment	1,827				1,827	(1,827)
Adjustments primarily involving the						
Capital Grants Unapplied Account:						
Capital grants and contributions unapplied						
credited to the Comprehensive Income and						
Expenditure Statement	4,035	(4,035)			-	-
Application of grants to capital financing	,	,				
transferred to the Capital Adjustment Account		4,632			4,632	(4,632)
Adjustments primarily involving the		,			,	( , ,
Capital Receipts Reserve:						
Transfer of cash sale proceeds credited						
as part of the gain/loss on disposal to the						
CI&E Statement					-	-
Use of the Capital Receipts Reserve to						
finance new capital expenditure					-	-
Contribution from the Capital Receipts						
Reserve to finance the payments to the						
Government capital receipts pool.					-	-
Adjustments primarily involving the						
Pensions Reserve:						
Reversal of items relating to retirement						
benefits debited or credited to the CI&E						
Statement	(7,901)				(7,901)	7,901
Adjustments primarily involving the					ŕ	
Collection Fund Adjustment Account:						
Amount by which council tax income credited to the						
CI&E Statement is different from council tax income						
calculated for the year in accordance with statutory						
requirements	(1,594)				(1,594)	1,594
Adjustment primarily involving the						
Accumulated Absences Account:						
Amount by which officer remuneration charged to the CI&E Statement on an accruals basis is						
different from that charged in the year in						
accordance with statutory requirements	004				201	(004)
	364	F.0=			364	(364)
Total Adjustments	(28,785)	597	-	-	(28,188)	28,188

	Usable Reserves					
2015/16 Comparative figures	General Fund Balance	Capital Grants Unapplied	School Revenue Balances	Capital Receipts Reserve	Usable Reserves	Unusable Reserves
A divetor out of primarily invalving the	£'000	£'000	£'000	£'000	£'000	£'000
Adjustments primarily involving the						
Capital Adjustment Account:						
Charges for depreciation and impairment of	(40, 400)				(40, 400)	40.400
non-current assets	(13,469)				(13,469)	13,469
Movements in the market value of						(4.0=4)
Investment Properties	4,854				4,854	(4,854)
Capital grants and contributions applied	13,201				13,201	(13,201)
Revenue expenditure funded from capital						
under statute  Amounts of non-current assets written off on disposal or sale as part of the gain/loss on disposal	(5,371)				(5,371)	5,371
to the Comprehensive Income and Expenditure Statement	(12,535)				(12,535)	12,535
Statutory provision for the financing of						
capital investment	1,753				1,753	(1,753)
Adjustments primarily involving the						
Capital Grants Unapplied Account:						
Capital grants and contributions unapplied						
credited to the Comprehensive Income and						
Expenditure Statement	5,716	(5,716)			-	-
Application of grants to capital financing						
transferred to the Capital Adjustment Account		4,786			4,786	(4,786)
Adjustments primarily involving the						•
Capital Receipts Reserve:						
Transfer of cash sale proceeds credited						
as part of the gain/loss on disposal to the						
CI&E Statement	284			(284)	-	-
Use of the Capital Receipts Reserve to						
finance new capital expenditure				284	284	(284)
Contribution from the Capital Receipts						
Reserve to finance the payments to the						
Government capital receipts pool.					-	-
Adjustments primarily involving the						
Pensions Reserve:						
Reversal of items relating to retirement						
benefits debited or credited to the CI&E						
Statement	(10,623)				(10,623)	10,623
Adjustments primarily involving the						
Collection Fund Adjustment Account:						
Amount by which council tax income credited to the CI&E Statement is different from council tax income calculated for the year in accordance with statutory						
requirements						
·	(1,083)				(1,083)	1,083
Adjustment primarily involving the						
Accumulated Absences Account:						
Amount by which officer remuneration charged to						
the CI&E Statement on an accruals basis is different from that charged in the year in						
accordance with statutory requirements						
	132				132	(132)
Total Adjustments	(17,141)	(930)	-	-	(18,071)	18,071

#### 10 Transfers to/from Earmarked Reserves

This note sets out the amounts set aside from the General Fund in earmarked reserves to provide financing for future expenditure plans and the amounts posted back from earmarked reserves to meet General Fund expenditure in 2016/17.

	Balance at 31 March 2016	Transfers Out 2016/17	Transfers In 2016/17	Balance at 31 March 2017
	£'000	£'000	£'000	£'000
Insurance Reserve	1,538	(1,689)	1,387	1,236
Capital Reserves	2,596	(1,719)	1,150	2,027
Equipment Maintenance Funds	-	-	44	44
Nature Reserve Maintenance Fund	123	-	-	123
Corporate Development Fund	649		355	1,004
Firestation Maintenance Fund (WAC)	27	(6)	9	30
Grave Maintenance Fund	8	-	-	8
Better Care Fund	910	•	344	1,254
Public Health	-	-	118	118
Total	5,851	(3,414)	3,407	5,844

The Council keeps a number of reserves in the Balance Sheet. Some are required to be held for statutory reasons, some are needed to comply with proper accounting practice, and others have been set up to earmark resources for future spending plans. Earmarked reserves includes provisions created by the Royal Borough to cover that part of risk that is considered prudent and details of each can be found below:

#### Insurance Reserve

Due to its relatively high policy excesses the council is essentially its own insurer. It maintains an internal insurance provision to cover these self insured claims. The provision meets most claims for loss or damage to RBWM assets and third party/employee compensation claims for injury, loss or damage to personal property caused by the council's negligence. Part of the reserve relates to reported outstanding claims and part is held against the modelled expectation of emerging future claims. Claims of around £798,000 are currently outstanding.

The level of the reserve is a judgement set in conjunction with the council's external insurance and risk management advisors. The next bi-annual actuarial review will be in August 2017 and depending on the outcome the fund may be adjusted in future years.

# **Capital Reserve**

Primarily used for funding capital expenditure on short life assets and other capital schemes that are not funded by any other means.

# Nature Reserve Maintenance Fund

The Nature Reserve Maintenance Fund relates to funds set aside for the future upkeep of the Arthur Jacob Nature Reserve.

# **Corporate Development Fund**

This reserve is supported by contributions from the General Fund. The reserve is utilised to pump-prime savings generating initiatives and general infrastructure support around the Borough. Each scheme is subject to Members' approval.

# Firestation Maintenance Fund (WAC)

The Firestation Maintenance Fund (Windsor Arts Council) is a fund to help the further plans of the Windsor Arts Council to provide professional quality community arts programming in order to support, educate, inspire and promote the arts and art appreciation in the Windsor community.

#### **Grave Maintenance Fund**

Is a very small fund to assist with grave maintenance in the Borough.

# Better Care Fund (BCF)

The Section 75 agreement we have with Clinical Commissioning Groups specify that any net underspend on planned projects at the year end may be used by the Council to contribute towards the cost of adult social care services that have a health benefit. This is an allowable use of BCF funding. The S75 Agreement then states that should RBWM use net underspends in this way, then it must add an equivalent sum into the BCF in the following year. So the £1,254,000 is the BCF net underspend. This has been used to fund Homecare, which has increased total Council reserves, so £1,254,000 of these reserves are ring fenced for adding to the BCF in 2017/18.

# Public Health Fund (PHF)

As permitted by the grant conditions, £118,300 of the Public Health grant received in 2016/17 has been carried forward to support Public Health expenditure in 2017/18.

#### Schools and Dedicated Schools Grant Reserves

	Balance at 31 March 2016	Transfers Out 2016/17	Transfers In 2016/17	Balance at 31 March 2017
	£'000	£'000	£'000	£'000
School Revenue Balances	3413	(1,623)	139	1,929
Dedicated Schools Grant Reserve				
General DSG Reserve	215	(966)	-	(751)
Earmarked DSG Reserve - School to School Support	37	(37)	-	-
Earmarked DSG Reserve - Capacity Building for Two-Year-Olds	85	(26)	-	59
Earmarked DSG Reserve - Support for Children In Care	80	(3)	-	77
Earmarked DSG Reserve - Mental Health and Wellbeing	321	(104)	-	217
Total DSG Reserve	738	(1,136)	-	(398)
Total Schools and DSG Reserves	4,151	(2,759)	139	1,531

#### School Revenue Balances

Each year schools receive delegated funding (known as the Individual Schools Budget (ISB)) to support expenditure on pupils. At the end of the year, schools may overspend or underspend their budgets and balances are carried forward to the following year as a deduction or addition to their budget share. Figures reflect maintained schools' balances net of outstanding loans to schools.

#### **Dedicated Schools Grant Reserve**

Dedicated Schools Grant is a ring-fenced grant paid by the Education Funding Agency in support of the local authority's Schools Budget. The School's Budget covers schools' delegated budget shares as well as central expenditure budgets such as those for high needs pupils in mainstream and special schools, the central co-ordinated admissions function, and central SEN support services. Local authorities, in consultation with their Schools Forum, are responsible for determining the split of the grant between central services and delegated schools budgets, and for determining individual school budget shares in accordance with the local schools' funding formula. Grant allocated to schools' delegated budgets is treated as spent as soon as it is allocated. At the end of the financial year any over or underspend on the central Schools Budget is separately identified in the notes to the accounts (see note 38) and must be carried forward to support the Schools Budget in future years. The DSG reserve reflects RBWM's accumulated DSG underspend.

Within the DSG reserve, funding has been earmarked, with approval of the Schools Forum, to provide additional support in the following areas:

- School to School support to improve pupil outcomes through a programme of school to school support, commissioned by the Local Authority, by enabling outstanding school leaders to share curriculum expertise and spread good practice in lower performing schools.
- Capacity building for two year olds to help build additional capacity among early years providers to deliver the extension to the free entitlement to education and childcare for two, three and four year olds.
- Support for children in care to narrow the educational attainment gap of RBWM children in care compared with their peers.
- · Mental health and wellbeing in schools to provide early support for pupils at risk of mental health difficulties.

#### 11 Other Operating Expenditure and Income

	2015/16	2016/17
	£'000	£'000
Parish council precepts	1,264	1,301
Levies (Environment Agency)	147	149
(Gains)/losses on the disposal of non-current assets*	12,251	24,342
Adjustments to provisions	(137)	(112)
Adjustment to School Balances via Schools Reserve	78	2,620
Adjustment to Other reserves taken through the cost of services	(924)	8
MMI clawback payments under the Scheme of Arrangement	-	84
Revenue expenditure funded from capital under statute	5,371	8,544
Total	18,050	36,936

<sup>\*</sup> Disposal of schools converting to academies and other fixed assets

# 12 Financing and Investment Income and Expenditure

	2015/16	2016/17
	£'000	£'000
Interest payable and similar charges	2,870	2,840
Pensions interest cost	8,129	8,065
Interest receivable and similar income	(646)	(517)
Changes in the fair value of investment properties	(4,854)	(12,036)
Total	5,499	(1,648)

# 13 Taxation and Non-Specific Grant Income

	2015/16	2016/17
	£'000	£'000
Collection Fund Precepts , Demands and Adjustments	(99,244)	(102,255)
Business Rates Tariff payable to Central Government	26,232	26,450
NNDR S31 and Other Collection Fund Grant	(1,342)	(590)
Non-ringfenced government grants (Revenue Support Grant)	(11,985)	(7,621)
Other non-ringfenced government grants	(5,007)	(6,487)
Capital Grants and Contributions	(18,916)	(11,350)
Total	(110,262)	(101,853)

# 14 Property, Plant and Equipment

# **Movements on Balances**

Movements on Balances							
	Other Land and Buildings	Vehicles, Plant, Furniture & Equipment	Infrastructure Assets	Community Assets	Surplus Assets	Assets Under Construction	Total PPE
Movements in 2016/17	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Cost or Valuation							
At 1 April 2016	311,492	30,136	174,436	7,154	3,231	2,315	528,764
Additions		2,052	8,420	910		8,556	19,938
Revaluation increases/(decreases) recognised in the Revaluation Reserve	78,279	-	-	-	814	-	79,093
Revaluation increases/(decreases) recognised in the Surplus/Deficit on the Provision of Services	(35,951)	89	-		(554)	-	(36,416)
Derecognition – disposals	(27,175)	-	-	-	-	-	(27,175)
Derecognition – other	•	-	-	-	-	(9,667)	(9,667)
Assets reclassified (to)/from Held for Sale	-	-	-		-	-	-
Other movements in cost or valuation	(245)	260	(24)	(176)	-	-	(185)
At 31 March 2017	326,400	32,537	182,832	7,889	3,491	1,204	554,353
Accumulated Depreciation and Impairment							
At 1 April 2016	(51,621)	(18,816)	(99,980)	(1,395)	(951)	-	(172,763)
Depreciation charge	(4,957)	(1,559)	(4,504)	•	-	-	(11,020)
Depreciation written out to the Revaluation Reserve	12,463	-	-	-	-	-	12,463
Depreciation written out to the Surplus/Deficit on the Provision of Services	1,283	279	_	_	_	_	1,562
Derecognition – disposals	2,833	-	-	-	-	-	2,833
At 31 March 2017	(39,999)	(20,096)	(104,484)	(1,395)	(951)	-	(166,925)
Net Book Value		,			,		
At 31 March 2017	286,402	12,440	78,348	6,494	2,540	1,204	387,428
At 31 March 2016	259,871	11,320	74,456	5,759	2,280	•	356,001
	200,071	11,020	7 1, 100	0,100	2,200	2,010	000,001

# Comparative Movements in 2015/16

	Other Land and Buildings	Vehicles, Plant, Furniture & Equipment	Infrastructure Assets	Community Assets	Surplus Assets	Assets Under Construction	Total PPE
Movements in 2015/16	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Cost or Valuation							
At 1 April 2015	340,990	28,375	164,083	7,035	3,430	13,321	557,234
Additions	1,182	2,321	10,353	119	•	7,240	21,215
Revaluation increases/(decreases)	11,908	-	-	-	•	-	11,908
Revaluation increases/(decreases) recognised in the Surplus/Deficit on the Provision of Services	(15,875)	(550)			(199)		(16,624)
Derecognition – disposals	(28,707)	(10)	-	-	-	-	(28,717)
Derecognition – other	(316)	-	-	-	ı	(18,246)	(18,562)
Other movements in cost or valuation	2,310	-	-	-	-	-	2,310
At 31 March 2016	311,492	30,136	174,436	7,154	3,231	2,315	528,764
Assumulated Domesiation and							
Accumulated Depreciation and Impairment							
At 1 April 2015	(51,075)	(17,417)	(95,890)	(1,395)	(951)	-	(166,728)
Depreciation charge	(6,978)	(1,432)	(4,090)	-	-	-	(12,500)
Depreciation written out to the Revaluation Reserve	5,903	-	-	-	-	-	5,903
Depreciation written out to the Surplus/Deficit on the Provision of Services	33	28	-	-	_	-	61
Derecognition – disposals							
	496	5	-	-	-	-	501
At 31 March 2016	(51,621)	(18,816)	(99,980)	(1,395)	(951)	_	(172,763)
the state of the s							
Net Book Value							

# Depreciation

The following useful lives and depreciation rates have been used in the calculation of depreciation:

Other Land and Buildings – 30 to 50 years Vehicles, Plant, Furniture & Equipment – 4 to 10 years Infrastructure – 20 to 25 years

# **Capital Commitments**

At 31 March 2017, the Authority has entered into a number of contracts for the construction or enhancement of Property, Plant and Equipment in 2017/18 and future years budgeted to cost £9.022m. Similar commitments at 31 March 2016 were £0.3m. The major commitments are:

Scheme	£'000
Charters Expansion	123
Windsor Boys Expansion	814
Cox Green School Expansion Year 1 of 3	181
Furze Platt Senior expansion Year 1 of 3	740
Windsor Girls Expansion	1,267
Street Lighting-LED Upgrade	634
St Clouds Way Ten Pin Bowl-Purchase Leasehold Interest	4,478
Transforming Care Partnership	785
	9,022

#### Revaluations

The Authority carries out a rolling programme that ensures that all Property, Plant and Equipment required to be measured at fair value is revalued at least every five years. All valuations are carried out externally. Valuations of land and buildings were carried out in accordance with the methodologies and bases of estimation set out in the professional standards of the Royal Institution of Chartered Surveyors' Red Book. Valuations of vehicles, plant, furniture and equipment are based on current prices where there is an active second-hand market

	Land and Buildings	Vehicles, Plant, Furniture & Equipment	Surplus Assets	Total
	£'000		£'000	£'000
Carried at historical cost	-	12,440	-	12,440
Valued at fair value as at:				
31 March 2017	1,123	1	2,540	3,663
31 March 2016	11,709	1	-	11,709
31 March 2015	36,395	1	-	36,395
31 March 2014	26,950	1	-	26,950
31 March 2013	215,229	•	•	215,229
Total Cost or Valuation	291,406	12,440	2,540	306,386
Variations since date of valuation (see below)	(5,004)		•	(5,004)
Net Book Value as at 31st March 2016	286,402	12,440	2,540	301,382

Between the valuation dates individual properties may be disposed of or improved. This gives rise to a variation between the original valuations and current net book values. An adjustment is included to reconcile this statement to the movement in balances.

#### 15 Heritage Assets

The Windsor & Royal Borough Museum is a registered small local history museum situated at the Guildhall in Windsor. The collection relates to the history of Windsor, and the other towns and villages across the Borough in East Berkshire. The collection is looked after by the Museum & Collections Officer, with the help of a Museum Assistant. The museum is supported by the Friends of Windsor & Royal Borough Museum, which includes a team of museum volunteers who assist with caring for and researching the collection.

The collection comprises approximately 11,000 objects including pre-historic tools, finds and Bronze Age, Roman and Saxon artefacts, maps, textiles, books, paintings, prints and photographs, together with objects and ephemera from before Victorian times up to World War II, the 1950s and the present day.

The value of the collection has not been reported in the Balance Sheet. To undertake the work to capitalise all items could take up to a year by in-house staff and volunteers. To improve the accuracy of these valuations it would be necessary to commission an external valuer. The Borough cannot justify this level of outlay in financial and staff resources, which it considers is disproportionate to the benefit that users would obtain from the additional disclosure information. This disclosure complies with the Code of Practice on Local Authority Accounting.

#### 16 Investment Properties

The following items of income and expense have been accounted for in the Comprehensive Income and Expenditure Statement.

	2015/16	2016/17
	£'000	£'000
Rental income from investment property	3,875	3,827
Direct operating expenses arising from investment property	(950)	(1,146)
Net gain/(loss)	2,925	2,681

The following table summarises the movement in the fair value of investment properties over the year.

	2015/16	2016/17
	£'000	£'000
Balance at start of the year	59,331	64,674
Additions:		
Purchases	ı	•
Disposals	ı	•
Net gains/(losses) from fair value adjustments	4,854	12,037
Transfers:		
(To)/from Property, Plant and Equipment	316	-
Other changes	173	(100)
Balance at end of the year	64,674	76,611

The fair value of investment property has been measured using the Investment Method of Valuation. The valuers have used a desktop valuation relying on data provided by RBWM. Valuations have taken account of the following factors: existing lease terms and rentals taken from the tenancy schedule and independent research into market evidence including Market rentals and yields.

In estimating the fair value of the Authority's investment properties, the highest and best use of the properties is deemed to be their current use.

The investment property portfolio has been valued at 31 March 2016 in accordance with the methodologies and bases for estimation set out in the professional standards of the Royal Institution for Chartered Surveyors. The assets were valued by Kempton Carr Croft, the Council's valuing agents.

The Council uses appropriate valuation techniques for each circumstance, maximising the use of relevant known data and minimising the use of estimates or unknowns. This takes into account the three levels of categories for inputs to valuations for fair value assets:

Level 1 - quoted prices.

Level 2 - inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3 – unobservable inputs for the asset or liability.

#### 17 Intangible Assets

The Authority accounts for its software as intangible assets, to the extent that the software is not an integral part of a particular IT system and accounted for as part of the hardware item of Property, Plant and Equipment. The intangible assets include purchased licenses

All software is given a finite useful life, based on assessments of the period that the software is expected to be of use to the Authority. The useful lives assigned to the major software suites used by the Authority is seven years.

The carrying amount of intangible assets is amortised on a straight-line basis. The amortisation of £0.963m charged to revenue in 2016/17 was charged to the relevant service.

The movement on Intangible Asset balances during the year is as follows.

	2015/16	2016/17
	£'000	£'000
Balance at start of year:		
Gross carrying amounts	15,476	16,311
Accumulated amortisation	(11,465)	(12,434)
Net carrying amount at start of year	4,011	3,877
Additions:		
Purchases	835	378
Amortisation for the period	(969)	(963)
Other changes		25
Net carrying amount at end of year	3,877	3,317

Comprising:		
Gross carrying amounts	16,311	16,714
Accumulated amortisation	(12,434)	(13,397)
Total	3,877	3,317

#### 18 Financial Instruments

The following categories of financial instrument are carried on the Balance Sheet

	Long	Long-term		rent
	2015/16	2016/17	2015/16	2016/17
	£'000	£'000	£'000	£'000
Investments				
Loans and receivables*	1,337	•	17,445	-
Unquoted equity investment at cost**	225	1,041		
Total Investments	1,562	1,041	17,445	-
Debtors				
Loans and receivables	36	34	21,859	30,810
Total Debtors	36	34	21,859	30,810
Borrowings				
Financial liabilities at amortised cost***	(57,499)	(57,049)	(750)	(13,259)
Total Borrowings	(57,499)	(57,049)	(750)	(13,259)
Creditors				
Financial liabilities at amortised cost	(250)	(250)	(28,240)	(27,543)
Total Creditors	(250)	(250)	(28,240)	(27,543)

<sup>\*</sup> The Council does not have any loans and receivables in 2016/17

Long term borrowing is made up of Public Works Loan Board (PWLB) loans (£44.049m), Lender Option Borrower Option (LOBO) loans (£13m).

Short term borrowings are loan repayments to Thames Valley LEP £0.45m , London Borough of Brent £5m and net balances of £7.809m held on behalf of Trust Funds administered by the Council.

Debtors and creditors are not traded and the carrying amount in the Balance Sheet can be taken as fair value.

# 19 Inventories

	Consumable Stores		Client Services Work in Progress		Total Inventories	
	2015/16	2016/17	2015/16	2016/17	2015/16	2016/17
	£'000	£'000	£'000	£'000	£'000	£'000
Balance outstanding at						
start of year	15	15	17	82	32	97
Purchases	-	-	4,006	3,583	4,006	3,583
Recognised as an expense in the year		•	(3,946)	(3,378)	(3,946)	(3,378)
Written off balances	•	•	5	(27)	5	(27)
Balance outstanding at						
year-end	15	15	82	260	97	275

# 20 Construction Contracts

There were no construction contracts carried out on behalf of other organisations during 2016/17.

# 21 Debtors

	At 31 March	At 31 March
	2016	2017
	£'000	£'000
Central government bodies	4,850	4,488
Housing benefit overpayment	4,131	4,500
Other local and public authorities	3,222	2,269
Collection Fund	633	4,385
Housing Associations	131	803
Other entities and individuals	8,892	14,365
Total	21,859	30,810

The analysis of debtors is net of provisions for bad and doubtful debts.

<sup>\*\*</sup> In 2016/17 the Council has joined Wokingham Borough Council as shared owner of Optalis Ltd a provider of Adult Social Care services. The Council had an existing Investment in RBWM Commercial Services.

<sup>\*\*\*</sup> The fair value of borrowings has been calculated as £97.177m in 2016/17.

# 22 Cash and Cash Equivalents

The balance of Cash and Cash Equivalents is made up of the following elements:

	At 31 March	At 31 March
	2016	2017
	£'000	£'000
Cash held by the Authority	1,117	1,031
Bank current accounts*	(3,813)	(34)
Short-term deposits with bank	1,522	•
Total Cash and Cash Equivalents	(1,174)	997

<sup>\*</sup>RBWM's current accounts are managed so that they are always in credit. However the balance in the cash book (£34k) appears to be an overdraft. This is due to timing differences at year end.

# 23 Assets Held for Sale

As at 31st March 2017 no assets were held for sale.

#### 24 Creditors

	At 31 March	At 31 March
	2016	2017
	£'000	£'000
Central government bodies	(6,863)	(7,263)
Housing associations	(286)	(471)
Other local and public authorities	(4,916)	(4,568)
Other entities and individuals	(16,175)	(15,241)
Total	(28,240)	(27,543)

#### 25 Provisions

	Planning £'000	Clearance of Shurlock Road £'000	Provision for MMI clawback liability £'000	Provision for redundancy £'000	Appeal Provision for Collection Fund (Business Rates)	Total Provisions £'000
Balance at 1 April 2016	(170)	(300)	(95)	(576)	(1,916)	(3,057)
Additional provisions made in 2016/17	-		(273)	(263)		(536)
Amounts used in 2016/17	170	-	109	450		729
Unused amounts reversed in 2016/17	-	180	-			180
Balance at 31 March 2016	-	(120)	(259)	(389)	(1,916)	(2,684)

Provision for Planning - Provision for the costs of planning appeals

Provision for clearance of Shurlock Road - provision for payments relating to the clearance of Shurlock Road Travellers site.

**Provision for MMI (Municipal Mutual Insurance Ltd) clawback liability** - On the 31st March 2012, the Supreme Court announced its judgement on the Employers Liability Trigger Litigation cases. It ruled that insurers incur liability at the time of exposure to asbestos fibre and not when the disease develops. This has implications for MMI, a mutual which provided insurance cover for many local authorities until it ceased operating in 1992.

The potential liability exceeds funds available within the MMI run off fund and liability transfers therefore, to those authorities that formed the mutual, which included RBWM pre-unitary status and the former Berkshire Council. On it's Broker's advice the Council made an additional provision for this in the 2016/17 accounts.

Provision for redundancy - provision for redundancy payments expected in 2017/18 that relate to decisions made in 2016/17.

**Appeal Provision for Business Rates** - The provision is required to cover the loss of income that may result from appeals made in 2016/17 and previous years.

#### 26 Usable Reserves

Movements in the Authority's usable reserves are detailed in the Movement in Reserves Statement and the Earmarked Reserves note (Note 10).

#### 27 Unusable Reserves

	At 31 March	At 31 March
	2016	2017
	£'000	£'000
Capital Adjustment Account	205,741	160,065
Revaluation Reserve	130,198	204,793
Pensions Reserve	(250,585)	(313,583)
Collection Fund Adjustment Account	1,637	43
Accumulated Absences Account	(2,781)	(2,417)
Total Unusable Reserves	84,210	48,901

#### **Capital Adjustment Account**

The Capital Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or enhancement of those assets under statutory provisions.

The Account is debited with the cost of acquisition, construction or enhancement as depreciation, impairment losses and amortisations are charged to the Comprehensive Income and Expenditure Statement (with reconciling postings from the Revaluation Reserve to convert fair value figures to a historical cost basis). The Account is credited with the amounts set aside by the Authority as finance for the costs of acquisition, construction and enhancement.

The Account contains accumulated gains and losses on Investment Properties and gains recognised on donated assets that have yet to be consumed by the Authority. The Account also contains revaluation gains accumulated on Property, Plant and Equipment before 1 April 2007, the date that the Revaluation Reserve was created to hold such gains. Note 7 provides details of the source of all the transactions posted to the Account, apart from those involving the Revaluation Reserve.

2015/16		Capital Adjustment Account 2016/1		17
£'000	£'000	000°£		£'000
	235,557	Balance at 1 April		205,741
1,753		Reversal of items relating to capital expenditure	1,827	
		debited or credited to the Comprehensive Income and		
		Expenditure Statement:		
(12,500)		Charges for depreciation and impairment of noncurrent assets	(11,020)	
(16,364)		Revaluation losses on Property, Plant and Equipment	(34,040)	
(969)		Amortisation of intangible assets	(963)	
(5,371)		Revenue expenditure funded from capital under statute	(8,544)	
(12,535)		Amounts of non-current assets written off on	(12,049)	
		disposal or sale as part of the gain/loss on disposal		
		to the Comprehensive Income and Expenditure Statement		
	(45,986)			(64,789)
	6,871	Adjusting amounts written out of the Revaluation Reserve		3,854
		Capital financing applied in the year:		
284		Use of the Capital Receipts Reserve to finance new	-	
		capital expenditure		
13,201		Capital grants and contributions credited to	7,316	
		the Comprehensive Income and Expenditure		
		Statement that have been applied to capital financing		
4,786		Application of grants to capital financing from the	4,633	
		Capital Grants Unapplied Account		
1,935		Capital expenditure charged against the General Fund	1,200	
(15,761)		Other Adjustments	(9,927)	
, , ,	4,445		, , , ,	3,222
	4,854	4 Movements in the market value of Investment		12,037
		Properties debited or credited to the Comprehensive		
		Income and Expenditure Statement		
	205,741	Balance as at 31 March		160,065

#### **Revaluation Reserve**

The Revaluation Reserve contains the gains made by the Authority arising from increases in the value of its Property, Plant and Equipment.

The balance is reduced when assets with accumulated gains are:

- · revalued downwards or impaired and the gains are lost
- · used in the provision of services and the gains are consumed through depreciation, or
- · disposed of and the gains are realised.

The Reserve contains only revaluation gains accumulated since 1 April 2007, the date that the Reserve was created. Accumulated gains arising before that date are consolidated into the balance on the Capital Adjustment Account.

Revaluation Reserve	2015/16	2016/17
	£'000	£'000
Balance at 1 April	135,139	130,198
Upward revaluation of assets	17,811	78,450
Difference between fair value depreciation and	(5,073)	(3,832)
historical cost depreciation		
Amount written off to the Capital Adjustment Account	(17,679)	(23)
Balance at 31 March	130,198	204,793

#### Pensions Reserve

The Pensions Reserve absorbs the timing differences arising from the different arrangements for accounting for post-employment benefits and for funding benefits in accordance with statutory provisions. The Authority accounts for post-employment benefits in the Comprehensive Income and Expenditure Statement as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs.

However, statutory arrangements require benefits earned to be financed as the Authority makes employer's contributions to pension funds or eventually pays any pensions for which it is directly responsible. The debit balance on the Pensions Reserve therefore shows a substantial shortfall in the benefits earned by past and current employees and the resources the Authority has set aside to meet them. The statutory arrangements will ensure that funding will have been set aside by the time the benefits come to be paid.

	2015/16	2016/17
	£'000	£'000
Balance at 1 April	(264,133)	(250,585)
Actuarial gains or losses on pensions assets and liabilities	24,172	(55,097)
Reversal of items relating to retirement benefits debited or		
credited to the Surplus or Deficit on the Provision of Services		
in the Comprehensive Income and Expenditure Statement	(19,267)	(16,720)
Employer's pensions contributions and direct payments to		
pensioners payable in the year	8,643	8,819
Balance at 31 March	(250,585)	(313,583)

# **Collection Fund Adjustment Account**

The Collection Fund Adjustment Account manages the differences arising from the recognition of Council Tax / NNDR income in the Comprehensive Income and Expenditure Statement as it falls due compared with the statutory arrangements for paying across amounts to the General Fund from the Collection Fund. Following the localisation of business rates, a separate adjustment account for business rates has been created.

# **Collection Fund - Council Tax**

	2015/16	2016/17
	£'000	£'000
Balance at 1 April	2,208	2,386
Amount by which council tax income credited to the Comprehensive Income and Expenditure		
Statement is different from council tax income calculated for the year in accordance with statutory	178	129
requirements		
Balance at 31 March	2,386	2,515

#### **Collection Fund - Business Rates**

Concentration Fundamental Superior Concentration				
	2015/16	2016/17		
	£'000	£'000		
Balance at 1 April	512	(749)		
Amount by which NNDR income credited to the Comprehensive Income and Expenditure Statement is different from NNDR income calculated for the year in accordance with statutory requirements	(1,261)	(1,723)		
Balance at 31 March	(749)	(2,472)		

# **Accumulated Absences Account**

The Accumulated Absences Account absorbs the differences that would otherwise arise on the General Fund Balance from accruing for compensated absences earned but not taken in the year, e.g. annual leave entitlement carried forward at 31 March. Statutory arrangements require that the impact on the General Fund Balance is neutralised by transfers to or from the Account.

	2015/16	2016/17
	£'000	£'000
Balance at 1 April	(2,914)	(2,781)
Settlement or cancellation of accrual made at the end of the preceding year	2,914	2,781
Amounts accrued at the end of the current year	(2,781)	(2,417)
Balance at 31 March	(2,781)	(2,417)

# 28 Cash Flow Statement - Operating Activities

The cash flows for operating activities include the following items:

	2015/16	2016/17
	£'000	£'000
Interest received	646	517
Interest paid	(2,868)	(2,840)
The surplus or deficit on the provision of services has been adjusted for the following non-cash	2015/16	2016/17
movements	£'000	£'000
Depreciation	13,469	11,982
Impairment and Valuation Losses	-	-
Adjustment for Internal Interest charged	2	-
Increase/Decrease in Creditors	(3,939)	(697)
Increase/Decrease in Debtors	(3,727)	(8,951)
Increase/Decrease in Inventories	(65)	(178)
Pension Liability	10,624	7,901
Contributions to/(from) Provisions	(631)	(373)
Carrying amount of non-current assets sold or de-recognised (property plant and equipment,		
investment property and intangible assets)	21,113	24,342
Carrying amount of short and long term investments sold	-	17,966
Upward movement in investment property values	(4,854)	(12,036)
Adjust net surplus or deficit on the provision of services for non-cash movements	31,992	39,956
The surplus or deficit on the provision of services has been adjusted for the following items that	2015/16	2016/17
are investing and financing activities.	£'000	£'000
Proceeds from short-term (not cash equivalents) and long-term investments	(284)	(17,966)
Proceeds from the sale of property, plant and equipment, investment property and intangible assets	(8,579)	-
Capital Grants credited to the surplus or deficit on the provision of services	(18,917)	(11,351)
Adjust net surplus or deficit on the provision of services for investing activities	, , ,	, , ,
	(27,780)	(29,317)

# 29 Cash Flow Statement - Investing Activities

	2015/16	2016/17
	£'000	£'000
Purchase of property, plant and equipment, investment		
property and intangible assets including capital expenditure on existing assets	(22,050)	(20,315)
Purchase of short-term and long-term investments	-	-
Other payments for investing activities	(12)	-
Proceeds from the sale of property, plant and equipment,		
investment property and intangible assets	284	17,966
Proceeds from short-term (not cash equivalents) and long-term investments	8,579	
Other receipts from investing activities	11,534	11,587
Net cash flows from investing activities	(1,665)	9,238

# 30 Cash Flow Statement - Financing Activities

	2015/16	2016/17
	£'000	£'000
Cash receipts of short and long-term borrowing	-	12,059
Other receipts from financing activities	-	-
Repayments of short and long-term borrowing	(400)	-
Other payments for financing activities	-	-
Net cash flows from financing activities	(400)	12,059

#### 31 Acquired and Discontinued Operations

The council did not acquire or discontinue any operations in the financial year ended 31 March 2017

#### 32 Trading Operations

Investment properties are also included as trading operations for the purposes of this note. Details can be found in note 16.

#### Industrial and commercial estates

The Authority lets 62 units in industrial and commercial estates located in various parts of the Borough. The most sizeable incomes are generated from Shopping Centres in Windsor & Maidenhead including estate shops & flats, Reform Road, Howarth Road, Waldeck House, Rawcliffe House & Stafferton Way.

	2015/16	2016/17
	£'000	£'000
Turnover	3,875	3,827
Expenditure	(950)	(1,146)
Surplus/(Deficit)	2,925	2,681

The cumulative surplus for the last four trading years is 11.715m.

#### 33 Agency Services

The Council did not provide agency services during the years ended 31 March 2017 or 31 March 2016.

# 34 Road Charging Schemes

There is a requirement to disclose the nature, income, expenditure and net proceeds of any road charging schemes under the Transport Act 2000. The Council does not have any road charging schemes in operation as at 31 March 2017.

# 35 Pooled Budgets

During 2016/17, the Council were involved in the following pooled budget arrangements,

#### **Better Care Fund**

The Better Care Fund (BCF) is a pooled budget under Section 75 of the 2006 National Health Service Act. The BCF is a pooling of resources from Bracknell and Ascot Clinical Commissioning Group (CCG), Windsor Ascot and Maidenhead CCG and RBWM to fund the health and social care needs of RBWM residents. RBWM is the host authority for the BCF. The objectives of the BCF programmes are all aligned to support the RBWM Health and Wellbeing strategy. The BCF programme covers Intermediate care services including the Short Term Support and Reablement Team, community based health services, Integrated Heath and Social Care Teams and projects, self care and prevention programmes designed to promote long term independence and wellbeing and reduce avoidable non-elective hospital admissions.

In 2016/17 the £11,047k expenditure includes £3,958k of spend and equivalent funding which was incurred by our CCG partners in their accounts, on activities commissioned directly by them.

Council Hosting the Better Care Fund as Principal	2015/16	2016/17
	£'000	£'000
Funding from Royal Borough of Windsor and Maidenhead	2,005	2,136
Funding from the Health Service	7,450	8,206
Other Income	670	705
Total Funding	10,125	11,047
Total Expenditure on Better Care Fund	10,125	11,047

# **Berkshire Community Equipment Service**

The Council are part of this pooling arrangement, hosted by West Berkshire Council.

The service meets the needs of a range of disabled people, including the frail elderly, adults and children with physical or learning disabilities, and those experiencing incapacity through ill health. The equipment available is designed to contribute to enabling independent living.

	2015/16	2016/17
	£'000	£'000
Funding		
Slough Borough Council	404	307
West Berkshire Council	661	726
RBWM	412	454
Other Berkshire Authorities	1,255	1,302
Clinical Commissioning Group	4,533	4,878
Total Funding	7,265	7,667
Expenditure		
NRS Healthcare Services	7,265	7,667
Total Expenditure	7,265	7,667
Net Expenditure on Joint Stores Services	0	0

# 36 Members' Allowances

The Authority paid the following amounts to members of the council during the year.

	2015/16	2016/17
	£'000	£'000
Salaries	-	-
Allowances	660	720
Expenses	5	5
Total	665	725

# 37 Officers' Remuneration

The following tables set out the remuneration disclosures for Senior Officers whose salary is more than £50,000 per year for 2016/17 and 2015/16. Compensation for loss of office excludes payments to the Pension Fund in lieu of future contributions (Pension Strain).

2016/17	Notes	Salary (Including Fees & Allowances)	Compensation for loss of Office	Total Remuneration incl. Pension Contributions
		£	£	£
Managing Director/Strategic Director Adult Children and Health		140,528	17,84	158,372
Strategic Director of Operations & Customer Services	1	109,456	10,72	120,179
Interim Strategic Director of Operations & Customer Services	2	91,452		- 91,452
Strategic Director of Corporate & Community Services		103,750	13,28	117,030
Head of Communities & Economic Development	3	78,290	10,02	1 88,311
Director of Regeneration Development and Property Services	4	90,000	11,52	101,520
Head of Planning	5	71,506	9,15	2 80,658
Head of Governance, Partnerships, Performance & Policy		93,376	12,64	106,022
Head of Law and Governance	6	13,095	1,67	14,771
Head of Finance -S151 Officer	7	70,484	9,02	79,506
Interim Head of Health, Early Help, MASH* and Assessment	8	40,222	4,64	9 44,871
Interim Head of Safeguarding and Children In Care	8	40,773	5,27	1 46,044
Deputy Director Health & Adult Social Care		91,706	11,73	103,444
Head of Schools & Educational Services		87,696	11,22	98,917
Head of Commissioning, Adults, Children & Health		75,008	9,60	84,608
Head of HR		82,083	10,50	92,585
Head of Customer Experience	9	79,818	10,24	90,064
Deputy Head of Customer Experience		70,038	8,96	79,003
Interim Head of Information Technology Services	10	80,842	10,34	91,190
Interim Head of Information Technology Services	10	75,772	9,69	85,471
Head of Community Protection & Enforcement		83,042	10,69	93,740
Head of Highways & Transport		68,075	8,71	76,789

# Notes:

- Left in December 2016.
- Interim from December 2016, Previously Head of Revenue and Benefits /Deputy Director Operations and Customer Services.
- 3. Left in February 2017
- 4. Previously Director of Planning Development and Regeneration and in this role from October 2016
- 5. New post not included in prior year disclosure employed from October 2016
- 6. New post not included in prior year disclosure employed from February 2017.
- 7. New post not included in prior year disclosure employed from July 2016.
- Jointly covering role of Deputy Director Health Early Help and Safeguarding from November 2016.
   \* Multi Agency Safeguarding Hub
- 9. Previously Head of Libraries Information Heritage and Arts and in this role from February 2017
- 10. Vacancy covered throughout year by Technology Services Manager and Senior Enterprise & Security Architect.

2015/16	Notes	Salary (Including Fees & n- Allowances)	Compensation for m loss of Office	Total Remuneration incl. Pension Pontributions
Managing Director	1	125,571	16,073	141,644
Strategic Director of Operations & Customer Services	2	93,333	11,947	105,280
Strategic Director of Corporate & Community Services	3	24,194	3,097	27,291
Strategic Director of Adult & Community Services	4	105,653	-	105,653
Director of Corporate Services	5	59,956	7,237	67,193
Head of Communities & Economic Development		75,342	9,644	84,986
Director of Planning Development & Regeneration		90,000	11,520	101,520
Head of Governance, Partnerships, Performance & Policy		90,317	12,473	102,790
Head of Finance	6	90,012	11,522	101,534
Deputy Director Health, Early Help & Safeguarding	7	39,038	3,684	42,722
Deputy Director Health & Adult Social Care		64,831	8,298	73,129
Head of Schools & Educational Services	8	32,011	4,097	36,108
Head of Commissioning, Adults, Children & Health		68,254	8,736	76,990
Head of HR		81,947	10,502	92,449
Head of Customer Services		78,260	10,017	88,277
Head of Libraries, Information, Heritage and Arts		68,375	8,752	77,127
Head of Revenue & Benefits		75,899	-	75,899
Head of Information Technology	9	68,896	8,819	77,715
Interim Head of Information Technology		72,715	9,308	82,023
Head of Community Protection & Enforcement		77,852	9,965	87,817
Head of Highways & Transport		76,236	9,192	85,428

# Notes:

- 1. Previously Strategic Director for Children's Services, Managing Director from August 2015.
- 2. Employed from June 2015.
- 3. Employed from January 2016.
- 4. Interim Managing Director to July 2015, left in January 2016.
- 5. Left in October 2015.
- 6. Interim Director of Corporate Services from September 2015 to January 2016. Left at the end of March 2016.
- 7. Employed from October 2015, left February 2016.
- 8. Employed from November 2015.
- Left in March 2016.

The number of the Authority's employees receiving more than £50,000 remuneration for the year (including Senior Officers but excluding employer's pension contributions) are summarised in the table below:

Remuneration band	2015/16	2016/17
	Employees	Employees
£50,000 - £54,999	33	34
£55,000 - £59,999	26	18
£60,000 - £64,999	14	13
£65,000 - £69,999	8	9
£70,000 - £74,999	11	9
£75,000 - £79,999	6	6
£80,000 - £84,999	5	5
£85,000 - £89,999	-	2
£90,000 - £94,999	4	4
£95,000 - £99,999	1	ı
£100,000 - £104,999	-	1
£105,000 - £109,999	1	1
£125,000 - £129,999	1	ı
£130,000 - £134,999	•	ı
£135,000 - £139,999	•	ı
£140,000 - £144,999	•	1
£145,000 - £149,999	-	•
£150,000 - £154,999	-	•
£155,000 - £159,999	-	-

The numbers of exit packages with total cost per band and total cost of the compulsory and other are set out on the table below. Exit costs include payments to the Pension Fund in lieu of future years contributions (Pension strain).

Exit Package Cost Band (including special payments)	Numb Comp Redund	ulsory	Number Departure		Total Italii	ber of Exit y Cost Band	Total £'000 C Packages in I	
	2015/16	2016/17	2015/16	2016/17	2015/16	2016/17	2015/16	2016/17
£0- £20,000	16	6	7	2	23	8	133	115
£20,001 - £40,000	5	1	2		7	1	208	25
£40,001 - £60,000	-	2	-	ı	ı	2	•	86
£60,001 - £80,000	-	1	-		-	1	•	70
£80,001 - £100,000			-		•	-	-	-
Total	21	10	9	2	30	12	341	296

# 38 External Audit Costs

The Authority has incurred the following costs in relation to the audit of the Statement of Accounts, certification of grant claims and statutory inspections and to non-audit services provided by the Authority's external auditors:

	2015/16	2016/17
	£'000	£'000
Fees payable to KPMG with regard to external audit services carried out during the year	107	107
Fees payable to KPMG in respect of statutory inspections		
Fees payable to KPMG for the certification of grant claims and returns during the year	13	12
Fees payable in respect of other services provided by KPMG during the year	-	
Total	120	119

# 39 Dedicated Schools Grant

The council's expenditure on schools is funded primarily by grant monies provided by the Education Funding Agency (EFA), the Dedicated Schools Grant (DSG). DSG is ringfenced and can only be applied to meet expenditure properly included in the Schools Budget, as defined in the School Finance (England) Regulations 2014. The Schools Budget includes elements for a range of educational services provided centrally on an authority-wide basis and for the Individual Schools Budget (ISB), which is divided into a budget share for each maintained school and allocations to non-maintained nurseries. Grant allocated to schools' budget shares through the ISB is treated as spent as soon as it is allocated to schools.

# Details of the deployment of DSG receivable for 2016/17 are as follows:

	Central		
	Expenditure	ISB	Total
	£'000	£'000	£'000
Final DSG for 2016/17 before Academy recoupment			104,964
Less Academy figure recoupled for 2015/16			44,105
Total DSG after Academy recoupment for 2016/17			60,859
Brought forward from 2015/16 agreed in advance			737
Less Carry Forward to 2017/18 agreed in advance			0
Agreed initial budgeted distribution in 2016/17	21,920	39,676	61,596
In-year adjustments (see below for analysis)	(593)	63	(530)
Final Budget distribution for 2016/17	21,327	39,739	61,066
Less actual central expenditure in 2016/17	21,725		
Less actual ISB deployed to schools 2016/17		39,739	
Plus Local Authority contribution for 2016/17	•	•	-
Carry Forward to 2017/18 agreed in advance	(398)	0	(398)

Analysis of in-year adjustments above:

	Central		
	Expenditure	ISB	Total
	£'000	£'000	£'000
In -year allocations from DSG reserve	(530)		(530)
Allocations to/from central budgets to ISB			
- Net in-year adjustments for actual uptake of Early Years free entitlement	92	(92)	-
- Pupil Growth fund allocations to expanding schools	(166)	166	-
- Deductions from schools budgets for excluded pupils	5	(5)	-
- Other budget movements	6	(6)	-
Total In-Year Adjustments	(593)	63	(530)

#### 40 Grant Income

The Authority credited the following grants, contributions and donations to the Comprehensive Income and Expenditure Statement in 2016/17

	2015/16	2016/17
Credited to Taxation and Non Specific Grant Income	£'000	£'000
Revenue Support Grant	11,985	7,621
Capital Grants and Contributions	18,916	11,350
Council Tax Transition Grant	-	1,278
Council Tax Reward Grant	628	•
New Homes Bonus	3,012	4,026
Education Services Grant	1,367	1,113
Other Grants		70
Total Credited to Taxation and Non Specific Grant Income	35,908	25,458

Section   Sect	60,6 1,9
diciated Schools Grant (DSG)   67,180   pit Premium   2,296   and Sports Grant   2,296   and Sports Grant   2,296   and Sports Grant   2,296   and Sports Grant   1,790   2,296   and Sports Grant   1,790   2,296   and Sports Grant   1,790   acial Educational Needs Reform   1,411   1,710   Preparation for Employment   2,8   acial Educational Reds Reform   1,411	1,9
pil Premium	1,9
acher Training	i i
and Sports Grant   97	
siversal Infant Free School Meals (UIFSM)         1,790           ecial Educational Needs Reform         141           ND Preparation for Employment         28           her Education Grants         -           cit Training Grant         46           cal Services Support Grant - Extended Rights to Free Travel         12           cal Services Support Grant - Lead Local Flood         47           cal Reform and Community Vices         25           ylum Seekers & Other Refugee Grants         177           calic Care Innovation         841           ures and Care Act Implementation         110           rify Assessments Grant         486           ferred Payments Grant         213           sabled Facilities Grant         380           bependent Living Fund (DCLG)         38           cial Care Training & Other Grants         13           privation of Liberty Safeguarding (DOH)         51           lucation Training Grants (including GTP & School Workforce Adviser)         910           lidern Stuning Grants (unding GTP & School Workforce Adviser)         100           luiden Stuning from Young People's Learning Agency (YPLA)         1,000           mumunity Safety (PCC)         61           bliblic Health Grant         4,205	٥.
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cal Services Support Grant - Extended Rights to Free Travel         12           cal Services Support Grant - Lead Local Flood         47           cal Reform and Community Voices         25           sylum Seekers & Other Refugee Grants         177           cial Care Innovation         841           trers and Care Act Implementation         110           rife years         468           referred Payments Grant         265           sabled Facilities Grant         380           dependent Living Fund (DCLG)         98           cial Care Training & Other Grants         13           privation of Liberty Safeguarding (DOH)         51           lucation Training Grants (including GTP & School Workforce Adviser)         910           lider Staying Put         22           subled Families DCLG         300           th forms funding from Young People's Learning Agency (YPLA)         1,000           mmunity Safety (PCC)         61           blic Health Grant         4,205           up Action Teams         64           pporting Community Transport (DFT)         -           s Services Operators Grant         76           libiction Allowance         259           w Burdens Grant / Service Transformation         127	
cal Services Support Grant - Lead Local Flood         47           cal Reform and Community Voices         25           yburn Seekers & Other Refugee Grants         177           cial Care Innovation         841           rers and Care Act Implementation         110           rily Assessments Grant         265           sabled Facilities Grant         265           dependent Living Fund (DCLG)         380           dependent Living Fund (DCLG)         98           cial Care Training & Other Grants         13           provision of Liberty Safequarding (DOH)         51           lucation Training Grants (including GTP & School Workforce Adviser)         910           lidfer Staying Put         22           bubble Families DCLG         300           dth forms funding from Young People's Learning Agency (YPLA)         1,000           mmunity Safety (PCC)         61           bib C Health Grant         4,205           ug Action Teams         64           pporting Community Transport (DFT)         -           s Services Operators Grant         76           slection Allowance         259           w Burdens Grant / Service Transformation         127           option Improvement         106           regio	(
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ug Action Teams   Feat   Importing Community Transport (DFT)   Importing Community Transformation   Important	
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cal Sustainable Transport Fund DTP       54         cectoral Registration       275         her grants       77         catal Government Grants       82,647         andatory Rent Allowances: subsidy       36,163         accretionary Benefits       123         catal Housing Benefit Income       36,286         edited to Services - Other Grants and Contributions       585         caud & Error Reduction       -         cauth Justice Board       138         cammunity Safety       -         cath-Better Care       8,054         cath-Other Contributions       2,203         contributions       8,660         contributions from other funds/balances & reallocations       3,460	
275   177   178	
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123   123   123   123   123   124   125	72,7
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susing Benefit and Council Tax Benefit Administration       585         aud & Error Reduction       -         buth Justice Board       138         symmunity Safety       -         balth-Detter Care       8,054         balth-Other Contributions       2,203         contributions       8,660         contributions       443         contributions from other funds/balances & reallocations       3,460	35,3
aud & Error Reduction - auth Justice Board 138 ammunity Safety - sealth-Better Care 8,054 sealth-Other Contributions 2,203 antributions 8,660 anations 443 antributions from other funds/balances & reallocations 3,460	
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salth-Better Care       8,054         salth-Other Contributions       2,203         sontributions       8,660         sonations       443         sontributions from other funds/balances & reallocations       3,460	1:
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ontributions from other funds/balances & reallocations 3,460	4
	4,4
	26,0

#### **Capital Grants Receipts in Advance**

The Authority has received a number of grants, contributions and donations that have yet to be recognised as income as they have conditions attached to them that may require the monies to be returned to the donor. The balances at year end are as follows:

	2015/16	2016/17
	£'000	£'000
Developers Contributions	14,126	13,101
Other Contributions	85	141
Education Grants	61	29
Other Grants	1,523	2,758
Total	15,795	16,029

#### **Capital Grants Unapplied**

The Authority has received grants recognised as available for immediate use. The balances at year end are as follows:

	2015/16	2016/17
	£'000	£'000
Education Grants	8,081	8,116
Other Grants	1,141	509
Total	9,222	8,625

#### 41 Related Parties

RBWM is required to disclose material transactions with related parties – bodies or individuals that have the potential to control or influence the council or to be controlled or influenced by the council. Disclosure of these transactions allows readers to assess the extent to which the council might have been constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely with the Authority.

#### **Central Government**

Central government has significant influence over the general operations of the Authority – it is responsible for providing the statutory framework within which the Authority operates, provides the majority of its funding in the form of grants and prescribes the terms of many of the transactions that the Authority has with other parties (e.g. council tax bills, housing benefits). Grants received from government departments are set out in the subjective analysis in Note 8 . Grant receipts outstanding at 31 March 2016 are shown in Note 40.

#### Members

Members of the council have direct control over the council's financial and operating policies. The total of members' allowances paid in 2016/17 is shown in Note 36.

During 2016/17 £2,498,000 of expenditure was incurred with third parties in which members had an interest.

RBWM paid grants totalling £347,000 to voluntary organisations in which 22 members had positions on the governing body. In all instances the grants were made with proper consideration of declarations of interest. The relevant members did not take part in any discussion or decision relating to the grants. Details of all of these transactions are recorded in the Register of Members' Interest open to public inspection at the Town Hall during office hours.

#### Pension Fund

The Royal Borough of Windsor and Maidenhead administers the Royal County of Berkshire Pension Fund on behalf of 216 active employers, including the unitary local authorities in Berkshire. The council charged £1.316m for administering the Fund during 2016/17. Legislation prevents pension funds from lending money to administering authorities from 1 April 2010.

During the year, transactions with related parties excluding Governmental Departments and Public Bodies arose as follows:-

	Exp 2016/17	
	£000	£000
Charter School	151	153
Forest Bridge School	605	21
Holyport College	500	32
Holyport C of E Primary School	120	
Windsor Learning Partnership	437	10
Enterprise Cube	43	
First Beeline Buses	642	
Total	2,498	216

# 42 Capital Expenditure and Capital Financing

The total amount of capital expenditure incurred in the year is shown in the table below together with the resources that have been used to finance it. Where capital expenditure is to be financed in future years by charges to revenue as assets are used by the Authority, the expenditure results in an increase in the Capital Financing Requirement (CFR). This is a measure of the capital expenditure incurred historically by the Authority that has yet to be financed. The CFR is analysed in the second part of this note.

	2015/16	2016/17
	£'000	£'000
Opening Capital Financing Requirement	67,080	72,541
Capital investment		
Property, Plant and Equipment	21,215	19,938
Investment Properties	-	-
Intangible Assets	835	378
Long Term Investments	-	
Revenue Expenditure Funded from Capital under Statute	5,371	8,544
Sources of finance		
Capital Receipts	(284)	-
Government Grants and Other Contributions	(17,988)	(11,949)
Sums set aside from Revenue:		
Direct Revenue Contributions	(1,935)	(1,200)
Minimum Revenue Provision	(1,753)	(1,827)
Closing Capital Financing Requirement	72,541	86,425
Explanation of Movements in Year		
Increase in underlying need to borrow (unsupported by	5,461	13,884
government financial assistance)		
Increase/(decrease) in Capital Financing Requirement	5,461	13,884

#### 43 Leases

#### Authority as Lessee

#### **Finance Leases**

There were no finance leases in 2016/17 or 2015/16

# **Operating Leases**

The Authority has acquired land, buildings, vehicles, plant and equipment by entering into operating leases.

The future minimum lease payments due under non-cancellable leases in future years are:

2016/17 Future minimum lease payments	Land and buildings	Plant & Equip't		511 <b>3</b> 5
	£'000	£'000	£'000	£'000
Not later than one year	371	148	98	617
Later than one year and not later than five years	853	339	302	1,494
Later than five years	3,130	•	56	3,186
Total	4,354	487	456	5,297

2015/16 Future Minimum lease payments	Land and buildings	Plant & Equip't	Other Leases	
	£'000	£'000	£'000	£'000
Not later than one year	335	141	141	617
Later than one year and not later than five years	990	391	214	1,595
Later than five years	3,237	-	57	3,294
Total	4,562	532	412	5,506

The expenditure charged to the relevant service lines in the Comprehensive Income and Expenditure Statement during the year in relation to these leases was:

	2015/16	2016/17
	£'000	£'000
Minimum lease payments	2,188	2,132
Contingent rents	33	36
Total	2,221	2,168

#### **Authority as Lessor**

#### Finance Leases

There were no finance leases in 2016/17 or 2015/16

#### **Operating Leases**

The Authority leases out property under operating leases for economic development purposes to provide suitable affordable accommodation for local businesses.

The future minimum lease payments receivable under non-cancellable leases in future years are:

	2015/16	2016/17
	£'000	£'000
Not later than one year	3,311	3,612
Later than one year and not later than five years	12,128	11,736
Later than five years	237,248	252,938
Total	252,687	268,286

The minimum lease payments receivable do not include rents that are contingent on events taking place after the lease was entered into, such as adjustments following rent reviews.

#### 44 PFI and Similar Contracts

There were no PFI or similar contracts during 2016/17 or 2015/16

# 45 Impairment Losses

There were no impairment losses during 2016/17 or 2015/16.

#### 46 Capitalisation of Borrowing Costs

No borrowing costs were capitalised during 2016/17 or 2015/16.

# 47 Termination Benefits

The Authority terminated the contracts of 12 employees in 2016/17, incurring liabilities of £296,000 and 30 employees in 2015/16 incurring liabilities of £341,000. See note 37 for the number and cost of redundancies by band.

# 48 Pension Schemes Accounted for as Defined Contribution Schemes

Teachers employed by the Authority are members of the Teachers' Pension Scheme, administered by the Department for Education. The Scheme provides teachers with specified benefits upon their retirement, and the authority contributes towards the costs by making contributions based on a percentage of members' pensionable salaries.

The Scheme is technically a defined benefit scheme. However, the Scheme is unfunded and the Department for Education uses a notional fund as the basis for calculating the employers' contribution rate paid by local authorities. The Authority is not able to identify its share of underlying financial position and performance of the Scheme with sufficient reliability for accounting purposes.

For the purposes of this Statement of Accounts, it is therefore accounted for on the same basis as a defined contribution scheme. In 2016/17, the council paid £2.779m to Teachers' Pensions in respect of teachers' retirement benefits, representing 16.4% of pensionable pay. The figures for 2015/16 were £3.167m and 15.4%. There were no contributions remaining payable at the year-end.

The Authority is responsible for the costs of any additional benefits awarded upon early retirement outside of the terms of the teachers' scheme.

# 49 Defined Benefit Pension Schemes

As part of the terms and conditions of employment of its officers, the Authority makes contributions towards the cost of post employment benefits. Although these benefits will not actually be payable until employees retire, the Authority has a commitment to make the payments that needs to be disclosed at the time that employees earn their future entitlement.

# **Transactions Relating to Post-employment Benefits**

We recognise the cost of retirement benefits in the reported cost of services when they are earned by employees, rather than when the benefits are eventually paid as pensions. However, the charge we are required to make against council tax is based on the cash payable in the year, so the real cost of post employment/retirement benefits is reversed out of the General Fund via the Movement in Reserves Statement. The following transactions have been made in the Comprehensive Income and Expenditure Statement and the General Fund

# Balance via the Movement in Reserves Statement during the year:

Comprehensive Income and Expenditure Statement	Local Government	
	Pension Schem	
	2015/16	2016/17
Cost of Services:		
Service Cost	10,549	7,814
(comprising current service cost, past service cost		
and gain / loss from settlements)		
Financing and Investment Income and Expenditure:		
Net interest expense	8,556	8,743
Administration expenses	161	163
Total Post Employment Benefit Charged to the Surplus or Deficit on the Provision of		
Services	19,266	16,720
Other Post Employment Benefit Charged to the Comprehensive Income and Expenditure		
Statement:		
Re-measurement of the net defined benefit liability comprising:		
Return on plan assets	(11,388)	25,714
Actuarial gains / (losses) on changes in demographic assumptions		6,097
Actuarial gains / (losses) on changes in financial assumptions	35,246	(106,678)
Other actuarial gains / (losses) on assets		5,106
Experience gain/(loss) on defined benefit obligation	314	14,664
1 · · · · · · · · · · · · · · · · · · ·		,
Total Post Employment Benefit Charged to the Comprehensive Income and Expenditure		
Statement	43,438	(38,377)

Movement in Reserves Statement	Local Government	
	Pension Scheme £'000	
	2015/16	2016/17
Reversal of net charges made to the Surplus or Deficit for the Provision of Services for post		
employment benefits in accordance with the Code.	42,395	38,377
Actual amount charged against the General Fund Balance for pensions in the year:		
Employers' contributions payable to scheme	8,643	8,819

# Assets and Liabilities recognised in the Balance Sheet

The amount included in the Balance Sheet arising from RBWM's obligation in respect of its defined benefit plan is as follows:

	Local Government	
	Pension Schem	e £'000
	2015/16	2016/17
Present value of the defined benefit obligation	(464,077)	(559,909)
Fair value of scheme assets	220,923	254,040
Net Liability	(243,154)	(305,869)
Present value of unfunded obligation	(7,431)	(7,714)
Net Liability in the Balance Sheet	(250,585)	(313,583)

# Reconciliation of the present value of scheme liabilities:

	Local Governm	ent
	Pension Schem	ne £'000
	2015/16	2016/17
Opening balance at 1 April	491,780	471,508
Current service cost	12,647	10,692
Interest cost	16,214	16,791
Contributions by scheme participants	2,874	2,698
Re-measurement (gains) and losses:		
Arising from changes in demographic assumptions	-	(6,097)
Arising from changes in financial assumptions	(35,246)	106,678
Experience gain/(loss) on defined benefit obligation	(314)	(14,664)
Past service costs including curtailment (losses)/gains	293	217
Benefits paid	(13,568)	(16,360)
Liabilities removed on settlement	(2,572)	(3,261)
Unfunded payments	(600)	(579)
Closing balance at 31 March	471,508	567,623

# Reconciliation of the movements of the fair value of scheme assets:

	Local Government		
	Pension Scheme £'000		
	2015/16	2016/17	
Opening fair value of scheme assets	227,646	220,923	
Interest on assets	7,658	8,048	
Return on assets less interest	(11,388)	25,714	
Other Actuarial gains / (losses)	-	5,106	
Administrative expenses	(161)	(163)	
Employer contributions	8,643	8,819	
Contributions by scheme participants	2,874	2,698	
Benefits paid	(14,168)	(16,939)	
Settlement prices received / (paid)	(181)	(166)	
Closing balance at 31 March	220,923	254,040	

The actual return on scheme assets in the year was £33.8m, 2015/16 was (£4m) .

# Fair value of scheme assets comprised:

	Local Government Pension Scheme £'000		
	2015/16	2016/17	
Gilts	3,218	-	
Cash	11,144	26,650	
Other Bonds	30,297	37,864	
Equities	99,886	123,934	
Property	25,827	35,025	
Target Return	41,580	26,238	
Commodities	7,283	4,210	
Infrastructure	10,560	12,898	
Alternative Assets	-	-	
Longevity Insurance	(8,872)	(12,779)	
Closing balance at 31 March	220,923	254,040	

#### Basis for estimating assets and liabilities

Liabilities have been assessed on an actuarial basis using the projected unit credit method, an estimate of the pensions that will be payable in future years dependant on assumptions about mortality rates, salary levels, etc.

The Local Government Pension Scheme has been estimated by Barnett Wadingham Public Sector Consulting, an independent firm of actuaries, estimates for the Council being based on the latest triennial valuation of the scheme as at 31 March 2013, the results of which were published on the 31 March 2014.

The significant assumptions used by the actuary have been:

	Local Government Pension Scheme		
	2015/16	2016/17	
Long-term expected rate of return on assets in the scheme	3.6%	2.7%	
Mortality assumptions:			
Longevity at 65 for current pensioners:			
Men	22.90	23.00	
Women	26.20	25.00	
Longevity at 65 for future pensioners:			
Men	25.20	25.10	
Women	28.60	27.40	
Rate of inflation	3.2%	2.7%	
Rate of increase in salaries	4.1%	4.2%	
Rate of increase in pensions	2.3%	2.7%	
Rate for discounting scheme liabilities	3.6%	2.7%	

The estimation of the defined benefit obligations is sensitive to the actuarial assumptions set out in the table above. The sensitivity analysis below has been based on reasonably possible changes to the assumptions occurring at the end of the reporting period. It assumes for each change that the assumption analysed changes while all the other assumptions remain constant. The assumptions in longevity, for example, assume that life expectancy increases or decreases for men and women. In practice, this is unlikely to occur, and changes in some of the assumptions may be interrelated. The estimations in the sensitivity analysis have followed the accounting policies for the scheme, i.e. on an actuarial basis using the projected unit credit method. The methods and types of assumptions used in preparing the sensitivity analysis below did not change from those used in the previous period.

	Local Government Pension Scheme £'000		
		Decrease in assumption	
Longevity (increase or decrease in 1 year)	21,525	(20,711)	
Rate of increase in salaries (increase or decrease by 0.1%)	1,050	(1,041)	
Rate of increase in pensions (increase or decrease by 0.1%)	9,609	(9,427)	
Rate for discounting scheme liabilities (increase or decrease by 0.1%)	(10,449)	10,661	

Amounts are relative to the present value of scheme liabilities (£567.622m)

# 50 Contingent Liabilities

At 31 March 2017, the Authority had no material contingent liabilities.

#### 51 Contingent Assets

At 31 March 2017, the Authority had no material contingent assets.

#### 52 Nature and Extent of Risks Arising from Financial Instruments

The Authority's activities expose it to a variety of financial risks:

- credit risk the possibility that other parties might fail to pay amounts due to the Authority
- liquidity risk the possibility that the Authority might not have funds available to meet its commitments to make payments
- market risk the possibility that financial loss might arise for the Authority as a result of changes in such measures as interest rates and stock market movements.

The Authority's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the resources available to fund services. Risk management is carried out by a central treasury team, under policies approved by the council in the annual treasury management strategy. The council provides written principles for overall risk management, as well as written policies covering specific areas, such as interest rate risk, credit risk and the investment of surplus cash.

#### Credit Risk

Credit risk arises from deposits with banks and financial institutions, as well as credit exposures to the authority's customers. This risk is minimised through the Annual Investment Strategy, which requires that deposits are not made with financial institutions unless they meet identified minimum credit criteria, as laid down by the Fitch Ratings Service. The Annual Investment Strategy also imposes a maximum sum to be invested with a financial institution located within each category.

# Liquidity Risk

The authority manages its cash flow and seeks to ensure that cash is available as needed. If unexpected movements happen, the authority has ready access to borrowings from the money markets and the Public Works Loans Board. There is no significant risk that it will be unable to raise finance to meet its commitments under financial instruments. Instead, the risk is that the authority will be bound to replenish a significant proportion of its borrowings at a time of unfavourable interest rates. The maturity analysis of financial liabilities is as follows:

	At 31 March	At 31 March
	2016	2017
	£'000	£'000
Less than one year	750	13,259
Between one and two years	450	-
Between two and five years	=	785
More than five years	57,049	56,264
Total Financial Liabilities	58,249	70,308

# Interest Rate Risk

The Authority is exposed to risk in terms of its exposure to interest rate movements on its borrowings and investments. Movements in interest rates have a complex impact on the authority. For instance, a rise in interest rates would have the following effects:

- borrowings at variable rates the interest expense charged to the Surplus or Deficit on the Provision of Services will rise
- borrowings at fixed rates the fair value of the borrowings will fall
- investments at variable rates the interest income credited to the Surplus or Deficit on the Provision of Services will rise
- investments at fixed rates the fair value of the assets will fall.

Borrowings are not carried at fair value, so nominal gains and losses on fixed rate borrowings would not impact on the Surplus of Deficit on the Provision of Services or Other Comprehensive Income and Expenditure.

However, changes in interest payable and receivable on variable rate borrowings and investments will be posted to the Surplus or Deficit on the Provision of Services and affect the General Fund Balance. Movements in the fair value of fixed rate investments that have a quoted market price will be reflected in Other Comprehensive Income and Expenditure. The Authority has a number of strategies for managing interest rate risk. Policy is to aim to keep all of its borrowings in fixed rate loans. During periods of falling interest rates, and where economic circumstances make it favourable, fixed rate loans will be repaid early if possible to limit exposure to losses.

#### Price Risk

The Authority does not generally invest in equity shares and is not therefore exposed to losses arising from movements in the prices of the shares.

#### Foreign Exchange Risk

The Authority has no financial assets or liabilities denominated in foreign currencies and thus has no exposure to loss arising from movements in exchange rates.

#### 53 Trusts and Other Entities

The trusts and other entities administered by the Council, do not form part of the accounts and are published here for information.

	Balance at ලී 31st March ලි 2016	ድ ው Receipts in O Year	Payments 9.7 /Transfers 00 in Year	Balance at ලී 31st March වී 2017
Local Enterprise Partnership (LEP)	4,132	24,242	19,135	9,239
Flexible Home Improvements Ltd (FHIL)	938	47	466	519
Kidwells Park Trust	402	43	13	432
RBWM Flood Relief Fund	188	1	-	189
Mayor's Benevolent Fund	32	4	3	33
Working Boys Club	631	83	22	692
Thames Valley Athletic Centre	24	25	-	49
Other Trust Funds	1	-	-	1
RBWM Commercial Services Ltd.	35	689	690	34
RBWM Property Company Ltd.	(51)	77	65	(39)
Trusts Total	6,332	25,211	20,394	11,149

#### Local Enterprise Partnership (LEP)

The LEP was incorporated in December 2011 and pulls together key players across Thames Valley and Berkshire representing education, employment and skills, SME and corporate enterprises, Local Authorities and the community sector.

#### Flexible Home Improvements Ltd (FHIL)

This company was incorporated in March 2008 for the purpose of making loans to homeowners thus improving private sector housing. The company is initially funded by a grant from the Regional Housing Board and transfers amounts for subsequent loan to local authorities in Berkshire, Buckinghamshire, Oxfordshire and Surrey.

#### **Kidwells Park Trust**

This Trust was established by J.M.Pearce who donated the land on which Kidwells Park and some surrounding buildings now stand. The funds in the Trust resulted from the sale of the College of Art in Marlow Road, Maidenhead to Berkshire County Council.

# Royal Borough of Windsor and Maidenhead Flood Relief Fund

Following approval from the Charity Commissioners, this Fund is the combination of funds established in 1949 to provide essential relief measures in time of flood.

#### Mayor's Benevolent Fund

This Fund was established in February 1975 for general charitable purposes for the benefit of residents or persons working within the Royal Borough.

#### **Working Boys Club**

This Trust received £613,000 on sale of 22 Cookham Rd, Maidenhead in 2008/09 and this has been invested in a fund to protect its value and ensure a revenue stream to finance the activities of the charity. The objectives of the charity are to provide facilities for youth in the borough with a preference for clubs and associations.

# **Thames Valley Athletics Centre**

A sinking fund, created for the purpose of maintaining the athletics track and buildings, is invested on behalf of the TVAC Joint Committee.

# Other Trust Funds

There are six small trust funds, each with a balance of less than £500 at 31st March. These trust funds are the Sunningdale Gravel Allotment Trust, Sunninghill Fuel Allotment Trust, John Lewis Trust Fund, D.E. Cooke, E Pasco and the Tester Award Drama Trusts. The last four are school trust funds.

# **RBWM Commercial Services Ltd**

Covanta RBWM Ltd, provided waste treatment and disposal services, was acquired by RBWM in February 2014 as a result of it's American parent company Covanta Energy Corporation withdrawing from the UK waste market. As part of the process the name of the company has been changed.

# **RBWM Property Company Ltd**

The company has been created as a dedicated and wholly owned arms length property management and development trading subsidiary of the Council. It's aim is to create a property portfolio primarily available to rent within both the affordable and private rental market.

## **COLLECTION FUND**

This account reflects the statutory requirement for billing authorities to maintain a separate Collection Fund which shows the transactions of the billing authority in relation to non-domestic rates and the council tax, and illustrates the way in which these have been distributed to preceptors and the General Fund. The Collection Fund is consolidated with the other accounts of the billing authority.

2015/16	COUNCIL TAX		
£'000	INCOME	£'000	
76,327	Council Tax receivable	79,197	
76,327	Total Income	79,197	
	EXPENDITURE		
	Apportionment of Previous Year Surplus		
1,006	Royal Borough of Windsor and Maidenhead	1,394	
64	Berkshire Fire and Rescue Authority	90	
168	Thames Valley Police & Crime Commissioner	242	
1,238		1,726	
	Precepts and Demands		
60,298	Royal Borough of Windsor and Maidenhead	62,993	
3,889	Berkshire Fire and Rescue Authority	4,025	
10,494 <b>74,681</b>	Thames Valley Police & Crime Commissioner	10,969 <b>77,987</b>	
		77,307	
	Charges to Collection Fund		
396	Less write offs of uncollectable amounts	135	
(500) 290	Less: Increase/(Decrease) in Bad Debt Provision Less: Disregarded amounts	(1,145) 335	
186	Total Expenditure	(675)	
222	Surplus/(Deficit) arising during the year	159	
2,710	Surplus (Deficit) Brought Forward	2,932	
2,932	Surplus/(Deficit) Carried Forward	3,091	
2,332	Surplus/(Denotify Carried 1 Orward	3,091	
2015/16	BUSINESS RATES	2016/17	
2015/16 £'000	BUSINESS RATES	2016/17 £'000	
£'000	BUSINESS RATES		
£'000	INCOME  Business Rates receivable		
<b>£'000</b> 78,345	INCOME  Business Rates receivable  Transitional Protection Payments	<b>£'000</b> 81,400	
£'000	INCOME  Business Rates receivable	£'000	
£'000 78,345 - 78,345	INCOME  Business Rates receivable  Transitional Protection Payments  Total Income  EXPENDITURE	<b>£'000</b> 81,400	
£'000 78,345 - <b>78,345</b>	INCOME  Business Rates receivable  Transitional Protection Payments  Total Income  EXPENDITURE  Apportionment of Previous Year Surplus	£'000 81,400 - 81,400	
£'000 78,345 - <b>78,345</b> 1,670	INCOME  Business Rates receivable  Transitional Protection Payments  Total Income  EXPENDITURE  Apportionment of Previous Year Surplus  Central Government	£'000 81,400 - 81,400	
<b>£'000</b> 78,345 - <b>78,345</b> 1,670 1,637	INCOME  Business Rates receivable  Transitional Protection Payments  Total Income  EXPENDITURE  Apportionment of Previous Year Surplus  Central Government  Royal Borough of Windsor and Maidenhead	£'000 81,400 - 81,400 195 192	
£'000 78,345 - <b>78,345</b> 1,670	INCOME  Business Rates receivable  Transitional Protection Payments  Total Income  EXPENDITURE  Apportionment of Previous Year Surplus  Central Government	£'000 81,400 - 81,400	
<b>£'000</b> 78,345 <b>78,345</b> 1,670 1,637 33 <b>3,340</b>	INCOME  Business Rates receivable  Transitional Protection Payments  Total Income  EXPENDITURE  Apportionment of Previous Year Surplus  Central Government  Royal Borough of Windsor and Maidenhead	£'000 81,400 - 81,400 195 192 4	
<b>£'000</b> 78,345 <b>78,345</b> 1,670 1,637 33 <b>3,340</b> 39,031	Business Rates receivable Transitional Protection Payments Total Income  EXPENDITURE Apportionment of Previous Year Surplus Central Government Royal Borough of Windsor and Maidenhead Berkshire Fire and Rescue Authority  Precepts and Demands Central Government	£'000 81,400 - 81,400 195 192 4 391	
1,670 1,670 1,637 33 3,340 39,031 38,250	Business Rates receivable Transitional Protection Payments Total Income  EXPENDITURE Apportionment of Previous Year Surplus Central Government Royal Borough of Windsor and Maidenhead Berkshire Fire and Rescue Authority  Precepts and Demands Central Government Royal Borough of Windsor and Maidenhead	\$1,400 81,400 	
1,670 1,670 1,637 33 3,340 39,031 38,250 781	Business Rates receivable Transitional Protection Payments Total Income  EXPENDITURE Apportionment of Previous Year Surplus Central Government Royal Borough of Windsor and Maidenhead Berkshire Fire and Rescue Authority  Precepts and Demands Central Government	£'000 81,400 - 81,400 195 192 4 391 41,880 41,043 838	
£'000  78,345  78,345  1,670 1,637 33 3,340  39,031 38,250 781 78,062	Business Rates receivable Transitional Protection Payments Total Income  EXPENDITURE Apportionment of Previous Year Surplus Central Government Royal Borough of Windsor and Maidenhead Berkshire Fire and Rescue Authority  Precepts and Demands Central Government Royal Borough of Windsor and Maidenhead Berkshire Fire and Rescue Authority	\$1,400 81,400 81,400 195 192 4 391 41,880 41,043	
£'000  78,345  78,345  1,670 1,637 33 3,340  39,031 38,250 781  78,062	Business Rates receivable Transitional Protection Payments Total Income  EXPENDITURE Apportionment of Previous Year Surplus Central Government Royal Borough of Windsor and Maidenhead Berkshire Fire and Rescue Authority  Precepts and Demands Central Government Royal Borough of Windsor and Maidenhead Berkshire Fire and Rescue Authority  Charges to Collection Fund	£'000 81,400 - 81,400 195 192 4 391 41,880 41,043 838 83,761	
£'000  78,345  78,345  1,670 1,637 33  3,340  39,031 38,250 781  78,062	Business Rates receivable Transitional Protection Payments Total Income  EXPENDITURE Apportionment of Previous Year Surplus Central Government Royal Borough of Windsor and Maidenhead Berkshire Fire and Rescue Authority  Precepts and Demands Central Government Royal Borough of Windsor and Maidenhead Berkshire Fire and Rescue Authority  Charges to Collection Fund Less write offs of uncollectable amounts	£'000 81,400 	
### 1,044 (800)	Business Rates receivable Transitional Protection Payments Total Income  EXPENDITURE Apportionment of Previous Year Surplus Central Government Royal Borough of Windsor and Maidenhead Berkshire Fire and Rescue Authority  Precepts and Demands Central Government Royal Borough of Windsor and Maidenhead Berkshire Fire and Rescue Authority  Charges to Collection Fund Less write offs of uncollectable amounts Less: Increase/(Decrease) in Bad Debt Provision	£'000 81,400 - 81,400 195 192 4 391 41,880 41,043 838 83,761	
£'000  78,345  78,345  1,670 1,637 33  3,340  39,031 38,250 781  78,062	Business Rates receivable Transitional Protection Payments Total Income  EXPENDITURE Apportionment of Previous Year Surplus Central Government Royal Borough of Windsor and Maidenhead Berkshire Fire and Rescue Authority  Precepts and Demands Central Government Royal Borough of Windsor and Maidenhead Berkshire Fire and Rescue Authority  Charges to Collection Fund Less write offs of uncollectable amounts	£'000 81,400 	
\$\frac{\mathbf{E}}{000}\$  78,345  78,345  1,670 1,637 33 3,340  39,031 38,250 781 78,062  1,044 (800) (1,000)	Business Rates receivable Transitional Protection Payments Total Income  EXPENDITURE Apportionment of Previous Year Surplus Central Government Royal Borough of Windsor and Maidenhead Berkshire Fire and Rescue Authority  Precepts and Demands Central Government Royal Borough of Windsor and Maidenhead Berkshire Fire and Rescue Authority  Charges to Collection Fund Less write offs of uncollectable amounts Less: Increase/(Decrease) in Bad Debt Provision Less: Cost of Collection Less: Disregarded amounts	£'000  81,400  81,400  195 192 4  391  41,880 41,043 838  83,761  434 45	
\$\frac{\mathbf{E}}{000}\$  78,345  78,345  1,670 1,637 33 3,340  39,031 38,250 781 78,062  1,044 (800) (1,000) 246	Business Rates receivable Transitional Protection Payments Total Income  EXPENDITURE Apportionment of Previous Year Surplus Central Government Royal Borough of Windsor and Maidenhead Berkshire Fire and Rescue Authority  Precepts and Demands Central Government Royal Borough of Windsor and Maidenhead Berkshire Fire and Rescue Authority  Charges to Collection Fund Less write offs of uncollectable amounts Less: Increase/(Decrease) in Bad Debt Provision Less: Increase/(Decrease) in Provision for Appeals Less: Cost of Collection	\$1,400 81,400 81,400 195 192 4 391 41,880 41,043 838 83,761 434 45 - 243	
\$\frac{\mathbf{E}}{000}\$  78,345  78,345  1,670 1,637 33 3,340  39,031 38,250 781 78,062  1,044 (800) (1,000) 246 28 (482)	Business Rates receivable Transitional Protection Payments Total Income  EXPENDITURE Apportionment of Previous Year Surplus Central Government Royal Borough of Windsor and Maidenhead Berkshire Fire and Rescue Authority  Precepts and Demands Central Government Royal Borough of Windsor and Maidenhead Berkshire Fire and Rescue Authority  Charges to Collection Fund Less write offs of uncollectable amounts Less: Increase/(Decrease) in Bad Debt Provision Less: Cost of Collection Less: Disregarded amounts Total Expenditure	\$1,400 81,400 81,400 195 192 4 391 41,880 41,043 838 83,761 434 45 - 243 41 763	
\$\frac{\mathbf{E}}{000}\$  78,345  78,345  1,670 1,637 33 3,340  39,031 38,250 781 78,062  1,044 (800) (1,000) 246 28 (482) (2,575)	Business Rates receivable Transitional Protection Payments Total Income  EXPENDITURE Apportionment of Previous Year Surplus Central Government Royal Borough of Windsor and Maidenhead Berkshire Fire and Rescue Authority  Precepts and Demands Central Government Royal Borough of Windsor and Maidenhead Berkshire Fire and Rescue Authority  Charges to Collection Fund Less write offs of uncollectable amounts Less: Increase/(Decrease) in Bad Debt Provision Less: Cost of Collection Less: Disregarded amounts Total Expenditure  Surplus/(Deficit) arising during the year	£'000  81,400	
\$\frac{\mathbf{E}}{000}\$  78,345  78,345  1,670 1,637 33 3,340  39,031 38,250 781 78,062  1,044 (800) (1,000) 246 28 (482)	Business Rates receivable Transitional Protection Payments Total Income  EXPENDITURE Apportionment of Previous Year Surplus Central Government Royal Borough of Windsor and Maidenhead Berkshire Fire and Rescue Authority  Precepts and Demands Central Government Royal Borough of Windsor and Maidenhead Berkshire Fire and Rescue Authority  Charges to Collection Fund Less write offs of uncollectable amounts Less: Increase/(Decrease) in Bad Debt Provision Less: Cost of Collection Less: Disregarded amounts Total Expenditure	\$1,400 81,400 81,400 195 192 4 391 41,880 41,043 838 83,761 434 45 - 243 41 763	

#### NOTES TO THE COLLECTION FUND

#### 54 Council Tax Income

Council Tax is a charge levied on the notional value of properties as at 1st April 1991. The VOA (Valuation Office Agency) allocates one of eight Council Tax Bands (A-H) to each property within the Borough according to its value. Band A is the lowest band and Band H is the highest.

The Council sets a benchmark charge for a Band D property and, for tax base purposes, all properties in the other bands are expressed in terms of a Band D equivalent. For example a Band A property is 6/9ths of a Band D, while a Band H property is 18/9ths.

Council Tax support is awarded to residents on low incomes and a 25% single person's discount is given where a property has only one occupant. There are various other discounts, reliefs and exemptions that are available depending on individual circumstances to reduce the payable amount. For 2016/17 the sum of £29.26 per Band D property is included to cover Special Expenses of the unparished areas of the Borough. These are the costs associated with providing parish-type services in the non-parished areas of the Borough. A precept in accordance with revised regulations was also included to cover additional Adult Social Care costs and resulted in an additional charge of £18.14 at band D for 2016/17.

		Numbe	r of Pro	perties		
Band	Property Value	Base	Ratio	Band D Equivalent	Appeals / Non - Collection Provision	TAX BASE
Α	Up to £40,000	1,309	6/9	872.59	-4.35	868.24
В	£40,001 to £52,000	2,243	7/9	1,744.94	-8.73	1,736.21
С	£52,001 to £68,000	7,158	8/9	6,362.76	-31.80	6,330.96
D	£68,001 to £88,000	13,619	9/9	13,619.11	-68.10	13,551.01
E	£88,001 to £120,000	11,786	11/9	14,404.73	-72.04	14,332.69
F	£120,001 to £160,000	7,505	13/9	10,840.08	-54.19	10,785.89
G	£160,001 to £320,000	8,921	15/9	14,868.71	-74.34	14,794.37
Н	more than £320,000	1,657	18/9	3,313.84	-16.59	3,297.25
Tot	al	54,198		66,026.76	-330.14	65,696.62

The average Band D charge for 2016/17 was £1,191.06. Therefore, based on the adjusted tax base of 65,697 the estimated yield was £78.308m. This can be reconciled to the income received as follows:-

	2015/16	2016/17
	£'000	£'000
Estimated Yield	74,987	78,308
Transitional Relief	0	0
Other Changes in Yield	1340	889
Council Tax Income	76,327	79,197

The council tax debt position is reviewed regularly and a provision of £2.687m to cover potentially bad or doubtful debts has been made. RBWM's share of this provision is £2.171m.

## 55 Business Rates Income

Business rates, also known as national non-domestic rates (NNDR), help fund local services provided by councils, the police and fire and rescue services. Business rates are calculated by multiplying a property's rateable value (a valuation carried out by the VOA representing the annual rental value of the premises on a particular date) with a multiplier (a rate in the pound set by Central Government) 49.7p in 2016/17 (49.3p in 2015/16). The total rateable value of business premises in the Borough's area at 31st March 2017 was £190.6m producing a notional yield of £94.726m. The business rate debt position is reviewed regularly and a provision of £1.029m to cover potentially bad or doubtful debts has been made. RBWM's share of the provision is £504k.

	2015/16	2016/17
	£'000	£'000
Notional Yield	94,410	94,726
Allowances	(14,111)	(13,968)
Rateable Value Changes	(1,903)	715
Occupation Changes	(51)	(73)
Collectable Income	78,345	81,400

## NOTES TO THE COLLECTION FUND

## 56 Precepts and Demands on the Funds

The following authorities made demands on the Council Tax Collection Fund in 2016/17:-

	2016/17	
	£'000	£'000
Council Tax		
Royal Borough of Windsor and Maidenhead		
General Expenses	59,584	
Adult Social Care Precept	1,191	
Special Expenses *	981	
Parishes	1,237	
		62,993
Thames Valley Police & Crime Commissioner		10,969
Berkshire Fire and Rescue Authority		4,025
Total Precepts and Demands		77,987

<sup>\*</sup> Special Expenses relate to the cost of services undertaken by the Royal Borough in Windsor and Maidenhead, which would be carried out by the Parishes in other parts of the Council's area.

The following authorities made demands on the Business Rates Collection Fund in 2016/17:-

	20	16/17
	£'000	£'000
Business Rates		
Royal Borough of Windsor and Maidenhead		
		41,043
Central Government		41,880
Berkshire Fire and Rescue Authority		838
Total Precepts and Demands		83,761

## The Royal County of Berkshire Pension Fund Account

2015/16 £'000	Dealings with members, employers and others directly involved in the Fund	Notes	2016/17 £'000
(94,015)	Contributions	63	(98,745)
(4,761)	Transfers in from other pension funds	64	(98,743)
(98,776)	Transiers in nom other pension rands	04	(108,571)
(50,110)			(100,011)
89,761	Benefits	65	96,585
7,831	Payments to and on account of leavers	66	6,966
97,592			103,551
(1,184)	Net (additions)/withdrawals from dealings with members		(5,020)
6,995	Management expenses	67	8,378
5,811	Net additions/withdrawals including fund management expenses		3,358
(27,352) 1,484	Returns on investments Investment income Taxes on income Profits and losses on disposal of investments and changes in the market value	68 69	(34,915) 2,207
13,267	of investments	70	(238,086)
(12,601)	Net return on investments		(270,794)
( , , , ,			( -, - ,
	Net (increase)/decrease in the net assets available for benefits during the		
(6,790)	year		(267,436)
1,649,769	Opening net assets of the scheme		1,656,559
1,656,559	Closing net assets of the scheme		1,923,995

## Net Assets Statement for the year ended 31 March 2017

2015/16		2016/17
£'000	Notes	£'000
1,717,884 Investment assets	70	1,981,322
(67,532) Investment liabilities	70	(65,020)
1,650,352 Total net investments		1,916,302
7,891 Current assets	77	10,241
(1,684) Current liabilities	78	(2,548)
Net assets of the fund available to fund benefits at the end of the reporting		
1,656,559 period		1,923,995

The fund's financial statements do not take account of liabilities to pay pensions and others benefits after the period end. The actuarial present value of promised retirement benefits is disclosed at Note 76.

Notes to the Royal County of Berkshire Pension Fund Accounts for the year ended 31 March 2017

#### 57 Description of Fund

The Royal County of Berkshire Pension Fund (the 'fund') is part of the Local Government Pension Scheme and is administered by the Royal Borough of Windsor and Maidenhead. The Royal Borough of Windsor and Maidenhead is the reporting entity for this pension fund.

The following description of the fund is a summary only. For more detail, reference should be made to the Royal County of Berkshire Pension Fund Annual Report 2016/17 and the underlying statutory powers underpinning the scheme, namely the Public Service Pensions Act 2013 and the Local Government Pension Scheme (LGPS) Regulations.

#### a) General

The scheme is governed by the Public Service Pensions Act 2013. The fund is administered in accordance with the following secondary legislation:

- The Local Government Pension Scheme Regulations 2013 (as amended)
- The Local Government Pension Scheme (Transitional Provisions, Savings and Amendment) Regulations 2014 (as amended)
- The Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016.

It is a contributory defined benefit pension scheme administered by the Royal Borough of Windsor and Maidenhead to provide pensions and other benefits for pensionable employees of the 6 unitary local authorities in the geographical region of Berkshire, and a range of other scheduled and admitted bodies. Teachers, police officers and firefighters are not included as they come within other national pension schemes

The fund is overseen by the Pension Fund Panel, which is a committee of the Royal Borough of Windsor and Maidenhead.

#### b) Membership

Membership of the LGPS is voluntary. Employees are automatically enrolled into the scheme and are free to choose whether to remain in the scheme, opt-out of the scheme, or make their own personal arrangements outside the scheme.

Organisations participating in the Royal County of Berkshire Pension Fund include:

- Scheduled bodies, which are local authorities and similar bodies whose staff are automatically entitled to be members of the Fund.
- Admitted bodies, which are other organisations that participate in the fund under an admission agreement between the fund and the relevant organisation. Admitted bodies include voluntary, charitable and similar bodies or private contractors undertaking a local authority function following outsourcing to the private sector.

There are 218 active employer organisations within the Royal County of Berkshire Pension Fund including the administering authority itself, and 67,087 individual members, as detailed below:

The Royal County of Berkshire Pension Fund	31 March 2016	31 March 2017
Number of employers with active members	198	218
Number of employees in scheme		
Administering authority	2,604	2,432
Unitary authorities	14,652	15,097
Other employers	8,178	8,541
Total	25,434	26,070
Number of pensioners		
Administering authority	1,589	1,723
Unitary authorities	7,792	8,324
Other employers	5,862	6,070
Total	15,243	16,117
Deferred pensioners		
Administering authority	3,566	3,603
Unitary authorities	14,860	14,941
Other employers	6,032	6,358
Total	24,458	24,902
Total number of members in pension scheme	65,135	67,089

### c) Funding

Benefits are funded by contributions and investment earnings. Contributions are made by active members of the fund in accordance with the LGPS Scheme Regulations 2013 and range from 5.5% to 12.5% of pensionable pay for the financial year ending 31 March 2017. Employers' contributions are set based on triennial actuarial funding valuations. The last such valuation was at 31 March 2016. During 2016/17, employer contribution rates ranged from 9.1% to 27.5% of pensionable pay.

#### d) Benefits

Prior to 1 April 2014, pension benefits under the LGPS were based on final pensionable pay and length of pensionable service, summarised below.

	Service pre 1 April 2008	Service post 1 April 2008	
Pension Each year worked is worth 1/80 x final pensionable sa		lary. Each year worked is worth 1/60 x final pensionable sal	
Lump Sum		No automatic lump sum.	
	In addition, part of the annual pension can be exchanged for		
	a one-off tax-free cash payment. A lump sum of £12 is paid	tax-free cash payment. A lump sum of £12 is paid for each	
	for each £1 of pension given up.	£1 of pension given up.	

From 1 April 2014, the scheme became a career average revalued earnings (CARE) scheme, whereby members accrue benefits based on their pensionable pay in that year at an accrual rate of 1/49th. Accrued pension is updated annually in line with the Consumer Prices Index.

There are a range of other benefits provided under the scheme including early retirement, disability pensions and death benefits. For more details, please refer to the Royal County of Berkshire Pension Fund website.

#### 58 Basis of preparation

The Statement of Accounts summarises the fund's transactions for the 2016/17 financial year and its position at year-end as at 31 March 2017. The accounts have been prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2016/17 ('the code') which is based upon International Financial Reporting Standards (IFRS), as amended for the UK public sector.

The accounts summarise the transactions of the fund and report on the net assets available to pay pension benefits. The accounts do not take account of obligations to pay pensions and benefits which fall due after the end of the financial year.

#### 59 Summary of significant accounting policies

#### Fund account - revenue recognition

#### a) Contribution income

Normal contributions, both from the members and from the employer, are accounted for on an accruals basis at the percentage rate recommended by the fund actuary in the payroll period to which they relate.

Employer deficit funding contributions are accounted for on the due dates on which they are payable under the schedule of contributions set by the scheme actuary or on receipt if earlier than the due date.

Employers' augmentation contributions and pensions strain contributions are accounted for in the period in which the liability arises. Any amount due in year but unpaid will be classed as a current financial asset. Amounts not due until future years are classed as long-term financial assets.

#### b) Transfers to and from other schemes

Transfer values represent the amounts received and paid during the year for members who have either joined or left the fund during the financial year and are calculated in accordance with the Local Government Pension Scheme Regulations 2013 (see Notes 64 and 66).

Individual transfers in/out are accounted for when received/paid, which is normally when the member liability is accepted or discharged.

Transfers in from members wishing to use the proceeds of their additional voluntary contributions (see note 59m) to purchase scheme benefits are accounted for on a receipts basis and are included in transfers In (see Note 64).

Bulk (group) transfers are accounted for on an accruals basis in accordance with the terms of the transfer agreement.

#### c) Investment income

#### i) Interest income

Interest income is recognised in the fund account as it accrues, using the effective interest rate of the financial instrument as at the date of acquisition.

## ii) Dividend income

Dividend income is recognised on the date the shares are quoted ex-dividend. Any amount not received by the end of the reporting period is disclosed in the net assets statement as a current financial asset.

#### iii) Distributions from pooled funds

Distributions from pooled funds are recognised at the date of issue. Any amount not received by the end of the reporting period is disclosed in the net assets statement as a current financial asset.

#### iv) Movement in the net market value of investments

Changes in the net market value of investments are recognised as income and comprise all realised and unrealised profits/losses during the year.

#### Fund Account - expense items

#### d) Benefits payable

Pensions and lump-sum benefits payable include all amounts known to be payable during the financial year. Any amounts due but unpaid are disclosed in the net assets statement as current liabilities (Note 78).

#### e) Taxation

The fund is a registered public service scheme under section 1(1) of Schedule 36 of the Finance Act 2004 and as such is exempt from UK income tax on interest received and from capital gains tax on the proceeds of investments sold. Income from overseas investments suffers withholding tax in the country of origin, unless exemption is permitted. Irrecoverable tax is accounted for as a fund expense as it arises.

#### f) Management expenses

The code does not require any breakdown of pension fund administrative expenses. However, in the interests of greater transparency, the council discloses its pension fund management expenses in accordance with the CIPFA guidance Accounting for Local Government Pension Scheme Management Costs (2016).

#### Administrative expenses

All administration expenses are accounted for on an accruals basis. All staff costs of the pensions administration team are charged direct to the fund. Associated management, accommodation and other overheads are apportioned to this activity and charged as expenses to the fund.

#### Oversight and governance costs

All oversight and governance expenses are accounted for on an accruals basis. All staff costs associated with governance and oversight are charged direct to the fund. Associated management, accommodation and other overheads are apportioned to this activity and charged as expenses to the fund.

#### Investment management expenses

All investment management expenses are accounted for on an accruals basis.

Fees of the external investment managers and custodian are agreed in the respective mandates governing their appointments. Most are based on the market value of the investments under their management and therefore increase or reduce as the value of these investments change, but there are a number of fixed price contracts with annual inflation related increases.

Where an investment manager's fee note has not been received by the balance sheet date, an estimate based upon the market value of their mandate as at the end of the year is used for inclusion in the fund account. In 2016/17, no estimated fees are included in investment management fees (2015/16: zero).

The costs of the council's in-house fund management team are charged direct to the fund and a proportion of the council's costs representing management time spent by officers on investment management is also charged to the fund.

#### **Net Assets Statement**

## g) Financial assets

Financial assets are included in the net assets statement on a fair value basis as at the reporting date. A financial asset is recognised in the net assets statement on the date the fund becomes party to the contractual acquisition of the asset. From this date, any gains or losses arising from changes in the fair value of the asset are recognised in the fund account.

The values of investments as shown in the net assets statement have been determined at fair value in accordance with the requirements of the Code and IFRS13 (see note 72). For the purposes of disclosing levels of fair value hierarchy, the fund has adopted the classification guidelines recommended in Practical Guidance on Investment Disclosures (PRAG/Investment Association, 2016).

#### h) Foreign currency transactions

Dividends, interest and purchases and sales of investments in foreign currencies have been accounted for at the spot market rates at the date of transaction. End-of-year spot market exchange rates are used to value cash balances held in foreign currency bank accounts, market values of overseas investments and purchases and sales outstanding at the end of the reporting period.

#### i) Derivatives

The fund uses derivative financial instruments to manage its exposure to specific risks arising from its investment activities. The fund does not hold derivatives for speculative purposes (see note 71).

## j) Cash and cash equivalents

Cash comprises cash in hand and demand deposits and includes amounts held by the fund's external managers

Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and that are subject to minimal risk of changes in value.

#### k) Financial liabilities

The fund recognises financial liabilities at fair value as at the reporting date. A financial liability is recognised in the net assets statement on the date the fund becomes party to the liability. From this date any gains or losses arising from changes in the fair value of the liability are recognised by the fund.

#### I) Actuarial present value of promised retirement benefits

The actuarial present value of promised retirement benefits is assessed on a triennial basis by the scheme actuary in accordance with the relevant actuarial standards.

As permitted under the code, the fund has opted to disclose the actuarial present value of promised retirement benefits by way of a note to the net assets statement (Note 76).

#### m) Additional voluntary contributions

The Royal County of Berkshire Pension Fund provides an additional voluntary contributions (AVC) scheme for its members, the assets of which are invested separately from those of the pension fund. The fund has appointed Prudential as its current AVC provider. AVCs are paid to the AVC provider by employers and are specifically for providing additional benefits for individual contributors. Each AVC contributor receives an annual statement showing the amount held in their account and the movements in the year.

The fund has previously used Equitable Life and Clerical Medical as alternative AVC providers to Prudential.

AVCs are not included in the accounts in accordance with section 4(1)(b) of the LGPS (Management and Investment of Funds) Regulations 2016 but are disclosed as a note only (Note 79).

#### n) Contingent assets and contingent liabilities

A contingent liability arises where an event has taken place prior to the year-end giving rise to a possible financial obligation whose existence will only be confirmed or otherwise by the occurrence of future events. Contingent liabilities can also arise in circumstances where a provision would be made, except that it is not possible at the balance sheet date to measure the value of the financial obligation reliably.

A contingent asset arises where an event has taken place giving rise to a possible asset whose existence will only be confirmed or otherwise by the occurrence of future events.

Contingent assets and liabilities are not recognised in the net assets statement but are disclosed by way of narrative in the notes.

#### 60 Critical judgements in applying accounting policies

#### Pension fund liability

The net pension fund liability is recalculated every three years by the appointed actuary, with annual updates in the intervening years. The methodology used is in line with accepted guidelines.

This estimate is subject to significant variances based on changes to the underlying assumptions which are agreed with the actuary and have been summarised in Note 76

These actuarial revaluations are used to set future contribution rates and underpin the fund's most significant investment management policies, for example in terms of the balance struck between longer term investment growth and short-term yield/return.

#### 61 Assumptions made about the future and other major sources of estimation uncertainty

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities at the balance sheet date and the amounts reported for the revenues and expenses during the year. Estimates and assumptions are made taking into account historical experience, current trends and other relevant factors. However, the nature of estimation means that the actual outcomes could differ from the assumptions and estimates.

The items in the financial statements and notes at 31 March 2017 for which there is a significant risk of material adjustment in the forthcoming financial year are as follows:

Item	Uncertainties	Effect if actual results differ from assumptions
Actuarial present value of promised retirement benefits		The effects on the net pension liability of changes in individual assumptions can be measured. For instance, a 0.1% increase in the discount rate assumption would result in a decrease in the pension liability of approximately £79.6 million. A 0.1% increase in the long term salary increases assumption would increase the value of liabilities by approximately £9.9 million, and a one-year increase in assumed life expectancy would increase the liability by approximately £154.8 million.
Private equity investments	Private equity investments are valued at fair value in accordance with the International Private Equity and Venture Capital Board guidelines. These investments are not publicly listed and as such there is a degree of estimation involved in the valuation.	The total private equity investments in the financial statements are £581 million. There is a risk that this investment may be under- or overstated in the accounts.

# 62 Events after the balance sheet date

There have been no events since 31 March 2017, and up to the date when these accounts were authorised, that require any adjustments to these accounts

## 63 Contributions receivable

## By category

2015/16 £'000		2016/17 £'000
26,041	Employee's contributions  Employer's contributions	26,433
52,142	Normal contributions	53,021
14,774	Deficit recovery contributions	17,291
1,058	Augmentation contributions	2,000
67,974	Total employer's contributions	72,312
94.015		98.745

## By authority

2015/16		2016/17
£'000		£'000
85,793	Scheduled bodies	90,217
4,749	Admitted bodies	4,759
3,473	Transferee admission body	3,769
94,015		98,745

## 64 Transfers in from other pension funds

2015/16		2016/17
£'000		£'000
4,716	Individual transfers from other pension funds	9,826
45	AVC to purchase scheme benefits	-
4,761		9,826

## 65 Benefits payable

## By category

2015/16		2016/17
£'000		£'000
72,548	Pensions	75,843
14,755	Commutation and lump sum retirement benefits	17,733
2,458	Lump sum death benefits	3,009
89,761		96,585

## By authority

2015/16		2016/17
£'000		£'000
82,521	Scheduled bodies	87,847
6,190	Admitted bodies	6,780
1,050	Transferee admission body	1,958
89,761		96,585

## 66 Payments to and on account of leavers

2015/16		2016/17
£'000		£'000
292	Refunds to members leaving service	366
7,539	Individual transfers to other pension funds	6,600
7.831		6.966

## 67 Management expenses

004540		004047
2015/16		2016/17
£'000		£'000
1,151	Administrative costs	1,316
5,783	Investment management expenses	6,940
61	Oversight and governance costs	122
6,995		8,378

## a) Investment management expenses

2015/16 £'000		2016/17 £'000
5,573	Management Fees	6,714
210	Custody Fees	226
5,783		6,940

## 68 Investment income

0045440		004044
2015/16		2016/17
£'000		£'000
8,689	Income from equities	17,148
485	Income from bonds	1,125
3,140	Private equity income	5,281
9,037	Pooled property investments	9,594
5,784	Pooled investments - unit trusts and other managed funds	1,348
217	Interest on cash deposits	419
27,352	Total before taxes	34,915

## 69 Other fund account disclosures

## a) Taxes on income

2015/16 £'000		2016/17 £'000
437	Withholding tax - equities	687
891	Withholding tax - pooled property investments	1,201
156	Withholding tax - pooled investments	319
1,484		2,207

## b) External audit costs

2015/16		2016/17
£'000		£'000
29	Payable in respect of external audit	26
29		26

## 70 Investments

Market value 31 March 2016		Market value 31 March 2017
£'000		£'000
	Investment assets	
85,131	Bonds	84,320
215,784	Equities	471,187
707,409	Pooled investments	387,279
	Pooled liquidity funds	81,518
189,902	Pooled property investments	259,548
415,680	Private equity	580,664
	Derivative contracts:	
5,959	- Forward currency contracts	21,426
15,942	Cash deposits	31,119
1,415	Investment income due	3,120
5,032		61,141
3,050	Payment made in advance	
1,717,884	Total investment assets	1,981,322
	Investment liabilities	
	Derivative contracts:	
(2.461)	- Forward currency contracts	(820)
(65,071)	- Longevity Insurance Policy	(64,200)
(67,532)	Total investment liabilities	(65,020)
(01,000)		(55,525)
1,650,352	Net investment assets	1,916,302

## a) Reconciliation of movements in investments and derivatives

	Market value 1 April 2016	Purchases during the year and derivative payments	Sales during the year and derivative receipts	Change in market value during the year	Market value 31 March 2017
	£'000	£'000	£'000	£'000	£'000
Bonds	85,131	19,432	(30,793)	10,550	84,320
Equities	215,784	233,074	(57,107)	79,436	471,187
Pooled investments	707,409	31,779	(447,175)	95,266	387,279
Pooled liquidity funds	72,580	526,639	(517,797)	96	81,518
Pooled property investments	189,902	23,575	-	46,071	259,548
Private equity	415,680	172,954	(92,624)	84,654	580,664
	1,686,486	1,007,453	(1,145,496)	316,073	1,864,516
Derivative contracts:					
- Forward currency contracts	3,498	226,382	(130,506)	(78,768)	20,606
- Longevity insurance policy	(65,071)	6,297	-	(5,426)	(64,200)
	1,624,913	1,240,132	(1,276,002)	231,879	1,820,922
Other investment balances:					
- Cash deposits	15,942			6,207	31,119
<ul> <li>Amount receivable for sales of</li> </ul>	5,032				61,141
investments					
- Investment income due	1,415				3,120
- Payment made in advance	3,050				-
Net investment assets	1,650,352			238,086	1,916,302

	Market value 1 April 2015	Purchases during the year and derivative payments	Sales during the year and derivative receipts	•	Market value 31 March 2016
	£'000	£'000	£'000	£'000	£'000
Bonds	86,319	358	-	(1,546)	85,131
Equities	212,080	17,870	(17,828)	3,662	215,784
Pooled investments	786,989	19,551	(57,427)	(41,704)	707,409
Pooled liquidity funds	10,544	196,365	(134,381)	52	72,580
Pooled property investments	210,487	5,711	(35,621)	9,325	189,902
Private equity	387,862	76,342	(79,125)	30,601	415,680
	1,694,281	316,197	(324,382)	390	1,686,486
Derivative contracts:					
- Forward currency contracts	461	67,640	(50,984)	(13,619)	3,498
- Longevity insurance policy	(69,770)	5,306	-	(607)	(65,071)
	1,624,972	389,143	(375,366)	(13,836)	1,624,913
Other investment balances:					
- Cash deposits	15,306			569	15,942
<ul> <li>Amount receivable for sales of</li> </ul>	-				5,032
investments					
- Investment income due	1,104				1,415
- Payment made in advance					3,050
Net investment assets	1,641,382			(13,267)	1,650,352

Purchases and sales of derivatives are recognised in note 70a above as follows:

Forward currency contracts - forward foreign exchange contracts settled during the period are reported on a gross basis as gross receipts and payments.

Longevity insurance policy - the payments or receipts under the contract are reported in the above reconciliation table.

## b) Analysis of investments

31 March 2016 £'000		31 March 2017 £'000
2 000	Investment assets	₹ 000
	Bonds	
00.005	UK	
23,995	Public sector quoted  Overseas	-
61.136	Corporate quoted	84,320
85,131	The state of the s	84,320
	Equities	
	UK	
44,211	Quoted	96,330
171,573	Overseas	374,857
215,784	Quoteu	471,187
	Pooled investments - additional analysis	,
	UK	
179,347	Unit Trusts	209,456
	•	
528 062	Overseas Unit Trusts	177,823
520,002	Office Trusts	177,023
707,409		387,279
	Other investment assets	
	Pooled liquidity funds	81,518
	Pooled property investments	259,548
	Private Equity	580,664
	Derivative contracts Cash deposits	21,426 31,119
	Investment income due	3,120
	Amounts receivable for sales	61,141
3,050	Payment made in advance	-
709,560		1,038,536
1,717,884	Total investment assets	1,981,322
	Investment liabilities	
(0= =00)		()
	Derivative contracts	(65,020) ( <b>65,020</b> )
(07,532)	Total investment liabilities	(05,020)
1,650,352	Net investment assets	1,916,302

#### c) Investments analysed by fund manager

Market value 31 March 2016		Market value 31 March 2017	
£'000	%		%
1,238,483	75.0 Royal County of Berkshire Pension Fund in-house investment team	1,214,524	63.4
189,902	11.5 Aviva Global Investors	213,028	11.1
113,232	6.9 Kames Capital	242,276	12.6
105,237	6.4 RWC Partners	225,868	11.8
3,498	0.2 The Cambridge Strategy (Asset Management)	20,606	1.1
1,650,352		1,916,302	

All the above organisations are registered in the United Kingdom.

## The following investments represent more than 5% of the net assets of the scheme

Security		% of total fund	Market	% of total fund
	Market value		value 31	
	31 March 2016		March 2017	
	£'000		£'000	
Aviva Global Real Estate	119.011	7.2	148.550	7.8

## 71 Analysis of derivatives

### Objectives and policies for holding derivatives

Most of the holding in derivatives is to hedge liabilities or hedge exposures to reduce risk in the fund. Derivatives may be used to gain exposure to an asset more efficiently than holding the underlying asset. The use of derivatives is managed in line with the investment management agreement agreed between the fund and the various investment managers.

#### - Forward foreign currency

To maintain appropriate diversification and to take advantage of overseas investment returns, a significant proportion of the fund's portfolio is in overseas assets. To reduce the volatility associated with fluctuating currency rates, the fund has a passive currency programme in place with an external manager.

## - Longevity Insurance Policy

In December 2009 the fund entered into an insurance contract with ReAssure Ltd to cover a closed group of pensioner members. The fund pays ReAssure a pre-determined fixed annual premium and ReAssure reimburses the fund for pensions paid to the insured members. The contract is valued by an external firm of actuaries by considering what adjustment to the discount rate assumption (based on the Merrill Lynch LIBOR swap curve) would be required if the contract had a zero value at the date of inception. A similar adjustment is then made to the discount rate assumption at the accounting date to calculate the updated value of the contract.

#### Open forward currency contracts

Settlement	Currency	Local	Currency	Local		Liability
	bought	value	sold	value	Asset value	value
		000		000	£000	£000
One to six months	GBP	670,199	USD	(816,653)	18,362	
One to six months	GBP	132,366	EUR	(152,116)	2,014	
One to six months	GBP	12,216	NOK	(126,354)	464	
One to six months	GBP	12,086	CAD	(19,809)	217	
One to six months	GBP	12,427	AUD	(20,107)	201	
One to six months	GBP	15,908	EUR	(18,436)	110	
One to six months	USD	25,035	GBP	(19,943)	39	
One to six months	USD	5,050	BRL	(16,254)	19	
One to six months	JPY	2,000,000	GBP	(14,371)	0	
One to six months	JPY	881,804	GBP	(6,339)		(3)
One to six months	USD	4,998	CLP	(3,323,739)		(3)
One to six months	USD	5,117	SGD	(7,236)		(52)
One to six months	USD	5,010	TRY	(19,210)		(117)
One to six months	USD	5,142	KRW	(5,917,318)		(124)
One to six months	USD	5,165	INR	(348,507)		(138)
One to six months	USD	5,334	MXN	(105,852)		(174)
One to six months	CHF	18,111	GBP	(14,722)		(209)
Open forward currency	contracts at 31	March 2017			21,426	(820)
Net forward currency contracts at 31 March 2017						
Prior year comparative						
Open forward currency contracts at 31 March 2016 5,959 (2						
Net forward currency contracts at 31 March 2016 3,4						

#### 72 Fair value - Basis of valuation

The basis of the valuation of each class of investment asset is set below. There has been no change in the valuation techniques during the year. All assets have been valued using fair value techniques which represent the highest and best price available at the reporting date.

Description of asset	Valuation hierarchy	Basis of valuation	Observable and unobservable	Key sensitivities affecting the valuations provided
Market quoted investments	Level 1	Published bid market price ruling on the final day of the accounting period	Not required	Not required
Quoted bonds	Level 1	Fixed interest securities are valued at a market value based on current yields	Not required	Not required
Exchange traded pooled investments	Level 1	Closing bid values on published	Not required	Not required
Forward foreign exchange derivatives	Level 2	Market forward exchange rates at the year- end	Exchange rate risk	Not required
Pooled investments - overseas unit trusts and property funds	Level 2	Closing bid price where bid and offer prices are published Closing single price where single price published	NAV-based pricing set on a forward pricing basis	Not required
Unquoted equity	Level 3	Comparable valuation of similar companies in accordance with International Private Equity and venture Capital Guidelines (2012)	EBITDA multiple Revenue multiple Discount for lack of marketability Control premium	Valuations could be affected by material events occurring between the date of the financial statements provided and the pension fund's own reporting date, by changes to expected cash flows, and by any differences between audited and unaudited accounts

#### Sensitivity of assets valued at level 3

Having analysed historical data and current market trends the fund has determined that the valuation methods described above are likely to be accurate to within the following ranges, and has set out below the consequent potential impact on the closing value of investments held at 31 March 2017.

	Assessed valuation range (+/-)	Value at 31 March 2017	Value on increase	Value on decrease
		£'000	£'000	£'000
Pooled property investments	0'	% 259,548	259,548	259,548
Private equity	2'	% 580,665	592,278	569,051
Derivative contracts	0'	% (64,200)	(64,200)	(64,200)
Total		776,013	787,626	764,400

## a) Fair value hierarchy

Asset and liability valuations have been classified into three levels, according to the quality and reliability of information used to determine fair values. Transfers between levels are recognised in the year in which they occur.

#### Level 1

Assets and liabilities at level 1 are those where the fair values are derived from unadjusted quoted prices in active markets for identical assets or liabilities. Products classified as Level 1 comprise quoted equities, quoted fixed securities and quoted index linked securities.

#### Level 2

Assets and liabilities at level 2 are those where quoted market prices are not available; for example, where an instrument is traded in a market that is not considered to be active, or where valuation techniques are used to determine fair value

#### Level 3

Assets and liabilities at level 3 are those where at least one input that could have a significant effect on the instrument's valuation is not based on observable market data.

The following table provides an analysis of the financial assets and liabilities of the pension fund grouped into levels 1 to 3, based on the level at which the fair value is observable.

Values at 31 March 2017	Quoted market price Level 1 £'000	Using observable inputs Level 2 £'000	With significant unobservable inputs Level 3 £'000	Total £'000
Financial assets				
Financial assets at fair value through profit and loss	596,627	449,102	840,212	1,885,941
Loans and receivables	105,622			105,622
Total financial assets	702,249	449,102	840,212	1,991,563
Financial liabilities				
Financial liabilities at fair value through profit and loss	(820)		(64,200)	(65,020)
Financial liabilities at amortised cost	(2,548)			(2,548)
Total financial liabilities	(3,368)	-	(64,200)	(67,568)
Net financial assets	698,881	449,102	776,012	1,923,995
	Quoted market price	Using observable inputs	With significant unobservable inputs	
Values at 31 March 2016	Level 1	Level 2	Level 3	Total
	£'000	£'000	£'000	£'000
Financial assets				
Financial assets at fair value through	337,803	749,060	605,582	1,692,445
profit and loss	00.000			00.000
Loans and receivables	33,330	740.000	COE 500	33,330
Total financial assets	371,133	749,060	605,582	1,725,775
Financial liabilities	(0.404)		(05.074)	(07.500)
Financial liabilities at fair value	(2,461)		(65,071)	(67,532)

(1,684)

(69,216)

1,656,559

(65,071)

#### b) Reconciliation of fair value measurements within level 3

(1,684)

(4,145)

through profit and loss

Net financial assets

Financial liabilities at amortised cost **Total financial liabilities** 

	Market value 31 March 2016	Purchases during the year and derivative receipts	Sales during the year and derivative recelpts	Unrealised gains/(losses)	Realised gains/(losses)	Market value 31 March 2017
Private equity	<b>£'000</b> 415,680	<b>£'000</b> 172,954	<b>£'000</b> (92,624)	<b>£'000</b> 62,595	<b>£'000</b> 22,059	<b>£'000</b> 580,665
Pooled property	-,10,000	172,554	(02,024)	02,000	22,000	030,003
investments	189,902	23,575	-	46,071	-	259,548
Derivative contracts	(65,071)	6,297	- (02.624)	(5,426)	22.050	(64,200)
	540,511	202,826	(92,624)	103,240	22,059	776,013

749,060

#### 73 Financial instruments

#### a) Classification of financial instruments

The following table analyses the carrying amounts of financial assets and liabilities by category and net assets statement heading.

Fair value through profit and loss	Loans and receivables an 31 March 2016	Financial liabilities at nortised cost		Fair value through profit and loss	Loans and receivables 31 March 201	Financial liabilities at amortised cost
£'000	£'000	£'000		£'000	£'000	£'000
			Financial assets			
85,131			Bonds	84,320		
215,784			Equities	471,187		
707,409			Pooled investments	387,279		
72,580			Pooled liquidity funds	81,518		
189,902			Pooled property investments	259,548		
415,680			Private equity	580,664		
5,959			Derivative contracts	21,426		
	17,187		Cash		35,699	
-	9,497		Other investment balances		64,261	
	6,646		Debtors		5,661	
1,692,445	33,330	-		1,885,942	105,621	-
			Financial liabilities			
(67,532)			Derivative contracts	(65,020)		
		(1,684)	Creditors			(2,548)
(67,532)	-	(1,684)		(65,020)	-	(2,548)
1,624,913	33,330	(1,684)		1,820,922	105,621	(2,548)

#### b) Net gains and losses on financial instruments

31 March 2016		31 March 2017
£'000		£'000
(13,836)	Fair value through profit and loss	231,879
569	Loans and receivables	6,207
(13,267)	Total	238,086

The authority has not entered into any financial guarantees that are required to be accounted for as financial instruments.

#### 74 Nature and extent of risks arising from financial instruments

#### Risk and risk management

The fund's primary long-term risk is that its assets will fall short of its liabilities (i.e. promised benefits payable to members). Therefore the aim of investment risk management is to minimise the risk of an overall reduction in the value of the fund and to maximise the opportunity for gains across the whole fund portfolio. The fund achieves this through asset diversification to reduce exposure to market risk (price risk, currency risk, and interest rate risk) and credit risk to an acceptable level. In addition, the fund manages its liquidity risk to ensure there is sufficient liquidity to meet the fund's forecast cash flows. The council manages these investment risks as part of its overall pension fund risk management programme.

Responsibility for the fund's risk management strategy rests with the pension fund panel. Risk management policies are established to identify and analyse the risks faced by the council's pensions operations. Policies are reviewed regularly to reflect changes in activity and in market conditions.

#### a) Market risk

Market risk is the risk of loss from fluctuations in equity and commodity prices, interest and foreign exchange rates and credit spreads. The fund is exposed to market risk from its investment activities, particularly through its equity holdings. The level of risk exposure depends on market conditions, expectations of future price and yield movements and the asset mix.

The objective of the fund's risk management strategy is to identify, manage and control market risk exposure within acceptable parameters, whilst optimising the return on risk.

In general, excessive volatility in market risk is managed through the diversification of the portfolio in terms of geographical and industry sectors and individual securities. To mitigate market risk, the council and its investment advisors undertake appropriate monitoring of market conditions and benchmark analysis.

The fund manages these risks in two ways:

- the exposure of the fund to market risk is monitored through a factor risk analysis, to ensure that risk remains within tolerable levels
- specific risk exposure is limited by applying risk-weighted maximum exposures to individual investments.

Equity futures contracts and exchange traded option contracts on individual securities may also be used to manage market risk on equity investments. It is possible for over-the-counter equity derivative contracts to be used in exceptional circumstances to manage specific aspects of market risk.

#### Other price risk

Other price risk represents the risk that the value of a financial instrument will fluctuate as a result of changes in market prices (other than those arising from interest rate risk or foreign exchange risk), whether those changes are caused by factors specific to the individual instrument or its issuer or factors affecting all such instruments in the market.

The fund is exposed to share and derivative price risk. This arises from investments held by the fund for which the future price is uncertain. All securities investments present a risk of loss of capital. Except for shares sold short, the maximum risk resulting from financial instruments is determined by the fair value of the financial instruments.

The fund mitigates this price risk through diversification and the selection of securities and other financial instruments is monitored by the council to ensure it is within limits specified in the fund investment strategy.

#### Other price risk - sensitivity analysis

Following analysis of historical data and expected investment return movement during the financial year the council has determined that the following movements in market price risk are reasonably possible for the 2017/18 reporting period:

Asset type	Potential market movements (+/-)
Bonds	9.1%
Equities	8.8%
Private Equity	9.7%
Pooled investments	11.0%
Pooled Property Funds	4.1%

The potential price changes disclosed above are broadly consistent with a one-standard deviation movement in the value of the assets. This analysis assumes that all other variables, in particular foreign currency exchange rates and interest rates, remain the same.

Had the market price of the fund investments increased/decreased in line with the above, the change in the net assets available to pay benefits in the market price would have been as follows (with prior year comparator):

Asset type	Value as at 31 March 2017	Potential market movement	Value on increase	Value on decrease
	£'000	£'000	£'000	£'000
Investment portfolio assets:				
Bonds	84,320	7,673	91,993	76,647
Equities	471,187	41,464	512,651	429,721
Pooled investments	387,279	42,601	429,879	344,678
Pooled Property Funds	259,548	10,641	270,189	248,907
Private Equity	580,664	56,324	636,989	524,340
Net derivative liabilities	(43,594)	-	(43,594)	(43,594)
Cash and cash equivalents	112,637	-	112,637	112,637
Investment income due	3,120	-	3,120	3,120
Amounts receivable for sales	61,141	-	61,141	61,141
Payment made in advance	-	-	-	-
Current assets:				
Debtors	5,661	-	5,661	5,661
Cash balances	4,580	-	4,580	4,580
Current liabilities	(2,548)	-	(2,548)	(2,548)
Total	1,923,995		2,082,698	1,765,290

Asset type	Value as at 31 March 2016	Potential market movement	Value on increase	Value on decrease
	£'000	£'000	£'000	£'000
Investment portfolio assets:				
Bonds	85,131	7,747	92,878	77,384
Equities	215,784	18,989	234,773	196,795
Pooled investments	707,409	77,815	785,224	629,594
Pooled Property Funds	189,902	7,786	197,688	182,116
Private Equity	415,680	40,321	456,001	375,359
Net derivative liabilities	(61,573)	-	(61,573)	(61,573)
Cash and cash equivalents	88,522	-	88,522	88,522
Investment income due	1,415	-	1,415	1,415
Amounts receivable for sales	5,032	-	5,032	5,032
Payment made in advance	3,050	-	3,050	3,050
Current assets:				
Debtors	6,646	-	6,646	6,646
Cash balances	1,245	-	1,245	1,245
Current liabilities	(1,684)	-	(1,684)	(1,684)
Total	1,656,559		1,809,217	1,503,901

#### Interest rate risk

The fund invests in financial assets for the primary purpose of obtaining a return on investments. These investments are subject to interest rate risks, which represent the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The fund's interest rate risk is routinely monitored by the council and its investment advisors in accordance with the fund's risk management strategy, including monitoring the exposure to interest rates and assessment of actual interest rates against the relevant benchmarks.

The fund's direct exposure to interest rate movements as at 31 March 2017 and 31 March 2016 is set out below. These disclosures present interest rate risk based on the underlying financial assets at fair value.

## Interest rate risk sensitivity analysis

The council recognises that interest rates can vary and can affect both income to the fund and the value of the net assets available to pay benefits. A 100 basis point (BPS) movement in interest rates is consistent with the level of sensitivity applied as part of the fund's risk management strategy.

The analysis that follows assumes that all other variables, in particular exchange rates, remain constant, and shows the effect in the year on the net assets available to pay benefits of a  $\pm$  100 BPS change in interest rates:

Asset exposed to interest rate risk	Value as at 31 March 2017	Change in year in the net assets av pay benefits	railable to
Cash and cash equivalents	<b>£'000</b> 112,637	+ 100 BPS £'000	- 100 BPS £'000
Cash balances Bonds	4,580 84,320	(3,926)	3,926
Total change in assets available	201,537	(3,926)	3,926
Asset exposed to interest rate risk	Value as at 31 March 2016	Change in year in the net assets av pay benefits	ailable to
Cash and cash equivalents Cash balances Bonds	<b>£'000</b> 88,522 1,245 85.131	+ 100 BPS £'000 - - - (7,012)	- 100 BPS £'000
Total change in assets available	174,898	(7,613) ( <b>7,613</b> )	7,613
	174,030	(1,013)	7,013
Income exposed to interest rate risk	Amount receivable in year ending 31 March 2017	Effect on income values	
Cash balances/cash and cash equivalents	<b>£'000</b> 419	+ 100 BPS £'000 1,203	- 100 BPS £'000 (1,203)
Bonds	1,125	<u>-</u>	-
Total change in income receivable	1,544	1,203	(1,203)
Income exposed to interest rate risk	Amount receivable in year ending 31 March 2016	Effect on income values	
Cash balances/cash and cash equivalents	£'000 217	+ 100 BPS £'000 898	- 100 BPS £'000 (898)
Bonds	485		-
Total change in income receivable	702	898	(898)

This analysis demonstrates that a 1% increase in interest rates will not affect the interest received on fixed interest assets but will reduce their fair value, and vice versa. Changes in interest rates do not impact on the value of cash/cash equivalent balances but they will affect the interest income received on those balances. Changes to both the fair value of assets and the income received from investments impact on the net assets available to pay benefits.

#### Currency risk

Currency risk represents the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The fund is exposed to currency risk on financial instruments that are denominated in any currency other than the functional currency of the fund (£UK). The fund holds both monetary and non-monetary assets denominated in currencies other than £UK.

The fund's currency rate risk is routinely monitored by the council and its investment advisors in accordance with the fund's risk management strategy, including monitoring the range of exposure to currency fluctuations.

#### Currency risk - sensitivity analysis

Following analysis of historical data, the council considers the likely volatility associated with foreign exchange rate movements to be 10.0% (as measured by one standard deviation).

A 10.0% fluctuation in the currency is considered reasonable based on analysis of long-term historical movements in the month-end exchange rates over a rolling 3 year period.

This analysis assumes that all other variables, in particular interest rates, remain constant.

A 10.0% strengthening/weakening of the pound against the various currencies in which the fund holds investments would increase/decrease the net assets available to pay benefits as follows:

Assets exposed to currency risk	Asset value as at 31		
	March 2017	Change to net assets ava	ilable to pay benefits
		+10.0%	-10.0%
	£'000	£'000	£'000
Overseas equities	374,857	37,486	(37,486)
Overseas unit trusts	177,823	17,782	(17,782)
Total change in assets available	552,680	55,268	(55,268)
Assets exposed to currency risk	Asset value as at 31		
	March 2016	Change to net assets ava	ilable to pay benefits
		+10.0%	-10.0%
	£'000	£'000	£'000
Overseas equities	171,573	17,157	(17,157)
Overseas unit trusts	528,062	52,806	(52,806)
Total change in assets available	699,635	69,963	(69,963)

#### b) Credit risk

Credit risk represents the risk that the counterparty to a transaction or a financial instrument will fail to discharge an obligation and cause the fund to incur a financial loss. The market values of investments generally reflect an assessment of credit in their pricing and consequently the risk of loss is implicitly provided for in the carrying value of the fund's financial assets and liabilities.

In essence, the fund's entire investment portfolio is exposed to some form of credit risk, with the exception of the derivatives positions, where the risk equates to the net market value of a positive derivative position. However, the selection of high quality counterparties, brokers and financial institutions minimises credit risk that may occur through the failure to settle a transaction in a timely manner.

Contractual credit risk is represented by the net payment or receipt that remains outstanding, and the cost of replacing the derivative position in the event of a counterparty default. The residual risk is minimal due to the various insurance policies held by the exchanges to cover defaulting counterparties.

Credit risk on over-the-counter derivative contracts is minimised as counterparties are recognised financial intermediaries with acceptable credit ratings determined by a recognised rating agency.

Deposits are not made with banks and financial institutions unless they are rated independently and meet the council's credit criteria. The council has also set limits as to the maximum deposit placed with any one class of financial institution. In addition, the council invests an agreed amount of its funds in the money markets to provide diversification.

The council believes it has managed its exposure to credit risk, and has had no experience of default or uncollectable deposits over the past five financial years. The fund's cash holding under its treasury management arrangements at 31 March 2017 was £117.2m (31 March 2016: £89.8m). This was held with the following institutions:

	Rating	Balances as at 31 March 2016	Balances as at 31 March 2017
		£'000	£'000
Money Market funds			2000
Aviva	A+	20,000	25,003
JP Morgan	A+	16,641	11,629
Legal & General	AAA	19,831	24,925
Northern Trust	AA-	16,108	19,960
Bank deposit accounts			
JP Morgan	A+	15,942	31,119
Bank current accounts			
Lloyds	A+	1,245	4,580
Total		89,767	117,216

#### c) Liquidity risk

Liquidity risk represents the risk that the fund will not be able to meet its financial obligations as they fall due. The council therefore takes steps to ensure that it has adequate cash resources to meet its commitments.

The council has immediate access to its pension fund cash holdings.

The fund defines liquid assets as assets that can be converted to cash within three months. Illiquid assets are those which will take longer than three months to convert to cash. As at 31 March 2017 the value of illiquid assets was £840.2m, which represented 43.8% of the total fund assets (31 March 2016: £605.6m, which represented 36.7% of the total fund assets).

Management prepares periodic cash flow forecasts to understand and manage the timing of the fund's cash flows. The appropriate strategic level of cash balances to be held forms part of the fund investment strategy.

#### Refinancing risk

The key risk is that the council will be bound to replenish a significant proportion of its pension fund financial instruments at a time of unfavourable interest rates. The council does not have any financial instruments that have a refinancing risk as part of its treasury management and investment strategies.

## 75 Funding arrangements

In line with the Local Government Pension Scheme Regulations 2013, the fund's actuary undertakes a funding valuation every three years for the purpose of setting employer contribution rates for the forthcoming triennial period. The last such valuation took place as at 31 March 2016. The next valuation will take place as at 31 March 2019.

The key elements of the funding policy are:

- to ensure the long-term solvency of the fund, i.e. that sufficient funds are available to meet all pension liabilities as they fall due for payment
- to ensure that employer contribution rates are as stable as possible
- to minimise the long-term cost of the scheme by recognising the link between assets and liabilities and adopting an investment strategy that balances risk and return
- to reflect the different characteristics of employing bodies in determining contribution rates where the administering authority considers it reasonable to do so
- to use reasonable measures to reduce the risk to other employers and ultimately to the council tax payer from an employer defaulting on its pension obligations.

The aim is to achieve 100% solvency over a period of 24 years from the valuation date and to provide stability in employer contribution rates by spreading any increases in rates over a period of time. Solvency is achieved when the funds held, plus future expected investment returns and future contributions, are sufficient to meet expected future pension benefits payable.

At the 2016 actuarial valuation, the Fund was assessed as 73% funded (75% at the March 2013 valuation). This corresponded to a deficit of 597 million (2013 valuation: 527 million) at that time.

At the 2016 actuarial valuation the average required employer contribution to restore the funding position to 100% over the next 24 years was 22.0% of pensionable pay.

The valuation of the fund has been undertaken using the projected unit method under which the salary increase for each member is assumed to increase until they leave active service by death, retirement or withdrawal from service. The principal assumptions were:

#### Financial assumptions

Discount Rate	5.9% per annum
Pension and Deferred Pension Increases	2.4% per annum
Short term pay increases	CPI for period from 31 March 2016 to 31 March 2020
Long term pay increases	3.9% per annum

#### Mortality assumptions

Current mortality	95% of the S2PA tables
Mortality Projection	2015 CMI Model with a long-term rate of improvement of 1.5% p.a

#### Commutation assumption

It is assumed that members at retirement will commute pension to provide a lump sum of 50% of the maximum allowed under HMRC rules and this will be at a rate of £12 lump sum of £1 of pension.

#### 76 Actuarial present value of promised retirement benefits

In addition to the triennial funding valuation, the fund's actuary also undertakes a valuation of the pension fund liabilities, on an IAS 19 basis, using the same base data as the funding valuation rolled forward to the current financial year, taking account of changes in membership numbers and updating assumptions to the current year. This valuation is not carried out on the same basis as that used for setting fund contribution rates and the fund accounts do not take account of liabilities to pay pensions and other benefits in the future.

In order to assess the value of the benefits on this basis, the actuary has updated the actuarial assumptions (set out below) from those used for funding purposes (see Note 75). The actuary has also used valued ill health and death benefits in line with IAS 19.

Calculated on an IAS19 basis, the actuarial present value of promised retirement benefits at 31 March 2017 was £4,185 million (31 March 2016: £3,343 million). The net assets available to pay benefits as at 31 March 2017 was £1,924 million (31 March 2016: £1,657 million). The implied fund deficit as at March 2017 was therefore £2,261 million (31 March 2016: £1,686 million).

As noted above, the liabilities above are calculated on an IAS 19 basis and therefore differ from the results of the 2016 triennial funding valuation (see Note 75) because IAS 19 stipulates a discount rate rather than a rate which reflects market rates.

#### IAS19 assumptions used

Inflation/pension increase rate assumption	2.70%
Salary increase rate	4.20%
Discount rate	2.80%

#### 77 Current assets

31 March 2016		31 March 2017
£'000		£'000
6,640	- Contributions due	4,905
6	- Sundry debtors	756
6,646	Debtors	5,661
1,245	Cash balances	4,580
7,891		10,241

## Analysis of debtors

31 March 2016 £'000		31 March 2017 £'000
3,643	Other local authorities	2,363
3,003	Other entities and individuals	3,298
6,646		5,661

#### 78 Current liabilities

31 March 2016		31 March 2017
£'000		£'000
(1,682)	Sundry creditors	(2,452)
(2)	Benefits payable	(96)
(1,684)		(2,548)

#### Analysis of creditors

31 March 2016		31 March 2017
£'000		£'000
(907)	Central government bodies	(886)
-	Other local authorities	(253)
(777)	Other entities and individuals	(1,409)
(1,684)		(2,548)

#### 79 Additional voluntary contributions

Market value 31 March 2016 £'000 13,653	Prudential	Market value 31 March 2017 £'000 14,068
4	Equitable Life	4
58	Clerical Medical	18
13,715	Total	14,090

AVC Contributions of £2.029 million were paid directly to Prudential during the year (2015/16: £2.001 million).

#### 80 Related party transactions

#### The Royal Borough of Windsor and Maidenhead

The Royal County of Berkshire Pension Fund is administered by The Royal Borough of Windsor and Maidenhead. Consequently there is a strong relationship between the council and the pension fund.

During the reporting period, the council incurred costs of £1.316m (2015/16 £1.151m) in relation to the administration of the fund and was subsequently reimbursed by the fund for these expenses. The council is also the 5th largest employer of members of the pension fund and contributed £11.0m (2015/16 £11.0m).

#### Governance

No members of the pension fund panel are in receipt of pension benefits from The Royal County of Berkshire Pension Fund.

Each member of the pension fund panel is required to declare their interests at each meeting.

#### Key management personnel

The disclosures required by Regulation 7(2)-(4) of the Accounts and Audit (England) Regulations can be found in the main accounts of The Royal Borough of Windsor and Maidenhead.

#### 81 Contingent liabilities and contractual commitments

Outstanding capital commitments (investments) at 31 March 2017 totalled £397.835m (31 March 2016: £139.986m).

These commitments relate to outstanding call payments due on unquoted limited partnership funds held in the private equity and infrastructure parts of the portfolio. The amounts "called" by these funds are irregular in both size and timing.

#### 82 Contingent assets

Several admitted body employers in the Royal County of Berkshire Pension Fund hold insurance bonds to guard against the possibility of being unable to meet their pension obligations. These funds are drawn in favour of the pension fund and payment will only be triggered in the event of employer default.

#### **GLOSSARY OF TERMS**

For the purposes of the Statement of Accounts, the following definitions have been adopted:-

#### **Accounting Policies**

Define the process whereby transactions and other events are reflected in the financial statements.

#### Accruals

The concept that income and expenditure are recognised as they are earned or incurred, not as money is received or paid.

#### **Actuarial Gains and Losses**

The change in actuarial deficits or surpluses arising from actual gains/ losses since the last valuation or changes in actuarial assumptions.

#### **Capital Charge**

A charge to service revenue accounts to reflect the cost of fixed assets used in the provision of services.

#### **Capital Expenditure**

Expenditure on the acquisition of a fixed asset or expenditure which adds to and not merely maintains the value of an existing asset.

#### **Community Assets**

Assets that the local authority intends to hold in perpetuity, that have no specific life span, and that may have restrictions on their disposal. Examples of such assets include parks and historic buildings.

#### **Classes of Tangible Assets**

Operational Assets:

Council Dwellings, Other land and building, Vehicles, plant, furniture and equipment

Infrastructure Assets: Community Assets

Non Operational Assets:

Investment property, Assets under construction and Surplus assets for disposal

## **Contingent Asset or Liability**

A condition which exists at the balance sheet date, where the outcome will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events which are not wholly within our control.

#### **Current Service Costs (Pensions)**

The increase in the present value of the pensions scheme's liabilities expected to arise from employee service in the current period.

#### **Defined Benefit Scheme**

A pension scheme having a statutory duty to ensure pensionable benefits, due to the employee are maintained through changes in the employer's contributions, as determined through periodic valuation.

## Creditors

Amounts owed by an authority at the balance sheet date for goods received or work done.

#### Debt

This refers to the amount of long term debt borrowed by an authority or for which the authority has responsibility to repay and which was used to finance the acquisition of fixed assets. It is similar to a mortgage on a private person's home.

## Debtor

Amounts due to an authority but unpaid at the balance sheet date.

#### Depreciation

The measure of the wearing out, consumption or other reduction in the useful economic life of a fixed asset, whether arising from use, passage of time, or of obsolescence through technological or other changes.

## **Events after the Balance Sheet date**

Those events, both favourable and unfavourable, which occur between the balance sheet date and the date on which the Statement of Accounts is signed by the responsible officer.

#### Fair value

The fair value of an asset is the price at which it could be exchanged in an "arms length" transaction less, where applicable, any income receivable towards the purchase or use of that asset.

## **Finance Lease**

A lease that transfers substantially all the risks and rewards of ownership of a fixed asset to the lessee. Such a transfer may be presumed to occur if, at the inception of the lease, the present value of the minimum lease payments, including any initial payment, amounts to substantially all of the fair value of the leased asset.

#### **Impairment**

A reduction in the value of a fixed asset arising from changes in market value, obsolescence or change in business.

#### **Infrastructure Assets**

Fixed assets that are inalienable or immovable, expenditure on which is recoverable only by the continued use of the asset created. Examples of infrastructure assets are highways and footpaths.

#### **GLOSSARY OF TERMS**

## **Interest Costs (Pensions)**

Expected changes during the period in the present value of the schemes liabilities because the benefits are one year nearer their settlement.

#### Investments

A long-term investment is an investment that is intended to be held on a continuing use basis in the activities of the authority. Investments, other than those in relation to pensions fund, that do not meet the above criteria are classed as current assets

#### **Investment Properties**

Interest in land and / or buildings:

- a) in respect of which construction work and development have been completed; and
- b) which is held for its investment potential, rather than its use in the provision of the local authority's service to the public, any rental income being negotiated at arms length.

#### **Liquid Resources**

Current assets and investments that are readily disposable without disrupting the authority's day to day business.

#### Minimum Revenue Provision

The minimum amount of an authority's external debt that must be repaid in accordance which Government regulations, by the revenue account in the year of account.

#### **Net Debt**

The amount of long-term borrowing less cash and liquid resources such as cash.

#### **Net Book Value**

The amount at which fixed assets are included in the balance sheet, i.e. their historic cost or current value less the cumulative amounts provided for depreciation.

#### **Net Current Realisable Costs**

The cost of replacing an asset, or its nearest equivalent, that reflects its current condition.

#### **Net Realisable Value**

The open market value of an asset in its existing use less expenses incurred in realising the asset

#### **Non-Operational Assets**

Fixed assets held by the local authority but not directly occupied, used or consumed in the delivery of its services. Examples of non-operational assets include investment properties and those assets which are surplus to requirements and which are being held pending sale or redevelopment.

#### **Operational Assets**

Fixed assets held and occupied, used or consumed by the local authority in the direct delivery of those services for which it has a statutory or discretionary responsibility.

#### **Past Service Costs**

Changes in the present value of the schemes liabilities related to employee service in prior periods arising from the introduction of, or improvement in, retirement benefits in the current period.

#### **Precepts**

The amount that the authority is required to collect from council tax payers to fund another, non tax collecting authority's expenditure. Precepts are issued by Parish Councils and the local police authority.

#### **Prior Period Adjustments**

Those material adjustments which apply to previous years, which have arisen from changes in accounting policies or from the correction of fundamental errors. Such errors would destroy the validity of the financial statements. They do not include normal recurring corrections or adjustments of accounting estimates made in prior years.

#### **Prudence**

The concept that revenue is not anticipated but is recognised only when realised in the form of either cash or of other assets whose realisation can be assessed with reasonable certainty.

#### Related Parties

Parties are related when one party has direct or indirect control or influence over the financial and/ or operational activities of the other. Examples include government departments, local authorities, members and chief officers.

#### **Related Party Transaction**

A related party transaction is the transfer of asset or liability or performance of service by, to or for a related party.

#### Remuneration

Sums (including expenses allowances and non-cash benefits subject to UK income tax) paid to or receivable by employees. They exclude employee and employer pensions contributions.

#### **GLOSSARY OF TERMS**

#### Reserves

Reserves are maintained by transferring money to and from the Income and Expenditure Account. There are generally two types of Reserve:

- 1.General Reserves which create a cushion against unexpected events or emergencies or to even out the effect of variations in cash flow (i.e. to avoid temporary borrowing)
- 2. Earmarked Reserves created to meet known or predicted liabilities (e.g. Capital Reserves, Insurance Reserves and schools balances)

#### **Residual Value**

The net realisable value of an asset at the end of its useful life

#### **Retirement Benefits**

All forms of benefits given by an employer in exchange for services rendered by employees that are payable at the completion of employment. Such benefits exclude an employer's decision to terminate employment before normal retirement and an employee accepting early retirement as these are not given in exchange for services rendered.

## Revenue Expenditure funded from Capital under Statute

Expenditure that may be funded from capital resources but which does not result in an asset on the Balance Sheet. Qualifying items would be grants or expenditure on property not owned by the Council. The expenditure is charged to the Income and Expenditure Account and shown as a reconciling item in the Statement of Movement on the General Fund Balance.

#### SeRCOP

Service Reporting Code of Practice - A CIPFA publication which defines the way in which local authority service expenditure should be reported.

#### Stocks

These comprise the following:-

- a) goods or other assets purchased for resale;
- b) consumable stores:
- c) raw materials and components purchased for incorporation into products for sale;
- d) products and services in intermediate stages of completion;
- e) long-term contract balances;
- f) finished goods for resale.

## **Tangible Fixed assets**

Tangible assets that yield benefits to the local authority and the services it provides for a period of time in excess of one year.

#### **Total Cost**

The total cost of a service or activity includes all costs related to the provision of that service or activity.

#### **Useful Life**

The period over which the local authority will derive benefits from the use of a fixed asset.

Rob Stubbs
Deputy Director and Head of Finance
rob.stubbs@rbwm.gov.uk
01628 796222



KPMG LLP 66 Queen Square Bristol BS1 4BE

## Dear Darren

This representation letter is provided in connection with your audit of the financial statements of the Royal Borough of Windsor & Maidenhead ("the Authority"), for the year ended 31 March 2017, for the purpose of expressing an opinion:

- as to whether these financial statements give a true and fair view of the financial position of the Authority as at 31 March 2017 and of the Authority's expenditure and income for the year then ended;
- ii. whether the Pension Fund financial statements give a true and fair view of the financial transactions of the Pension Fund during the year ended 31 March 2017 and the amount and disposition of the Fund's assets and liabilities as at 31 March 2017, other than liabilities to pay pensions and other benefits after the end of the scheme year; and
- iii. whether the financial statements have been prepared properly in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2016/17.

These financial statements comprise the Expenditure and Funding Analysis, the Movement in Reserves Statement, the Comprehensive Income and Expenditure Statement, the Balance Sheet, the Cash Flow Statement and the Collection Fund and the related notes (including the Expenditure and Funding Analysis). The Pension Fund financial statements comprise the Fund Account, the Net Assets Statement and the related notes.

The Authority confirms that the representations it makes in this letter are in accordance with the definitions set out in the Appendix to this letter.

The Authority confirms that, to the best of its knowledge and belief, having made such inquiries as it considered necessary for the purpose of appropriately informing itself:

## **Financial statements**

- 1. The Authority has fulfilled its responsibilities, as set out in the Accounts and Audit Regulations 2015, for the preparation of financial statements that:
  - i. give a true and fair view of the financial position of the Authority as at 31 March 2017 and of the Authority's expenditure and income for the year then ended;
  - ii. give a true and fair view of the financial transactions of the Pension Fund during the year ended 31 March 2017 and the amount and disposition of the Fund's assets and

liabilities as at 31 March 2017, other than liabilities to pay pensions and other benefits after the end of the scheme year;

iii. have been prepared properly in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2016/17.

The financial statements have been prepared on a going concern basis.

- 2. Measurement methods and significant assumptions used by the Authority in making accounting estimates, including those measured at fair value, are reasonable.
- 3. All events subsequent to the date of the financial statements and for which IAS 10 *Events* after the reporting period requires adjustment or disclosure have been adjusted or disclosed.

4.

5. The effects of uncorrected misstatements are immaterial, both individually and in aggregate, to the financial statements as a whole. A list of the uncorrected misstatements is attached to this representation letter.

6.

## Information provided

- 7. The Authority has provided you with:
  - access to all information of which it is aware, that is relevant to the preparation of the financial statements, such as records, documentation and other matters;
  - additional information that you have requested from the Authority for the purpose of the audit: and
  - unrestricted access to persons within the Authority from whom you determined it necessary to obtain audit evidence.
- 8. All transactions have been recorded in the accounting records and are reflected in the financial statements.
- 9. The Authority confirms the following:
  - i) The Authority has disclosed to you the results of its assessment of the risk that the financial statements may be materially misstated as a result of fraud.

Included in the Appendix to this letter are the definitions of fraud, including misstatements arising from fraudulent financial reporting and from misappropriation of assets.

- ii) The Authority has disclosed to you all information in relation to:
  - a) Fraud or suspected fraud that it is aware of and that affects the Authority and involves:
    - management;
    - employees who have significant roles in internal control; or
    - others where the fraud could have a material effect on the financial statements; and

b) allegations of fraud, or suspected fraud, affecting the Authority's financial statements communicated by employees, former employees, analysts, regulators or others.

In respect of the above, the Authority acknowledges its responsibility for such internal control as it determines necessary for the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In particular, the Authority acknowledges its responsibility for the design, implementation and maintenance of internal control to prevent and detect fraud and error.

- 10. The Authority has disclosed to you all known instances of non-compliance or suspected non-compliance with laws and regulations whose effects should be considered when preparing the financial statements.
- 11. The Authority has disclosed to you and has appropriately accounted for and/or disclosed in the financial statements, in accordance with IAS 37 *Provisions, Contingent Liabilities and Contingent Assets*, all known actual or possible litigation and claims whose effects should be considered when preparing the financial statements.
- 12. The Authority has disclosed to you the identity of the Authority's related parties and all the related party relationships and transactions of which it is aware. All related party relationships and transactions have been appropriately accounted for and disclosed in accordance with IAS 24 Related Party Disclosures.

Included in the Apendix to this letter are the definitions of both a related party and a related party transaction as we understand them as defined in IAS 24 and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2016/17.

- 13. The Authority confirms that:
  - a) The financial statements disclose all of the key risk factors, assumptions made and uncertainties surrounding the Authority's ability to continue as a going concern as required to provide a true and fair view.
  - b) Any uncertainties disclosed are not considered to be material and therefore do not cast significant doubt on the ability of the Authority to continue as a going concern.
- 14. On the basis of the process established by the Authority and having made appropriate enquiries, the Authority is satisfied that the actuarial assumptions underlying the valuation of defined benefit obligations are consistent with its knowledge of the business and are in accordance with the requirements of IAS 19 (Revised) Employee Benefits.

The Authority further confirms that:

- a) all significant retirement benefits, including any arrangements that are:
  - statutory, contractual or implicit in the employer's actions:
  - arise in the UK and the Republic of Ireland or overseas;
  - funded or unfunded; and
  - · approved or unapproved,

have been identified and properly accounted for; and

- b) all plan amendments, curtailments and settlements have been identified and properly accounted for.
- c) We believe the assumptions and techniques used by us are appropriate and that all fair value measurements are determined in accordance with IFRS 13.
- d) We have appropriately disclosed fair values of financial assets and financial liabilities in the financial statements in accordance with IFRS 13. We believe the disclosures appropriately categorise those fair value measurements in the fair value hierarchy.
- e) We have disclosed the methods and assumptions applied in determining the fair values of each class of financial instrument.
- f) The Authority agrees with the findings of Barnett Waddingham as the Authority's specialist in evaluating the longevity hedge. In connection with the specialist's study, the Authority provided the specialist with all significant and relevant information of which it is aware. The Authority did not give or cause any instructions to be given to the specialist with respect to the values or amounts derived in an attempt to bias their work, and is not otherwise aware of any matters that have had an impact on the independence or objectivity of the specialists."

This letter was tabled and agreed at the meeting of the Audit & Performance Review Panel on 6 September 2017.

Yours faithfully,

Rob Stubbs
Deputy Director and Head of Finance

# Appendix to the Authority Representation Letter of the Royal Borough of Windsor & Maidenhead: Definitions

## **Financial Statements**

A complete set of financial statements comprises:

- A Comprehensive Income and Expenditure Statement for the period;
- A Balance Sheet as at the end of the period;
- A Movement in Reserves Statement for the period;
- A Cash Flow Statement for the period; and
- Notes, comprising a summary of significant accounting policies and other explanatory information and the Expenduture and Funding Analysis.

A local authority is required to present group accounts in addition to its single entity accounts where required by chapter nine of the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2016/17.

A housing authority must present:

- a HRA Income and Expenditure Statement; and
- a Movement on the Housing Revenue Account Statement.

A billing authority must present a Collection Fund Statement for the period showing amounts required by statute to be debited and credited to the Collection Fund.

A pension fund administering authority must prepare Pension Fund accounts in accordance with Chapter 6.5 of the Code of Practice.

An entity may use titles for the statements other than those used in IAS 1. For example, an entity may use the title 'statement of comprehensive income' instead of 'statement of profit or loss and other comprehensive income'.

## **Material Matters**

Certain representations in this letter are described as being limited to matters that are material.

IAS 1.7 and IAS 8.5 state that:

"Material omissions or misstatements of items are material if they could, individually or collectively; influence the economic decisions that users make on the basis of the financial statements. Materiality depends on the size and nature of the omission or misstatement judged in the surrounding circumstances. The size or nature of the item, or a combination of both, could be the determining factor."

## **Fraud**

Fraudulent financial reporting involves intentional misstatements including omissions of amounts or disclosures in financial statements to deceive financial statement users.

Misappropriation of assets involves the theft of an entity's assets. It is often accompanied by false or misleading records or documents in order to conceal the fact that the assets are missing or have been pledged without proper authorisation.

#### **Error**

An error is an unintentional misstatement in financial statements, including the omission of an amount or a disclosure.

Prior period errors are omissions from, and misstatements in, the entity's financial statements for one or more prior periods arising from a failure to use, or misuse of, reliable information that:

- a) was available when financial statements for those periods were authorised for issue; and
- b) could reasonably be expected to have been obtained and taken into account in the preparation and presentation of those financial statements.

Such errors include the effects of mathematical mistakes, mistakes in applying accounting policies, oversights or misinterpretations of facts, and fraud.

## Management

For the purposes of this letter, references to "management" should be read as "management and, where appropriate, those charged with governance".

## **Related Party and Related Party Transaction**

## Related party:

A related party is a person or entity that is related to the entity that is preparing its financial statements (referred to in IAS 24 *Related Party Disclosures* as the "reporting entity").

- a) A person or a close member of that person's family is related to a reporting entity if that person:
  - i. has control or joint control over the reporting entity;
  - ii. has significant influence over the reporting entity; or
  - iii. is a member of the key management personnel of the reporting entity or of a parent of the reporting entity.
- b) An entity is related to a reporting entity if any of the following conditions applies:
  - i. The entity and the reporting entity are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
  - ii. One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
  - iii. Both entities are joint ventures of the same third party.
  - iv. One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
  - v. The entity is a post-employment benefit plan for the benefit of employees of either the reporting entity or an entity related to the reporting entity. If the reporting entity is itself such a plan, the sponsoring employers are also related to the reporting entity.
  - vi. The entity is controlled, or jointly controlled by a person identified in (a).
  - vii. A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

viii. The entity or any member of a group of which it is a part, provides key management personnel services to the reporting entity or to the parent of the reporting entity.

Key management personnel in a local authority context are all chief officers (or equivalent), elected members, the chief executive of the authority and other persons having the authority and responsibility for planning, directing and controlling the activities of the authority, including the oversight of these activities.

A reporting entity is exempt from the disclosure requirements of IAS 24.18 in relation to related party transactions and outstanding balances, including commitments, with:

- a) a government that has control, joint control or significant influence over the reporting entity; and
- b) another entity that is a related party because the same government has control, joint control or significant influence over both the reporting entity and the other entity.

## **Related party transaction:**

A transfer of resources, services or obligations between a reporting entity and a related party, regardless of whether a price is charged.

# Appendix to the Authority Representation Letter of the Royal Borough of Windsor & Maidenhead: uncorrected misstatements

Unadjusted audit differences (£'000)			
No.	Net assets statement: Investment assets	Basis of audit difference	
1	Dr Longevity Insurance contract £6,000 Cr Pooled Investments (£6,000)	Review of the updated methodology for valuing the longevity hedge by KPMG's actuarial team identified a technical issue relating to a particular discount rate not having been updated since inception. High level calculations suggest the impact is approximately £6m.  Management have not corrected this difference is it is not material to the pension fund.	
	£0	Total impact of uncorrected audit differences	

# Agenda Item 6

Report Title:	Appointment of external auditors for 2018/19 accounts
Contains Confidential or Exempt Information?	NO - Part I
Member reporting:	Councillor Saunders, Lead Member for Finance
Meeting and Date:	Audit, Performance and Review Panel - 6 September 2017
Responsible Officer(s):	Russell O'Keefe, Executive Director & Robert Stubbs, Deputy Director and Head of Finance
Wards affected:	All



## REPORT SUMMARY

- 1 The report provides an update on the progress being made in appointing external auditors for the 2018/19 final accounts.
- 2 The Royal Borough of Windsor and Maidenhead opted into PSAA's auditor appointment arrangements.
- The procurement exercise is now complete and a proposed allocation of auditor has been proposed by PSAA. Deloitte LLP was successful in winning a contract in the procurement, and the PSAA propose appointing this firm as the auditor of Royal Borough of Windsor and Maidenhead. The appointment will be for five years.
- 4 The Audit, Performance and Review Panel now has the opportunity to raise any objections to the appointment being made.

## **DETAILS OF RECOMMENDATION(S)**

RECOMMENDATION: That Audit Performance and Review Panel notes the report and:

 Delegates responsibility to the Deputy Director and Head of Finance to accept the proposal to appoint Deloitte LLP as the auditor of the Royal Borough of Windsor and Maidenhead.

## 1 REASON(S) FOR RECOMMENDATION(S) AND OPTIONS CONSIDERED

1.1 The procurement process for the appointment of external auditors has now been completed by PSAA. A provisional allocation of external auditor has been made for the Royal Borough and an opportunity to raise any objection to the formal appointment by 22 September 2017.

## 2 KEY IMPLICATIONS

2.1 There are no implications for the audit of the 2017/18 accounts, this will be undertaken by the current auditors KPMG.

- 2.2 KPMG were unsuccessful in the procurement process and it is therefore necessary to secure the appointment of a new external auditor.
- 2.3 For audits of the accounts from 2018/19, PSAA is responsible for appointing an auditor to principal local government and police bodies that have chosen to opt into its national auditor appointment arrangements. PSAA have proposed that Deloitte LLP are assigned to undertake the external audit of the Royal Borough's accounts from the 2018/19 financial year.
- 2.4 Deloitte LLP is a major professional services provider and has over 15,000 partners and professional staff in the UK, working with a majority of the FTSE 100 and many branches of government. Advisory work spans audit, accountancy, tax, corporate finance and consulting in multiple industries. The firm has a core team of partners and managers specialising in public sector audit that provides national coverage, and resources its public sector audits with staff involved in both public sector and corporate audits to give flexibility.
- 2.5 In developing this appointment proposal, PSAA have applied the following principles, balancing competing demands as much as possible, based on the information provided to them by audited bodies and audit firms:
  - ensuring auditor independence, as required by Regulations;
  - meeting commitments to the firms under the audit contracts;
  - accommodating joint/shared working arrangements where these are relevant to the auditor's responsibilities;
  - ensuring a balanced mix of authority types for each firm;
  - taking account of each firm's principal locations; and
  - providing continuity of audit firm if possible, but avoiding long appointments.
- 2.6 The PSAA are consulting on the proposed appointment of Deloitte LLP to audit the accounts of Royal Borough of Windsor and Maidenhead for five years from 2018/19. The consultation will close at 5pm on Friday 22 September 2017. If the Panel is content with the appointment then only email confirmation is required.
- 2.7 Should the Panel wish to raise an objection to the appointment then presentations can include matters that the Panel believe might be an impediment to the proposed firm's independence, were it to be RBWM's appointed auditor. The Panel's response should set out the reasons why it believes the proposed appointment should not be made. The following may represent acceptable reasons:
  - there is an independence issue in relation to the firm proposed as the auditor, which had not previously been notified to PSAA;
  - there are formal and joint working arrangements relevant to the auditor's responsibilities, which had not previously been notified to PSAA; or
  - there is another valid reason, for example demonstration of a history of inadequate service from the proposed firm.
- 2.8 The PSAA will consider any representations and will respond to the Royal Borough by Monday 16 October 2017 by email. If the representations put forward are accepted there will be a consultation on an alternative auditor appointment between 16-27 October 2017. Should representations not be accepted, PSAA will write to confirm this.

At this point further representations to the PSAA Board, providing any additional information to support the Panel's case can be made.

2.9 The final decision of the PSAA Board will be confirmed to the Royal Borough before 21 December 2017.

## 3 FINANCIAL DETAILS / VALUE FOR MONEY

- 3.1 The PSAA will consult on scale fees for 2018/19 in due course and will publish confirmed scale fees for 2018/19 for opted-in bodies on its website in March 2018. The results of the audit procurement indicate that a reduction in scale fees in the region of approximately 18 per cent should be possible for 2018/19, based on the individual scale fees applicable for 2016/17.
- 3.2 As the audit for the 2018/19 accounts will take place during the financial year 2019/20 any reduction to the fees will be reflected in the budget for 2019/20.

## 4 LEGAL IMPLICATIONS

4.1 The PSAA must, under regulation 13 of the Regulations, appoint an external auditor to each opted-in authority and consult the authority about the proposed appointment.

## **5 RISK MANAGEMENT**

5.1 None.

## **6 POTENTIAL IMPACTS**

6.1 None.

## 7 TIMETABLE FOR IMPLEMENTATION

7.1 Deadlines for implementing the recommendations.

**Table 5: Implementation timetable** 

Date	Details
22 September	Consultation ends – representations to be made to
	PSAA
16 October	PSAA responds to any representations
16-27 October	Alternative proposal for consultation
21 December	Final decision by PSAA Board

7.2 Implementation date if not called in: From 21 December 2017

## 8 APPENDICES

# 8.1 None

## 9 BACKGROUND DOCUMENTS

# 9.1 None.

# 10 CONSULTATION (MANDATORY)

Name of	Post held	Date	Commented
consultee		sent	& returned
Councillor	Lead Member for Finance	29-8-17	29-8-17
Saunders			
Alison Alexander	Managing Director	29-8-17	
Russell O'Keefe	Executive Director	29-8-17	
Andy Jeffs	Executive Director	29-8-17	
Terry Baldwin	Head of HR	29-8-17	29-8-17
Mary Kilner	Head of Law and Governance	29-8-17	
Louisa Dean	Communications and	29-8-17	29-8-17
	Marketing Manager		

## **REPORT HISTORY**

Decision type:	Urgency item?
Non-key decision	No
Report Author: Robert Stubbs, Deputy Director and Head of Finance 01628 796222	